# **REPUBLIC OF GHANA**



# **GHANA PRODUCTIVE SAFETY NET PROJECT 2 (GPSNP 2)**

# **Environmental and Social Management Framework** (ESMF)

**FEBRUARY 2021** 

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#### ABBREVIATIONS AND ACRONYMNS

AEA Agriculture Extension Agent

ARAP Abbreviated Resettlement Action Plan

CCMI Climate Change Mitigation Intervention

CERC Contingency Emergency Response Component

CF Community Facilitator

CSO Civil Society Organization

CWSA Community Water and Sanitation Agency

DA District Assembly

DCE District Chief Executive

DE District Engineer

DFR Department of Feeder Roads

EA Environmental Assessment

EEZ Exclusive Economic Zone

EHSG Environmental, Health and Safety Guidelines

EIA Environmental Impact Assessment

EPA Environmental Protection Agency

EPC Environmental Protection Council

ESF Environmental and Social Framework

ESIA Environmental and Social Impact Assessment

ESS Environmental and Social Standards

ESMF Environmental and Social Management Framework

ESMP Environmental and Social Management Plan

E&S Environment and Social

ESSS Environmental and social safeguards specialist

FMC Facility Management Committee

GIDA Ghana Irrigation Development Authority

GIIP Good international industry practice

GLSS Ghana Living Standards Survey

GNHR Ghana National Household Registry

GoG Government of Ghana

GPSNP Ghana Productive Safety Net Project

GPSNP2 Ghana Productive Safety Net Project 2

GSFP Ghana School Feeding Programme

GSS Ghana Statistical Service

GSOP Ghana Social Opportunities Project

GWCL Ghana Water Company Limited

HIV/ AIDS Human Immunodeficiency Virus/ Acquired Immune Deficiency Syndrome

ICDS Institutional and Capacity Development Specialist

ICT Information Communication Technology

ILO International Labour Organisation

IBRD International Bank for Reconstruction and Development

ICSID International Centre for Settlement of Investment Disputes

IDA International Development Association

ITD Inter-Tropical Discontinuity

IFC International Finance Corporation

LFS Labor Force Survey

LEAP Livelihood Empowerment Against Poverty

LICSU Low Income Customer Support Unit

LIPW Labor-Intensive Public Works

MDAs Municipal and District Assemblies

MDGs Millennium Development Goals

M&E Monitoring & Evaluation

MISS Management Information Systems Specialist

MLGRD Ministry of Local Government and Rural Development

MMDA Metropolitan/ Municipal/ District Assembly

MoGCSP Ministry of Gender, Children and Social Protection

MOU Memorandum of Understanding

MIGA Multilateral Investment Guarantee Agency

NC National Coordinator

NE National Engineer

NGO Non-governmental Organization

NHIS National Health Insurance Scheme

NMMB National Museum and Monuments Board

OHS Occupational Health and Safety

PA Project Accountant

PAD Project Appraisal Document
POC Project Oversight Committee

PIS Productive Inclusion Specialist

PIU Project Implementing Unit

POM Project Operational Manual

PPE Personal Protective Equipment

PS Procurement Specialist

PTC Project Technical Committee

RAP Resettlement Action Plan

RCC Regional Coordinating Council
RCO Regional Coordinating Office

RDCU Rural Development Coordinating Unit

RPF Resettlement Policy Framework

SDG Sustainable Development Goal

SEDD Small Earth Dam and Dugout

SMS Short Message Service

SO<sup>2</sup> Sulphur Dioxide

SP Social Protection

SVP Southern Voltaian Plateau

SWCES Single Window Citizens Engagement Service

TABs Transparency and Accountability Boards

ToR Terms of Reference

UCMS Unified Case Management System

UNICEF United Nations Children's Fund

URTI Upper Respiratory Tract Infection

#### **EXECUTIVE SUMMARY**

# **Project Description**

The World Bank has supported the Government of Ghana to strengthen its social protection system since 2010 through various interventions including the Ghana Social Opportunities Project (GSOP) implemented from 2010 to 2018, and the Ghana Productive Safety Net Project (GPSNP, which became effective in July 2019 and is currently under implementation. GPSNP had the objective of supporting GoG to strengthen safety net systems that improve the productivity of the poor. During the height of the COVID-19 pandemic, the GPSNP was instrumental in supporting the delivery of additional cash transfers to LEAP beneficiaries, and other targeted poor and vulnerable individuals outside of safety nets programming, using existing systems and processes. The project also reduced hours of work for Labor-intensive Public Works beneficiaries while maintaining daily wages. GPSNP was restructured in August 2020 to intensify the Government's social safety net response to the pandemic. Specifically, funds have been reallocated within the project to allow for previous and planned emergency cash transfers to existing LEAP program beneficiaries and to new beneficiary groups. The project will exhaust its financing by March 2022.

In response to these dire effects, particularly to the poor and vulnerable, and based on lessons from the emergence of COVID-19, the Ghana Productive Safety Net Project 2 (GPSNP2) is being designed to build on the gains made through GPSNP and GSOP. This new project is proposed to undertake more significant social protection actions to promote relief and recovery for poor, vulnerable, and hard-hit populations, with an increased focus of support to the urban poor. The Project Development Objective is to support the Government to expand and enhance social safety nets that improve the incomes and productivity of the poor. GPSNP 2 seeks to improve productivity, social inclusion, expanding income earning opportunities to poor households, and providing relief to extremely poor households due to the effects of the COVID-19 pandemic. The focus areas of this project will be: (i) expansion of LEAP cash transfers program; (ii) scale up of productive inclusion activities; (iii) scale up of labor-intensive public works (LIPW); and (iv) consolidation and decentralization of systems strengthening activities, and linkages to social services. The proposed new project will also include a contingency component – CERC – to allow for additional financing arising from any future large-scale, negative shocks.

Out of the components outlined, activities of the LIPW are the most likely to pose major environmental and social risks. The LIPW is expected to reach 60,000 poor households across 80 districts, in both rural and urban areas. The proposed menu of subprojects under LIPW are presented in the table below:

Activity	Description		
Rehabilitation and maintenance of rural feeder and access roads (Rural)	These assets are particularly useful for connecting remote communities to larger, commercial centers. This boosts access to markets and improves labor productivity.		
Rehabilitation of small earth dams and dugouts (Rural)	Small earth dams and dugouts are significant to improving access to irrigation and agricultural productivity in the Savannah belt of the country, where underground water sources are insufficient to provide for domestic and livestock needs during the dry season. Investing in such structures will be increasingly important as droughts become more frequent and intense as a result of climate change.		
Climate change mitigation interventions (Rural)	Afforestation and reforestation, through seedling production, cultivation of fruit trees and cash crops (such as cashew), and woodlots, on degraded communal and public land will be undertaken to mitigate climate change and support catchment and watershed protection and biodiversity conservation.		

Activity	Description	
Improved Water Supply (Urban)	Provision of community standpipes and house connections (where practical) by connecting the community to the nearest water supply system in conjunction with the Low-Income Customer Support Unit (LICSU) of the Ghana Water Company Limited and the Community Water and Sanitation Agency. Construction of protected hand-dug wells and drilling of boreholes in peri-urban communities where there is no piped water supply.	
Improved Sanitation Facilities (Urban)	Provision of household toilets with associated handwashing facilities which meet the basic national standards. Innovative strategies shall be adopted in densely populated LIUCs where space constraints are a major challenge.	
Solid Waste Management (Urban)	Support to introduce basic community solid waste collection services (refuse collection) by community members. Training in various waste reduction strategies and in re-use and recycling of different categories of waste. Undertaking communal and household composting where feasible.	
Flood Mitigation Measures (Urban)	Where communities are flood prone, training in flood early warning systems, identification of safe havens during flooding events, construction of basic drainage improvement structures including gutters and floodwater storage mechanisms shall be carried out.	

#### Major Environmental and Social Risks in Project Area

Baseline Conditions of Project Area. Ghana lies along the Gulf of Guinea in West Africa. The climate of Ghana is characterized by dry and wet seasons, a typical tropical monsoonal climate. Rainfall in this region is mainly associated with mesoscale convective systems and controlled by the advection of moisture from the Gulf of Guinea in the low-level atmosphere. Ghana has been classified into four main climatic regions - the Southwestern Equatorial Climatic Zone, Dry Equatorial Climatic Zone, Wet-semi–Equatorial Climatic Zone and Tropical Continental (savannah) Climatic Zone. The physiographic regions of Ghana are broadly classified into the following: Coastal Plains, the Forest Dissected Plateau, the Savannah High Plains, the Voltaian Sandstone Basin (VSB) and the ridges and escarpments bordering the VSB.

Ghana has three major drainage systems, covering about 5% (911,800Km2) of the total area of Ghana. These are the Volta River System (70%), South Western River System (22%) and Coastal River System (8%) (EPA, 2005). Nearly three-fourth of the total land surface area of Ghana lies Within the Volta River Basin. The basin can be subdivided into smaller basins – the Black Volta, the White Volta, the Oti and the Volta.

Compared to groundwater, surface water quality is below drinking water quality standards. This is mainly attributed to anthropogenic activities such as discharge of untreated waste materials into water bodies, farming along water systems and illegal artisanal mining (EPA, 2017). The water quality in many parts of Ghana's surface water system has been declining since 2004. Water quality analyses conducted between 2005 and 2014 showed a decreasing water quality over the period (EPA, 2017).

Ghana has six agro-ecological zones, distinguished by natural vegetation and influenced by climate and soil characteristics: Sudan savannah, costal savannah, Guinea savannah, transition zone, semi-deciduous forest and rain forest.

#### Socio-economic and Cultural Environment

**Population.** The 2015 Labour Force Survey (LFS) by the Ghana Statistical Service estimated the total population of the country in 2015 to be 27,669 million, made up of 47.7% males and 52.3% females with a dependency ratio of 81.3. Data generated from the LFS indicates that a higher proportion of the population exists in the

lower age groups. The mean household sizes for urban and rural areas are 2.9 and 3.5 respectively. Prior to the creation of six additional regions in 2019, the Northern region had the highest mean household size of 5.1 in 2015, followed by Upper East with 4.3. Greater Accra region has the least mean household size of 2.6.

At the national level, more than half (72.1%) of the population 3 years and older, in rural areas, has never attended school compared to 27.9% in urban areas. Among the male population 3 years and older in the urban area, a little over one fifth (20.8%) has never attended school, compared to more than half (79.2%) of their male counterparts in the rural areas (GSS, 2016).

At the aggregate level, the literacy rate of population 11 years and older in Ghana is 63% for both sexes, 71.8% for males and 55.5% for females. Urban-rural variations exist, with the literacy rate for both sexes in the urban area (74.5%) being higher than in the rural areas (50.1%).

**Economic Activity.** The regional distribution of current activity status of the population indicates that the Northern region has the highest proportion of persons employed (76.4%) while the Upper East region has the lowest (58.7%). More males than females are employed, depicting the national pattern. Conversely, the Upper East region has a higher proportion of persons who are unemployed (13.2%) compared to the other regions; the region also recorded the highest proportion of those who are not in the labor force (28%).

Skilled agricultural, forestry and fishery workers constitute the largest occupational group. However, more females are engaged as service and sales workers compared to any other occupation. Whereas in the rural localities, skilled agricultural, forestry and fishery work are the main occupation for the employed, service and sales is the main occupation for those in urban areas. Female labor force participation over the years has been lower than that of their male counterparts. However, data gathered shows that in absolute numbers, there are more women working in Ghana today (4,981,953) than the number of men (4,281,393) in current employment.

A total of 2,203,965 households representing 25.8 percent of Ghanaian households are engaged in agricultural activities. Agricultural activities in Ghana are predominantly rural (80.6% or 1,775,900).

**Literacy and Education.** At the aggregate level, the literacy rate of population 11 years and older in Ghana is 63% for both sexes, 71.8% for males and 55.5% for females. Urban-rural variations exist, with the literacy rate for both sexes in the urban area (74.5%) being higher than in the rural areas (50.1%).

Of the total population 3 years and older, 32.8% have attained primary education while less than one percent have attained a post graduate degree. There are also variations in the level of education by urban-rural location and by sex, particularly for higher education. At the national level, less than 4 percent (3.9%) of the male population had attained a Bachelors degree compared to less than 3 percent (2.2%) of the female population in same category.

#### **General Policy, Legal and Administrative Frameworks**

A number of policies and laws were reviewed to develop the ESMF, which will guide implementation. These include:

- The policy, legislation and institutional procedures of Ghana and those of the World Bank, which are relevant to the GPSNP and therefore considered include:
- Ghana's National Environmental Policy, 2014
- National Environmental Action Plan (NEAP), 1991

- Environmental Sanitation Policy (Revised), 2009
- Forestry and Wildlife Policy,1994
- National Water Policy, 2007
- Climate Change Policy, 2014
- National Land Policy, 2002
- National Employment Policy, 2014
- National Labour-intensive Public Works Policy, 2016
- Occupational Health and Safety Policy, 2004
- National Social Protection Policy, 2015
- National Gender Policy, 2015
- National Workplace HIV/AIDS Policy, 2004
- The Environmental Assessment Regulations (LI 1652)
- The Environmental Protection Agency Act of 1994 (Act 490)
- Fees and Charges (Miscellaneous Provisions) Instrument, 2019 (LI 2386)
- Environmental Guidelines Transport Sector (EPA, 2010)
- Labour Act, 2003 (Act 651)
- Local Government Act, 1993 (Act 462)
- Child and Family Welfare Policy 2015
- Justice for Children Policy 2015
- Ghana Disability Act, 2006 (Act 715)
- Workmen's Compensation Act, 1987 (PNDCL 187)
- Ghana EIA procedures

This project will be guided by the World Environment and Social Framework (ESF). The following Environment and Social Standards (ESS) are considered relevant (but not limited to) for this project. These include:

- ESS1 Assessment and Management of Environmental and Social Risks and Impacts
- ESS2 Labor and Working Conditions
- ESS3 Resource Efficiency and Pollution Prevention and Management
- ESS4 Community Health and Safety
- ESS5 Land Acquisition, Restrictions on Land Use and Involuntary Resettlement
- ESS6 Biodiversity Conservation and Sustainable Management of Living Natural Resources
- ESS8 Cultural Heritage
- ESS10 Stakeholder Engagement and Information Disclosure

#### Major Environmental and Social Risks of GPSNP 2

GPSNP 2 will have six components. Of the six, four of the components will involve direct interaction with beneficiaries, potential beneficiaries and their communities, with the remaining being systems building and administrative. The table below provides a summary of expected impact by component.

Component	Expected Impact		
Productive Inclusion	Moderate (potential impact from this component to accommodate activities from grant to beneficiaries)		

Component	Expected Impact
Labor-Intensive Public Works	Significant (especially construction and rehabilitation of roads and small earth dams and dugouts main focus of this framework)
LEAP cash transfers	Low (possible social impacts discussed)
Ghana National Household Registry	Low (data collection exercise will interact with communities over a short period)

Based on past experience though implementing GSOP and GPSNP, it is expected that only the LIPW will have significant environmental and social impacts due to the nature of the public works, as summarized in the table below. As such, this ESMF will largely focus on LIPW and any other moderate impact activities such as the grants to beneficiaries under Component 1.

Potential LIPW Risks			
Environmental		Social	
Positive Risks Negative Risks		Positive Risks Negative Risks	
Improved water supply – Domestic, livestock use, and	Potential loss of water resources	Potential reduction in the rural – urban migration	Upsetting the spirit of community volunteerism
potentially irrigation Increased productivity of labor/ Agriculture production	Landscape Alteration	Community ownership for facilities	Low expertise in labor- based works at the local level
	Impacts on soil	Low migrant-worker influx	Potential delays in project completion
	Noise and vibration	Enhanced institutional capacity to support decentralization	Failure of sub-project activities due to political interference
	Habitat destruction and disruption (flora and fauna impacts	Skills Development	Social conflict (Unclear ownership of resources
	Waste generation and disposal	Gender empowerment	Occupational Health and Safety Risks
	Destruction of cultural resources	Financial Inclusion	Land acquisition and property loss
		Improved social cohesion	Utility disruption
		Improvement in Rural Economy	Traffic disruptions and diversion
		Increased accessibility to social services	exclusion of persons with disabilities

The project will prioritize promoting citizens engagement, social accountability and the use of a streamlined grievance redress mechanism to promote accountability and transparency in implementation.

#### **Citizens Engagement**

Citizen Engagement in the project has already been initiated with consultations on the design of GPSNP 2. During the implementation stage, this will continue with a consistent, comprehensive sensitization program, where for every sub-project and activity, the respective community will be brought together and briefed on the project, its objectives, implementation arrangements and delivery mechanisms (as was done during GPSNP implementation), while providing them the opportunity to voice their concerns and give their inputs. This process will be led by the Metropolitan/ Municipal/ District Assembly sensitization team and Community

Facilitator under the guidance of the ZCOs using the project's "Guidelines for Community Sensitization, Targeting and Enrolment". Key among the issues to be discussed during implementation will be project features such as labor-based technology, wage rate, project duration, period of engagement within the year, importance of community participation and some common forms of fraud as well as grievance redress services.

#### **Social Accountability**

The project will mainstream Social Accountability into its implementation processes, intended to: (i) ensure efficiency and beneficiary satisfaction with service delivery; (ii) promote transparency and accountability; (iii) encourage participation and citizen engagement; (iv) assist in reducing leakages; (v) promote community management and ownership; and (vi) provide voice to the beneficiaries, who in most cases are deemed to be voiceless. In view of the nature of most activities where beneficiaries are mostly semi-literate or illiterate, the accountability tools employed will be simple so that semi-literate populations can understand them, but also tailored to the particular area, e.g. rural versus peri urban.

#### **Grievance Redress Mechanism**

The multiplicity of actors, and processes and the vulnerable nature of beneficiaries (being the poorest) may predispose participants to unfair treatment and abuse, while misunderstanding may also arise. As such, a grievance mechanism developed under GPSNP will be used to ensure that all direct and indirect beneficiaries, service providers and other stakeholders are given the opportunity at no cost to raise their concerns.

Single Window Citizen Engagement Service (SWCES) System. GPSNP 2 will continue to be used to consolidate the SWCES established under GSOP and scaled up during GPSNP for implementing the grievance redress process. The SWCES was operationalized in December 2017 and provides a centralized channel for beneficiaries of all SP programs and other stakeholders to raise grievances, report malpractices, and request information on all social programs for free. This has been operationalized through the creation of the 'Helpline of Hope' Call Center that hosts toll-free phone lines and SMS. Operational staff will sensitize beneficiaries on its use. Assigned project case management officers will facilitate the tracking and resolution of cases, reporting to the SWCES to ensure that there is a streamlined collation of cases to enhance transparency and accountability.

# **Environmental and social management requirements for sub-projects**

The project will institute a number of management requirements to ensure that environmental and social risk and impact management guidelines are adequately followed throughout implementation. The project will have a monitoring framework that will monitor these processes and ensure compliance. These activities and requirements are summarized in the table below.

Subproject phase	Environmental and Social Compliance Requirements	Documentation required	Responsibility
Pre-approval	Preparation of relevant safeguards documents	ESMF, RPF, ESCP	RDCU/ Consultant/ WB
	1.1 In-house E&S screening of sub-project	LIPW In-house Appraisal Checklist (Appendix 1) including further and appropriate safeguard documentation as required	ESSS/ ZSO/ DA Schedule Officer
	1.2 Register subproject with EPA for environmental screening and clearance (for sub-projects meeting eligibility criteria for registration)	Copy of forwarding letter and EPA EA Form 1 (Appendix 2) including further and documentation as required	ESSS/ ZC/ ZSO/ DA Schedule Officer
	1.3 Obtain environmental permits for subprojects screened by EPA	Copy of permit and environmental compliance schedule for subproject implementation	ESSS/ ZC/ ZSO/ DA Desk officer
1. Sub-project Identification, Appraisal and Design	1.4 Incorporate EPA screening and permit recommendations, and E&S issues identified during Inhouse sub-project appraisal into subproject formulation and design and contracts.	Copy of contract specifications	NE/ ZSO/ DA Engineer
	1.5 Undertake field validation/verification on any land acquisition and crop/livelihood displacement and compensation issues identified during in-house screening	Completed guidelines for validating communal lands, pictures of meetings and signed list and addresses of people consulted, list of assets/ property, cost of compensation/ resettlement assistance during validation	ESSS/ ZSO
	1.6 Fully settle and properly document all land acquisition, crop and livelihood compensation issues before commencing subproject execution	MOU for land acquisition and benefit sharing completed and signed Pictures and signed list of affected persons	ESSS/ ZSO/ ZE
	2.1 Community/ key stakeholder engagements and sensitization	Sensitization reports (Community and other stakeholders)	RCA
2. Sub-project Execution (ESMP Implementation)	2.2 Undertake training of key project actors (National, Zonal, District, and Community levels in the project's E&S requirements for subproject implementation) b) Also train contractors/ client supervisors on the E&S	Training reports	ESSS/ZC/ZSO

Subproject phase	Environmental and Social Compliance Requirements	Documentation required	Responsibility
	requirements. c) Include E&S issues on the agenda for community precommencement meetings	reports/ pictures	
	<ul> <li>2.3 Put in measures for handling grievances/ complaints and accountability and widely publicize them.</li> <li>Make available hotlines for receipt of grievances and complaints.</li> <li>Install Transparency and Accountability Boards (TABs)</li> <li>Ensure that the Toll-free numbers for the Single Window Citizens Engagement Service (SWCES) are boldly written on the TAB and educate the communities about the SWCES</li> <li>Constitute Community Grievance/ complaints committee and train them</li> <li>Appoint and train Community Facilitators expected to be focal persons for community/ project level grievances</li> </ul>	Single Window Citizens Engagement Service toll-free hotline  Inclusive Transparency and Accountability Boards (TABs), Community complaints notebooks, district complaints file and records, RCO complaints file and records Gender disaggregated data	ESSS/ ZSO
	2.4 Institute and publicize measures for handling community exposure to diseases (IE malaria, guinea worm, Ebola, HIV/AIDS)	Education Flyers/ posters Education program	ESSS
	<ul> <li>2.5 Labor and Working conditions</li> <li>2.51 Enforce the under-listed E&amp;S mitigation measures</li> <li>Provision of temporary latrines at environmentally acceptable locations</li> <li>Provision of adequate portable water to workforce</li> <li>Ensure the availability of well stocked first aid kit</li> <li>Ensure the construction of creches (children care area)</li> <li>Appoint one beneficiary to serve as a caregiver</li> </ul>	Site inspection reports/ pictures	ESSS/ ZSO
	3.1 Constitute Community Facility Management Teams and train them	Training reports	ESSS/ ZSO
	Prepare and implement District Facility Management Plans	Facility Maintenance Plans	NE/ DA Engineer/ RCA/ ZC
3. Post-Subproject Execution	Maintenance of subprojects	Facility Maintenance Plans	DA/ FMCs

## 1 PROJECT DESCRIPTION

### 1.1 Background

1. The Republic of Ghana, with a population of about 30.4 million, is classified as lower-middle-income with a per capita income of US\$5,413 (in 2017 PPP dollars) in 2019. Ghana achieved its current income status through strong, sustained economic growth. The country's per capita income grew by an average of 1.5 percent per year between 1990 and 1999, by 2.8 percent per year between 2000 and 2009, and by 4.3 percent between 2010 and 2019 (peaking at 11.3 percent in 2011). Ghana's economic growth performance during the 2000s is mainly attributed to the sharp increase in prices for its main commodity exports, cocoa and gold, and the start of commercial oil and gas production in 2011. Ghana's favourable economic growth performance has been accompanied by a substantial reduction in the prevalence of poverty. Based on the national food poverty line, the extreme poverty rate fell from 36 percent in 1991/92 to 16.5 percent in 2005/06 to 8.4 percent in 2012/13, allowing Ghana to meet the United Nations Millennium Development Goal of halving poverty by 2015. However, poverty levels differ markedly across the country. Poverty levels are substantially higher in rural areas than in urban areas. In 2016/17, the overall poverty rate in rural areas was 39.5 percent, five times higher than the corresponding rate in urban areas, at 7.8 percent. The extreme poverty was 15.6 percent in rural areas, while it was just 1 percent in urban areas. These high-poverty regions are situated in the northern and eastern parts of Ghana. In recent years, the pace of poverty reduction has slowed, and the association between economic growth and poverty reduction has weakened. The COVID-19 pandemic and accompanying global economic crisis also serve as a major setback to Ghana's prospects for further reductions in poverty.

Ghana, like most countries globally, has been adversely affected by the COVID-19 pandemic. In April 2020, the Government of Ghana (GoG) established a partial lockdown for four weeks in the Greater Accra and Ashanti Regions, after which a variety of restrictions were instituted nationwide to curb the spread of the virus. As a result, Ghana's projected GDP growth for 2020 was revised from 6.8 percent to 0.9 percent and Government has since been intervening with various health and social interventions to support the population, especially poor and vulnerable individuals to cope with the health and economic impact of COVID-19.

The World Bank has supported the GoG to strengthen its social protection system since 2010 through various interventions including the Ghana Social Opportunities Project (GSOP) implemented from 2010 to 2018, and the Ghana Productive Safety Net Project (GPSNP) which became effective in July 2019 and is currently under implementation. GPSNP had the objective of supporting GoG to strengthen safety net systems that improve the productivity of the poor. During the height of the COVID-19 pandemic, the GPSNP was instrumental in supporting the delivery of additional cash transfers to LEAP beneficiaries, and other targeted poor and vulnerable individuals outside of safety nets programming, using existing systems and processes. The project also reduced hours of work for Labor-intensive public works beneficiaries while maintaining daily wages. GPSNP was restructured in August 2020 to intensify the Government's social safety net response to the pandemic. Specifically, funds were reallocated within the project to allow for previous and planned emergency cash transfers to existing LEAP program beneficiaries and to new beneficiary groups. The reallocation also allowed for, among other things, accelerated, intensive efforts under GNHR and SWCES. To date, the project has disbursed \$43 million, and expects to exhaust its financing by March 2022.

In response to these dire effects, particularly to the poor and vulnerable and based on lessons from the emergence of COVID-19, the Ghana Productive Safety Net Project 2 (GPSNP 2) is being designed to build on the gains made through GSOP and GPSNP. This new project is proposed to undertake more significant social protection actions to promote relief and recovery for poor, vulnerable, and hard-hit populations, with an

increased focus of support to the urban poor. The Project Development Objective is to support the Government to expand and enhance social safety nets that improve the incomes and productivity of the poor. GPSNP2 seeks to improve productivity, social inclusion, expanding income earning opportunities to poor households, and providing relief to extremely poor households due to the effects of the COVID-19 pandemic. The focus areas of this project will be: (i) expansion of LEAP cash transfers program; (ii) scale up of productive inclusion activities; (iii) scale up of labor-intensive public works; and (iv) consolidation and decentralization of systems strengthening activities, and linkages to social services. The proposed new project will also include a contingency component – CERC – to allow for additional financing arising from any future large-scale, negative shocks.

# 1.2 Project Components Descriptions

# 1.2.1 Component 1: Productive Inclusion Program

The objective of this sub-component is to increase access to income-generating activities for extremely poor households. This component will therefore finance a comprehensive set of support services to promote sustainable income earning opportunities in farm and non-farm activities. Specific activities to be conducted under this component will include: (i) selection of beneficiaries; (ii) feasibility and market viability studies; (iii) information and sensitization campaigns; (iv) life skills training; (v) micro-enterprise skills trainings; (vi) provision of start-up lump sum cash grants; (vii) mentoring and coaching; (viii) access to market opportunities; and (viii) financial inclusion activities.. Through this support, it is expected that selected beneficiaries will have sustainable livelihoods which will facilitate their graduation from extreme poverty.

# 1.2.2 Component 2: Labor Intensive Public Works (LIPW) Program

The objective of the LIPW component is to extend income-earning opportunities to extremely poor households through Labour Intensive Public Works (labor-based technology), which maintains or rehabilitates assets that improve the productivity of communities and respond to the anticipated effects of climate change. LIPW will continue to be implemented in rural areas, but also scaled up to include urban areas to support addressing urban poverty. In Table 1 below provides the proposed subprojects:

Table 1: Menu of LIPW Investments for Rural and Urban Areas<sup>1</sup>

Activity	Description	Major Construction Activities/ Agronomic Practices
Rehabilitation and maintenance of rural feeder and access roads (Rural)	These assets are particularly useful for connecting remote communities to larger, commercial/ urban centers. This boosts access to markets and improves labor productivity. The Project would preferably rehabilitate feeder roads between 3 and 5 km.	<ul> <li>Site Preparation – Clearing, grubbing, tree and stump removal, boulder removal, removal of anthills and termites' workings.</li> <li>Earthworks – 'Cut' or excavation, loading, hauling and offloading of material, filling, shaping and compaction.</li> </ul>
Rehabilitation of small earth dams and dugouts (Rural)	Small earth dams and dugouts are significant to improving access to irrigation and agricultural productivity in the Savannah belt of the country, where underground water sources are insufficient to provide for domestic and livestock needs during the dry season. Investing in such structures will be increasingly important as droughts	<ul> <li>Site Preparation (land clearing, tree and stump removal etc)</li> <li>Earthworks - Excavation (reservoir area and fill material)</li> </ul>

<sup>&</sup>lt;sup>1</sup> This initial list may be expanded during the life of the project.

2

Activity	Description	Major Construction Activities/ Agronomic Practices
	become more frequent and intense because of climate change.  The project would select/ construct dugouts where the storage capacity does not exceed 250,000m³ and a height of 5 meters.	<ul> <li>Transportation – spoil and fill (clay) material</li> <li>Compaction</li> </ul>
	Primary uses include – domestic chores (washing, cleaning etc), serving as source of water for domestic animals and cattle, and minor vegetable farming when possible.	
Climate change mitigation interventions (Rural))	Afforestation and reforestation, through seedling production, cultivation of fruit trees and cash crops (such as cashew), and woodlots, on degraded communal and public land will be undertaken to mitigate climate change and support catchment and watershed protection and biodiversity conservation.  The proposed size of land to be rehabilitated/ cultivated per community is 10ha.	<ul> <li>Land clearing /weeding</li> <li>Seedling transplanting</li> <li>Watering and</li> <li>Undergrowth management (and application of pesticides when extremely required)</li> </ul>
Improved Water Supply (Urban)	Provision of community standpipes and house connections (where practical) by connecting the community to the nearest water supply system in conjunction with the Low-Income Customer Support Unit (LICSU) of the Ghana Water Company Limited and the Community Water and Sanitation Agency. Construction of protected hand-dug wells and drilling of boreholes in peri-urban communities where there is no piped water supply.	
Improved Sanitation Facilities (Urban)	Provision of household toilets with associated handwashing facilities which meet the basic national standards. Innovative strategies shall be adopted in densely populated LIUCs where space constraints are a major challenge.	
Solid Waste Management (Urban)	Support to introduce basic community solid waste collection services (refuse collection) by community members. Training in various waste reduction strategies and in re-use and recycling of different categories of waste. Undertaking communal and household composting where feasible.	
Flood Mitigation Measures (Urban)	Where communities are flood prone, training in flood early warning systems, identification of safe havens during flooding events, construction of basic drainage improvement structures including gutters and floodwater storage mechanisms shall be carried out.	

The LIPW component will therefore finance the following: (i) payments to beneficiaries in exchange for their work in rehabilitating or maintaining productive community or public assets; (ii) the costs of capital inputs for the sub-projects; (iii) supervision of the LIPW sites; (iv) capacity building for Contractors, DAs and community level actors in LIPW delivery; and (v) information sessions to beneficiaries on human capital (such as on nutrition) and behavioural change around savings. All assets undertaken under this project will be community driven and owned.

The project will also maintain an exclusion list to ensure that subprojects implemented are environmentally and socially friendly and are in accordance with the project's goals. The following list of sub-projects shall NOT be implemented under the project.

- Subprojects at historical sites and sacred groves (shrines, cemeteries, etc.)
- Subprojects on International waterways
- Activities involving degradation of the environment (e.g. charcoal burning, sand winning, etc.)
- Mining activities
- Sub-projects that might impact negatively on International Heritage Sites.
- Subprojects with low unskilled labor content (less than 30%)

# 1.2.3 Component 3: Livelihood Empowerment Against Poverty (LEAP) Cash Transfers Program

This component was designed to smoothen consumption among extremely poor households by providing grants to beneficiaries. The provision of LEAP grants to beneficiaries in extremely poor households helps these households meet their basic needs. Securing the basic consumption of these households can enable them engage in economic activities and invest in the human capital of their children. It is hoped that this will break the inter-generational cycle of poverty. This component will therefore finance: (i) regular, periodic, cash transfers to extremely poor households; and (ii) support to encourage beneficiaries to invest in the human capital and that of their children. The program will continue to maintain its national character, reaching the poorest communities within each region of the country. The geographical coverage per region, district and community will be based on the GLSS poverty map. Households within the communities will be selected using the Ghana National Household Registry data.

# 1.2.4 Component 4: Social Protection System Strengthening

This component aims at strengthening Social Protection systems delivery in Ghana to improve efficiency, cost effectiveness and transparency of safety net interventions by (i) assisting the GNHR in its collection of household data in targeted regions; (ii) improving the operations of the Single Window Citizens Engagement Service which was designed under GPSNP; (iii) enhancing social protection shock responsive systems; and (iv) providing technical assistance for strengthening the monitoring and evaluation (M&E) framework and system.

#### 1.2.5 Component 5: Project Management, Coordination and Capacity Building

This component will support project management, coordination, and capacity building under the project.

#### 1.2.6 Component 6: Contingent Emergency Response Component

This component will allow for swift availability of additional financing should there be any future large-scale, negative shocks. A specific Emergency Response Operations Manual will apply to this component, detailing financial management, procurement, E&S, and any other necessary implementation arrangements.

# 1.3 Purpose and Rational of the ESMF

Per the requirements of the World Bank, all Bank-financed projects must be subjected to Environmental Assessment. The specific environmental assessment tool required to be used is dependent on several factors, but most importantly the project location and details specific project activities. In situations where the specific details of the sub-project including their specific locations are unknown, an Environmental and Social Management Framework (ESMF) is the most appropriate tool to use.

The ESMF examines the risks and impacts of a project that consists of a program and/or series of sub-projects, and the risks and impacts cannot be determined until the program or sub-project details have been identified.

The ESMF sets out the principles, rules, guidelines, and procedures to assess the environmental and social standards (ESS). It contains measures and plans to reduce, mitigate and/or offset adverse risks and impacts, provisions for estimating and budgeting the costs of such measures, and information on the agency or agencies responsible for addressing project risks and impacts, including on its capacity to manage environmental and social risks and impacts. It includes adequate information on the broad area in which subprojects are expected to be sited, including any potential environmental and social vulnerabilities of the area; and on the potential impacts that may occur and mitigation measures that might be expected to be used.

# 1.4 Approach for the Preparation of the ESMF

Environmental Assessment is multifaceted, requiring many methods and approaches. The preparation of this ESMF was based on a variety of methods as discussed subsequently. The implementation of the Ghana Social Opportunities Project (GSOP) implemented between 2010 and 2018, as well as the ongoing GPSNP which scaled up implementation of GSOP programming, serve as a core of the knowledge that was used to prepare this document, based on both project successes and lessons learned.

#### 1.4.1 Extensive Literature Review

All relevant available literature on GPSNP were duly reviewed. These include: The GPSNP ESMF; The Project Appraisal Document (PAD); the Project Operational Manuals for GPSNP Components; and GPSNP Quarterly Reports. Other documents consulted include: World Bank's new Environmental and Social Framework and Environmental and Social Standards guidance documents; various National Environmental Policies, Laws and Guidelines. Among the laws reviewed were: Environmental Protection Agency Act, 1994 (Act 490); Ghana Environmental Impact Assessment Procedures (1995); Environmental Assessment Regulations, 1999 (LI 1652); Environmental Assessment (Amendment) Regulations, 2002 (LI 1703); and the Fees and Charges (Miscellaneous Provisions) Instrument, 2019 (LI 2386), etc. The Labour Act, 2003 (Act 651); The Local Government Act, 1993 (Act 462); Ghana Investment Promotion Centre Act, 1994 (Act 478); National HIV Workplace Policy (2004); Labor-Intensive Public Works Policy; National Employment Policy; and a plethora of other documents were also reviewed and inform this ESMF.

#### 1.4.2 Expert judgment

Expert judgment (including that of identified stakeholders and the consultants on GPSNP) was relied upon to predict impacts of the project components. Implementation successes and lessons documented through program implementation and research that occurred in similar programming, specifically in the implementation of GSOP and GPSNP were used for predictions, analysis and trends.

#### 1.4.3 Discussions with Stakeholders

Project stakeholders are people who have a role in the project, or could be affected by the project, or who are interested in the project'. Project stakeholders can be categorized into:

**Primary stakeholders**: Individuals, groups or local communities that may be affected by the project, positively or negatively and directly or indirectly especially those who are directly affected, including those who are disadvantaged or vulnerable. The primary stakeholders identified for this project include:

- Poor and vulnerable individuals
- Poor and vulnerable households
- Poor communities in rural and urban areas
- Community leaders and members of poor communities

**Secondary stakeholders**: Broader stakeholders who may be able to influence the outcome of the project because of their mandate, relationship and knowledge about the affected communities or political influence.

Discussions with stakeholders centred on experiences under GPSNP, concerns and recommendations, and community concerns and individual interests with regards to project implementation. A variety of stakeholders were consulted including beneficiaries (and potential beneficiaries), communities, private sector entities, contractors, service providers, government agencies, and Civil Society Organizations (CSOs).

#### 1.5 ESMF Disclosure

The EPA and World Bank policies require that environmental and social reports for projects are made available to project affected groups, local NGOs, and the public at large. Following clearance from the World Bank, district and regional disclosure sessions will be held in selected beneficiary districts and regions, particularly in areas where there will be large number of potential beneficiaries. E.g. Upper East, Northern, Ashanti and Volta Regions. Additionally, copies of the ESMF will be made available in selected public places for information and comments. The notification will be done through a newspaper announcement. The notification will provide:

- a brief description of the project
- a list of venues where the ESMF report is on display and available for viewing
- duration of the display period
- contact information for comments

The ESMF will finally be disclosed on the MoGCSP and MLGRD websites, and the World Bank's external website.

# 1.6 Project Duration and Scope

Like its predecessor, the coverage of GPSNP 2 will be national, with interventions targeted at poor Districts, Communities, households, and individuals. GPSNP 2 will however extend to selected poor peri-urban and urban areas to address urban poverty. Under the LIPW component, only projects that lend themselves to the labor-intensive methods of construction/ production will be considered. The project is expected to be implemented between July 2021 and December 2025.

# 2 POLICY, LEGAL AND INSTITUTIONAL FRAMEWORK

The Environmental Policy and EA legislation and procedures of Ghana and those of the World Bank, which are relevant to the project, are outlined in this chapter. In principle the two sets of policies and procedures on environmental and social assessment are similar in many respects.

#### 2.1 Relevant National Policy Frameworks

#### National Environment Policy, 2013

Revised in year 2013 with the new policy objectives of improving the effectiveness of institutional and legal framework; and, promoting sustainable resource use and impact management inter-alia, Ghana's first environment policy was developed in 1991. The goal was to provide a broad framework for the implementation

of the National Environmental Action Plan (NEAP) 1991-2000. The policy provides an enabling environment for several initiatives to address environmental concerns. The aim was to ensure that environmental resources are effectively exploited for the well-being of the people without sacrificing the integrity of the environment for future generations.

# National Environmental Action Plan (NEAP), 1991

The NEAP defined a set of policy actions, related investments, institutional mandates and strengthening activities to make Ghana's development approaches environmentally sustainable. The adoption of the NEAP in 1991 led to several significant developments necessary to ensure sound resource management in the following major areas: Land management; Forestry and wildlife; Water management; Marine and coastal ecosystems; Industrial pollution; Mining; Hazardous chemicals control; and Human settlements. The NEAP was thus the strategy through which the key issues to the protection of the environment and better management of renewable resources were to be pursued. Some of the specific resultant developments from the NEAP was the establishment of the Ghana Environmental Protection Agency (EPA) with more enhanced mandate than its predecessor Environmental Protection Council (EPC), to regulate, set standards and enforce them, etc; and, the establishment of the Water Resources Commission, and subsequent adoption of policy framework for water abstraction for different uses, water law, and control of waste discharges into water bodies, etc.

#### **Environmental Sanitation Policy (Revised), 2009**

The Environmental Sanitation Policy was first published in 1999 and revised in 2009 with an updated scope to meet current development objectives and address aspirations of sector actors. The revised environmental sanitation policy seeks to refocus the priorities of the sector, so it is forward looking and effectively embraces the challenges of changing lifestyles associated with modernization and improving wealth status. The policy lays the basis for developing a systematic approach and framework for identifying and harnessing resources for value-for-money (economy, effectiveness, and efficiency) services to all. The policy supports building partnership at both international and local levels and with the private sector within an expanded network of actors through effective public sector facilitation and coordination.

#### Forestry and Wildlife Policy, 1994

The Policy was developed to manage and enhance Ghana's permanent estate of forest and wildlife resources for the preservation and conservation of vital soil and water resource, biological diversity, and the environment in general. It shifted focus from over reliance on timber harvesting to conservation of biodiversity and watershed management and encouraged reforestation and restoration of degraded landscapes.

#### **National Water Policy, 2007**

The National Water Policy provides a framework for the sustainable development of Ghana's water resources. The policy provides adequate response strategies that support vulnerable people to implement their own coping strategies. The overall goal of the policy is to "achieve sustainable development, management and use of Ghana's water resources to improve health, and livelihoods, reduce vulnerability while assuring good governance for present and future generations". The policy objectives are the minimization of the effects of climate variability and change and institution of measures to mitigate the effects of and prevent damage caused by extreme hydrological occurrence (floods and drought).

The Policy aims at achieving the following two broad objectives:

- Conservation of the water resource stock in all its occurrences to ensure availability and maintain acceptable quality for the betterment of the human and natural environment; and
- Regulation and control of demands of water use and waste disposal to stay the natural capacity of the water resources base, which must necessarily meet its regeneration and self-purification characteristics.

#### Climate Change Policy, 2014

The Ghana National Climate Change Policy provides strategic direction and coordination of issues of climate change in Ghana. The policy aims to make Ghana's economy climate-resilient and seeks to engender sustainable development through equitable low carbon economic development. The objectives of the policy are to achieve effective adaptation, social development, and mitigation of climate impacts. The policy provides thematic areas for adaptation which include energy and infrastructure, natural resource management, agriculture and food security and disaster preparedness and response. The policy indicates that social protection and social safety nets will be provided for the most vulnerable in society- the poor, women, children, and disabled to build a cohesive society.

#### **National Land Policy, 1999**

The Policy sets out a broad framework and policy guidelines for land administration and utilization. The main objective is to provide guidelines aimed at enhancing land management systems, land use, conservation of land resources and enhancing environmental quality. The policy provides the framework and direction for dealing with the issues of land ownership, security of tenure, land use and development, and environmental conservation on a sustained basis. The policy emphasises the involvement of local communities, opinion leaders, traditional authorities, as well as government agencies in the land development process.

#### **National Employment Policy, 2014**

The overall objective of the NEP is to adopt an inter-sectoral and integrated approach toward achieving full, decent, productive, and freely chosen employment for all Ghanaians who are able and willing to work, thereby improving the living conditions within the framework of equity, security, and dignity. The primary focus of the National Employment Policy is to address the unemployment situation, and deal with decent work deficits, targeting in particular, vulnerable groups, the youth, women and persons with disability (PWDs). The policy focuses on employment components such as entrepreneurial development, private sector competitiveness, linking agriculture to the other sector of the economy, research and innovation, vocational and technical skills development, productivity improvement, harnessing opportunities in labour migration and the green economy, among others.

#### National Labour-Intensive Public Works Policy, 2016

Access to employment opportunities, gradual increase in income, and stability in economic and social securities of the economically active poor and the vulnerable are the key performance indicators of the LIPW Policy. The LIPW Policy is intended to reduce Ghana's over reliance on external financial flows for investment projects, provide public infrastructure and income earning opportunities for local economic development by relying on the available abundant low-skilled unemployed labour pool rather than sophisticated equipment. The Policy, however, recognises that not all public goods and services can be delivered entirely using labour-intensive techniques. The method will be applied only where feasible, in the delivery of selected public goods.

#### **National Social Protection Policy, 2015**

The National Social Protection Policy provides a framework for delivering social protection coherently, effectively, and efficiently in a way that is holistic and properly targeted. It defines social protection for Ghana as "a range of actions carried out by the state and other parties in response to vulnerability and poverty, which seek to guarantee relief for those sections of the population who for any reason are not able to provide for themselves". It provides an institutional framework for coordination and as well as stakeholder collaboration in monitoring and ensuring accountability. It is linked to range of legal instruments and policies that provide a framework within which the obligations to various target groups may be justified, implemented, regulated, and advocated. In the short-term, the policy focuses on being rehabilitative, restorative, protective and facilitating. This includes the implementation of five flagship programmes, namely, the LEAP program, the LIPW, the Ghana School Feeding Programme (GSFP), the National Health Insurance (NHIS) Exemptions and the Basic Education Capitation Grants. The medium-term efforts are preventive and promoting. The long-term orientation is transformation. Operationally, it proposes reforms to programming, targeting, funding, public understanding of social protection and knowledge management. The policy's strategic imperatives are coordination and complementarity; emergency assistance; social welfare and facilitation services; productive inclusion; decent work; capacity and capability building; and mainstreaming gender and disability issues in social protection.

#### **National Gender Policy, 2015**

The Policy seeks to mainstream gender equality and women's empowerment into national development processes. The Policy outlines 5 commitments namely: women's empowerment and livelihood; women's rights and access to justice; women's leadership and accountable governance; women's economic opportunities; and, gender roles and relations. Embedded in these commitments are the policy objectives to which strategies, institutional framework and key stakeholders are identified for necessary steps in addressing identified bottlenecks and shortfalls in attaining gender equality and women's empowerment. It is noteworthy that the Government of Ghana considers the Gender Policy as complementary to the implementation of national social protection strategies, the Policy itself having contributed to the successful advocacy for the adoption of the National Social Protection Policy.

#### National Workplace HIV/AIDS Policy, 2004

The National Workplace HIV/AIDS Policy formulated in 2004 aims at providing broad national guidelines to direct the formulation of workplace policies and programmes. The policy provides the framework for Ghana's strategy to reduce the spread and mitigate the impact of HIV/AIDS on the workforce. The objectives of the policy are to: provide protection from discrimination in the workplace to people living with HIV/AIDS; prevent the spread of HIV/AIDS among workers and provide care, support, and counselling to those infected and affected.

#### National Child and Family Welfare Policy, 2015

Ghana's Child and Family Welfare Policy focusses on the prevention of violence, abuse and exploitation of children. It underpins a child protection system that will safeguard and respond to children and their families when needed and provide support to mitigate risks for vulnerable families. This Policy recognises a child as a person below the age of 18. In line with the UN Convention on the Rights of the Child, the 1992 Fourth Republic Constitution of Ghana (article 28) and the Children's Act 1998, (Act 560) (section 1). The policy describes childhood as a period when a person is under the authority, control and care of some persons considered as adults in society. The Policy defines welfare as guaranteeing the availability of the basic necessities of life as well as minimising the levels of violence, exploitation, abuse and neglect.

#### Justice for Children's Policy, 2015

The Policy aims to promote greater cooperation between the formal and the community justice systems to work together as a cohesive national system that ensures access to justice for all children. The objectives of the policy are to:

- Prevent juvenile offending
- Strengthen programmes for rehabilitation and social reintegration
- Strengthen formal and community justice systems and link them up to enhance access to justice and protection for children in conflict with the law
- Protect child witnesses and victims of crimes
- Provide protection for children involved in family and other civil proceedings
- Guide the reform of laws, policies and procedures to improve access to justice for children to inform the
  necessary changes to the regulatory framework and develop guidelines for handling cases relating to
  children at all level
- Ensure the provision of financial and human resources for implementation of the policy

# 2.2 Legal and Regulatory Framework

#### **Environmental Protection Agency Act, 1994 (Act 490)**

The Act, enacted in 1994 transformed the then Environmental Protection Council to an Agency and granted it the authority among other things to: "issue environmental permits and pollution abatement notices for controlling the volume, types, constituents and effects of waste discharges, emissions, deposits and other sources of pollutants and substances which are hazardous or potentially dangerous to the quality of the environment or any segment of the environment" This Act generally grants the EPA enforcement and standard setting powers, and the power to ensure compliance with such standards and guidelines. Again, Section 12 (1) states... "The Agency may by notice in writing require any person responsible for any undertaking which in the opinion of the Agency has or is likely to have adverse effect on the environment to submit to the Agency in respect of the undertaking an environmental impact assessment containing such information within such period as shall be specified in the notice".

#### **Environmental Assessment Regulations, 1999 (LI 1652)**

Pursuant to section 28 of the EPA Act 1994, the Environmental Assessment Regulations, 1999, (LI 1652) was enacted to provide the necessary specific and complete legal backing for EIA system in Ghana. The procedures contain a logical stepwise environmental assessment system with provisions for, among others:

- registration of proposed and existing undertakings
- screening with schedules of undertakings requiring EPA registration and mandatory EIA
- submission of various levels of Environmental Reports for review and approval
- Environmental Assessment Reports Review System
- Issuance of environmental permits and certificates prior to commencement of developments

The Act prescribes the guidelines for conducting EIA and identifies the various projects for which EIA is mandatory. The regulations prohibit commencing an "undertaking" without prior registration and environmental permit.

After the screening under regulation 5 the Agency shall issue a screening report on the application and shall state in the screening report whether the application—

- a) is approved; or
- b) is objected to; or
- c) requires submission of a preliminary environmental report; or
- d) requires the submission of an environmental impact statement.

Where the screening of the project identifies some limited significant impacts that require further explanation, the EPA may require a Preliminary Environmental Assessment (PEA) to be conducted and a Preliminary Environmental Report (PER) provided in which adequate provision is made for mitigation and management measures for identified adverse impacts.

Whenever the screening of the initial registration indicates that a significant adverse environmental impact may result from the development of the project, the proponent will be required to submit an Environmental Impact Statement (EIS). This will require a Scoping Report on fact finding evaluation of the proposed development and stakeholder consultations to determine stakeholders' concerns as well as the general public to be addressed in terms of reference for the EIA. A scoping report will have to be submitted to the Agency for review and approval prior to the preparation of the EIS.

Under Regulation 24, in respect of preparation of an Environmental Management Plan, the law requires the person responsible for an undertaking in respect of which a Preliminary Environmental Report (PER) or an Environmental Impact Statement (EIS) has been approved shall submit to the Agency an Environmental Management Plan (EMP) in respect of his operations within 18 months of commencement of operations and thereafter every 3 years.

#### Fees and Charges (Miscellaneous Provisions) Instrument 2019 (L.I. 2386)

The Fees and Charges (Miscellaneous Provisions) Instrument 2019 (L.I. 2386) provides comprehensive rates, fees and charges collectable by Ministries, Department and Agencies (MDAs) for goods and services delivered to the public. It contains the stipulated fees and charges to be paid by proponents with respect to Environmental Permits and Certificates or provides a guide for its determination.

#### Water Resources Commission Act 1996 (Act 522)

The Water Resources Commission Act 1996 (Act 522) establishes and mandates the Water Resources Commission as the sole agent responsible for the regulation and management and the utilisation of water resources and for the co-ordination of any policy in relation to them.

Section 13 prohibits the use of water (divert, dam, store, abstract or use water resources or construct or maintain any works for the use of water resources) without authority. Section 16 empowers the Commission to grant Water Rights (water use permits) to prospective users. The Act states under Section 24 that, except in accordance with the provisions of this Act or with the approval of the Environmental Protection Agency, any person who pollutes or fouls a water resource beyond the level that the EPA may prescribe, commits an offence and is liable on conviction to a fine or a term of imprisonment or both.

#### Forestry Commission Act, 1999 (Act 571)

This Act provides for the management of the forest and wildlife resources in the country. The Commission is responsible for the regulation of the utilization of forest and wildlife resources, the conservation and management of those resources and the co-ordination of policies related to them.

The Commission regulates the utilization of forest and timber resources, manage the nation's forest reserves and protected areas by proper planning for the protection, harvesting and development of forest and wildlife resources in a sustainable manner.

## Forestry Protection (Amendment) Act 2002, Act 624

It is an offence under the Forest Protection (Amendment) Act, 2002, Act 624 for any person to enter into a Forest Reserve or protected area without the written consent of a competent forest authority to undertake any activity within the reserve or protected area.

#### Wild Animals Preservation Act, 1961, Act 43

This is the principal Act relating to wild animals, birds and fish preservation and trade in Ghana. It empowers the Forestry Commission to set regulations and provides guidelines to the conservation of wild animal, birds and fish. Under Subsection 6, A person shall not use a motor vehicle or an aircraft, including aircraft lighter than air for the purpose of hunting, killing or capturing animals or in a manner that would drive, stampede or disturb the animals including that of filming or photographing. Under Subsection 7, A person shall not surround animals by fires for hunting purposes.

#### Wildlife Conservation Regulations, 1971, LI 685

The Wildlife Conservation Regulation, 1971 (LI 685) specifies the wildlife species that are completely protected from hunting, capturing and destruction of any form. The Regulation under Restriction on Hunting- Regulation 1 (Animals wholly protected), stipulates that, no person shall at any time hunt, capture or destroy any wild animal species whose protection, whether owing to their rarity or threatened extermination may be considered necessary.

#### **Environmental Standards**

The Ghana Standard Authority (GSA) in collaboration with the Environmental Protection Agency (EPA) and other stakeholders has issued standards for the environment and health protection. The relevant ones for this project include:

- GS 1236:2019 Environment and Health Protection —Requirements for Ambient Air Quality and Point Source/Stack Emissions. It specifies the requirements and methods of analysis for ambient air. It also specifies the requirements and test methods for point source or stack emissions based on the sources of energy.
- GS 1222:2018 Health Protection Requirements for Ambient Noise Control. It specifies the requirements for acceptable ambient noise levels within categorized locations. According to the Standards, the test method should be in accordance with the relevant test methods given in GS 1253:2018 (Acoustics-Guide for the measurement of outdoor A-weighted sound levels).

#### Factories, Offices and Shops Act 1970, Act 328

The Factories, Offices and Shops Act of 1970 (Act 328), as amended by the Factories Offices and Shops (Amendment) Law 1983 PNDCL 66, the Factories Offices and Shops (Amendment) Law 1991 PNDCL 275 s.1 (a), and the Ghana National Fire Service Act, 1997 (Act 537) requires all proponents to register every factory/workplace with the Chief Inspector of Factories Inspectorate Department. The Act requires all factories, offices and shops to among others to notify the Chief Inspector of accidents, dangerous occurrences and industrial diseases, post in a prominent position in every factory the prescribed abstract of the act and other notices and documentations, to safeguard the health and safety of workers.

#### Labour Act, 2003 (Act 651)

The Labour Act, 2003 (Act 651) consolidates existing laws relating to labour, employers, trade unions and industrial relations. It provides for, among others, the rights and duties of employers and workers; what is legal or illegal strike; guarantees trade unions and freedom of associations. Section 9 (Duties of an Employer) specifically states that the duty of an employer includes the duty to take all practical steps to ensure that the worker is free from risk of personal injury or damage to his or her health during or during the worker's employment or while lawfully on the employer's premises. This is further stated under Part XV (Occupational Health, Safety and Environment), that it is the duty of an employer to ensure that every worker employed by him or her works under satisfactory, safe and healthy conditions. The Act led to the establishment of the Labour Commission to mediate and act in respect of all labour issues.

#### The Children's Act 1998, Act 560

The Act spells out the rights of the child, quasi-judicial/judicial child adjudication, parentage/ custody/ access/ maintenance, fosterage/ adoption and employment of children issues. It protects children from exploitative labour and child marriage and stipulates responsibilities for care and protection of children. The Act defines a child as a person below the age of 18 years. The minimum age for admission of a child to employment is fifteen years and the minimum age for the engagement of a person in hazardous work is eighteen years. No person shall engage a child in exploitative labour, and labour is exploitative of a child, if it deprives the child of its health, education or development.

#### Workmen's Compensation Law 1987

It is to provide for the payment of compensation to workmen for personal injuries caused by accidents arising out and in the course of their employment. The tenets of the law places a large share of the burden of supporting workers injured at the workplace on the shoulders of the employers. The GPSNP 2 may have health and accident risks. The Law enjoins Contractors and employers in general to ensure and be responsible for the safety of their workers and ensure compensation measures in place for their workers for injuries, fatalities arising in the course of work in accordance with this Law.

# Persons with Disability Act, 2006 Act 715

The Act covers key thematic provisions such as rights, accessibility, employment, education and transportation for Persons with Disabilities (PWDs) amongst others. Section 6 states that the owner or occupier of a place to which the public has access shall provide appropriate facilities that make the place accessible to and available for use by a person with disability. Section 10 of the Act 10. (1) The Government shall grant a person who employs a person with disability an annual tax rebate of the taxable income in respect of each person with disability employed as shall be prescribed in Regulations made under this Act.

#### Local Governance Act, 2016 (Act 936)

The Local Governance Act 2016 replaces the Local Government Act 1993 (Act 462). It re-establishes and regulates the local government system in accordance with the constitution and provide for related matters. It gives authority to the RCC and the District Assembly to exercise political and administrative power in the Regions and District, provide guidance, give direction to, and supervise all other administrative authorities in the regions and district respectively. The Assembly is mandated to initiate programmes for the development of basic infrastructure and provide municipal works and services as well as be responsible for the development, improvement and management of human settlements and the environment in the district. The Act grants district assemblies' authority to approve proposed projects to be undertaken in their jurisdictions prior to the commencement of the projects. Furthermore, a physical development shall not be carried out in a district without prior approval in the form of a written permit granted by the district planning authority.

#### 2.3 Relevant Intentional Conventions and Protocols

The following international laws and conventions which Ghana is a signatory are considered applicable to this proposed Project:

- African Charter on Human and Peoples' Rights (adopted 1998, entered into force 2005)
- African Convention on the Conservation of Nature and Natural Resources (adopted 1968, entered into force 1969)
- International Covenant on Economic, Social and Cultural Rights (adopted 1966, entered into force 1976)
- International Labour Organisation's (ILO) Core Labour Standards on
- Freedom of association and collective bargaining; conventions 87 (1950) and 98 (1951)
- Elimination of forced and compulsory labour; conventions 29 (1932) and 105 (1959)
- Elimination of discrimination in respect of employment and occupation; conventions 100 (1953) and 111 (1960)
- Abolition of child labour; conventions 138 (1976) and 182 (2000)
- United Nations Convention on the Protection of the Rights of All Migrant Workers and Members of their Families (adopted 1990, entered into force 2003)
- United Nations Framework Convention on Climate Change (adopted 1992, entered into force 1994)
- Kyoto Protocol to the United Nations Framework Convention on Climate Change (adopted 1997, entered into force 2005)
- United Nations Convention on Biological Diversity (adopted 1992, entered into force 1993)

# 2.4 The World Bank's Environmental and Social Standards (ESS)

The World Bank launched the Environmental and Social Framework in 2018 to be applied to all investment project commencing on or after October 2018. The ESF re-enforces the vision of the Bank to pursue sustainable development and poverty reduction. It also sets out the policy of the Bank to support borrowers to develop and implement environmentally and socially sustainable projects as well as build capacity in the assessment and management of environmental and social impacts and risks associated with the implementation and operation of projects. The World Bank, as part of the new framework also has environmental and social standards that borrowers must comply with in order for projects to be sustainable, non-discriminatory, transparent, participatory, environmentally and socially accountable as well as conform to good international practises. There are ten (10) Environmental and Social Standards under the new World Bank Environmental and Social

Framework that all projects/investments that are supported with Bank Financing must conform to. Eight of these standards are relevant to this project. These are:

**ESS1** – **Assessment and Management of Environmental and Social Risks and Impacts.** ESS 1 places the responsibility of ameliorating the environmental impacts of a Bank-financed project on the borrower. Specifically, the objectives of ESS1 are to:

- (i) identify, evaluate, and manage the environment and social risks and impacts of a Bank financed project in a manner consistent with the Bank's Environmental and Social Standards. ESSS1 recommends the following hierarchy in the amelioration of impacts (a) Anticipate and avoid risks and impacts; (b) Where avoidance is not possible, minimize or reduce risks and impacts to acceptable levels; (d) Once risks and impacts have been minimized or reduced, mitigate; and (e) Where significant residual impacts remain, compensate for or offset them, where technically and financially feasible.
- (ii) To adopt differentiated measures so that adverse impacts do not fall disproportionately on the disadvantaged or vulnerable, and they are not disadvantaged in sharing development benefits and opportunities resulting from the project.
- (iii) To utilize national environmental and social institutions, systems, laws, regulations and procedures in the assessment, development, and implementation of projects, whenever appropriate.
- (iv) To promote improved environmental and social performance, in ways which recognize and enhance Borrower capacity.

ESS 1 is relevant because sub-project activities under components 1 and 2 are expected to engender some impacts on the environment. These impacts need to be ameliorated. With specific sub- project locations being unknown, ESS 1 is the basis for the preparation of this ESMF.

**ESS 2 – Labor and Working Relations.** Employment creation, income generation and welfare of labor are the core of ESS2. It recognises the importance of these in the pursuit of poverty reduction and economic growth. It requires management to treat workers fairly and provide them with safe and healthy working conditions to enhance the development benefits of projects. The specific objectives of ESS 2 are to:

- To promote safety and health at work.
- To promote the fair treatment, non-discrimination, and equal opportunity of project workers.
- To protect project workers, including vulnerable workers such as women, persons with disabilities, children (of working age, in accordance with this ESS) and migrant workers, contracted workers, community workers and primary supply workers, as appropriate.
- To prevent the use of all forms of forced labour and child labor.
- To support the principles of freedom of association and collective bargaining of project workers in a manner consistent with national law.
- To provide project workers with accessible means to raise workplace concerns.

ESS 2 is applicable to the following categories of labor: people employed or engaged directly by the Borrower (Project staff); people employed or engaged through third parties (contractors, sub-contractors, brokers, agents and intermediaries) to perform work related to core functions of the project, regardless of location; people employed or engaged by the Borrower's primary suppliers (suppliers who, on an ongoing basis, provide directly to the project goods or materials essential for the core functions of the project); and, people employed or engaged in providing community labour. ESS2 applies to people engaged on the project on full-time, part-time, temporary, and seasonal basis as well as migrant workers.

Activities under Component 2 of the project (Labor Intensive Public Works) will make use of direct workers, contracted workers and community workers, thus making ESS 2 relevant to the project.

**ESS 3 – Resource Efficiency and Pollution Prevention and Management.** ESS 3 sets out the requirements to address resource efficiency and pollution prevention (air, water and land pollution and management arising out of economic activities and urbanization) throughout the project life-cycle consistent with Good International Industry Practice (GIIP). The specific objectives of this ESS are: To promote the sustainable use of resources, including energy, water, and raw materials; To avoid or minimize adverse impacts on human health and the environment by avoiding or minimizing pollution from project activities; To avoid or minimize project-related emissions of short and long-lived climate pollutants; To avoid or minimize generation of hazardous and non-hazardous waste; and, To minimize and manage the risks and impacts associated with pesticide use. ESS3 enjoins the borrower to consider ambient conditions and apply technically and financially feasible resource efficiency and pollution prevention measures in accordance with the mitigation hierarchy. The measures are expected to be proportionate to the risks and impacts associated with the project and consistent with GIIP, in the first instance the Environment, Health and Safety Guidelines of the Bank.

LIPW subprojects – feeder roads and small earth dams and dugouts construction will involve land clearing, excavation, vegetation removal and also generation of dust and waste. Also, climate change mitigation initiatives (tree planting) may also require the use of agrochemicals, making ESS 3 relevant.

**ESS 4: Community Health and Safety.** ESS4 addresses the potential health, safety, and security risks and impacts of Bank financed projects (resulting from project activities, equipment, and infrastructure) on project-affected communities. It places a responsibility on the Borrower to avoid or minimize such risks and impacts, with particular attention to people who, because of their circumstances, may be vulnerable. The specific objectives of ESS4 are to: anticipate and avoid adverse impacts on the health and safety of project-affected communities during the project life-cycle from both routine and non-routine circumstances; promote quality and safety, and considerations relating to climate change, in the design and construction of infrastructure, including dams; avoid or minimize community exposure to project-related traffic and road safety risks, diseases and hazardous materials; have in place effective measures to address emergency events; ensure that the safeguarding of personnel and property is carried out in a manner that avoids or minimizes risks to the project-affected communities.

ESS 4 is relevant because of the high level of community involvement and the fact that the LIPW will be community-driven and located proximate to people and settlements.

ESS 5: Land Acquisitions, Restrictions on Land Use, and Involuntary Resettlement. ESS5 recognizes that Bank funded projects may result in involuntary resettlement, which, if unmitigated will lead to severe consequent undesirable socio-economic and environmental impacts on project communities. The specific objectives of ESS 5 are to: avoid involuntary resettlement or, when unavoidable, minimize involuntary resettlement by exploring project design alternatives; avoid forced eviction; mitigate unavoidable adverse social and economic impacts from land acquisition or restrictions on land use by: (a) providing timely compensation for loss of assets at replacement cost and (b) assisting displaced persons in their efforts to improve, or at least restore, their livelihoods and living standards, in real terms, to pre-displacement levels or to levels prevailing prior to the beginning of project implementation, whichever is higher; improve living conditions of poor or vulnerable persons who are physically displaced, through provision of adequate housing, access to services and facilities, and security of tenure; conceive and execute resettlement activities as sustainable development programs, providing sufficient investment resources to enable displaced persons to benefit directly from the project, as the nature of the project may warrant; ensure that resettlement activities are planned and implemented with

appropriate disclosure of information, meaningful consultation, and the informed participation of those affected.

The project will not acquire new lands but will rely on lands voluntarily donated as well as communal and public lands. ESS 5 will be applicable because it will provide guidance for ensuring that land provided to the project by the community have been agreed upon by all parties (traditional authorities, community dwelleters, etc.)

**ESS 6: Biodiversity Conservation and Sustainable Management of Living Natural Resources.** ESS6 recognizes that Bank funded projects could negatively impact on biodiversity and that protecting and conserving biodiversity and sustainably managing living natural resources are fundamental to sustainable development. The specific objectives of this ESS are to: protect and conserve biodiversity and habitats; apply the mitigation hierarchy and the precautionary approach in the design and implementation of projects that could have an impact on biodiversity; promote the sustainable management of living natural resources; support livelihoods of local communities, including Indigenous Peoples, and inclusive economic development, through the adoption of practices that integrate conservation needs and development priorities.

ESS 6 is relevant because climate change mitigation initiatives and rehabilitation of feeder roads and dugouts may require land clearing which, although expected to be minimal, may potentially impact on biodiversity.

**ESS 8:** Cultural Heritage. ESS 8 recognizes the importance of cultural heritage (natural areas with cultural and/or spiritual value such as sacred groves, sacred bodies of water and waterways, sacred mountains, sacred trees, sacred rocks, burial grounds, and sites) as a source of valuable scientific and historical information, as an economic and social asset for development, and as an integral part of people's cultural identity and practice. It provides continuity in tangible and intangible forms between the past, present and future and reflects constantly evolving values, beliefs, knowledge, and traditions. The specific objectives of this ESS are to: protect cultural heritage from the adverse impacts of project activities and support its preservation; address cultural heritage as an integral aspect of sustainable development; promote meaningful consultation with stakeholders regarding cultural heritage; and, promote the equitable sharing of benefits from the use of cultural heritage. The requirements of this ESS 8 will apply to all projects that are likely to have risks or impacts on cultural heritage, regardless of whether it has been legally protected or previously identified or disturbed. This will include a project which: Involves excavations, demolition, movement of earth, flooding or other changes in the physical environment; (b) Is located within a legally protected area or a legally defined buffer zone; (c) Is located in, or in the vicinity of, a recognized cultural heritage site; or (d) Is specifically designed to support the conservation, management and use of cultural heritage.

ESS 8 is relevant to this project because small earth dams and dugouts and feeder roads rehabilitation under LIPW may involve earth works that could lead to the discovery or identification of certain cultural heritage, including archaeological relics, graves, shrines, sacred trees or groves that may require attention of relevant government agencies.

**ESS 10: Stakeholder Engagement and Information Disclosure.** This ESS places premium on open and transparent engagement between the Borrower and project stakeholders as an essential element of good international practice. The specific objectives ESS 10 are to: establish a systematic approach to stakeholder engagement that will help Borrowers identify stakeholders and build and maintain a constructive relationship with them, especially project affected parties; assess the level of stakeholder interest and support for the project and to enable stakeholders' views to be taken into account in project design and environmental and social performance; promote and provide means for effective and inclusive engagement with project-affected parties

throughout the project life-cycle on issues that could potentially affect them; ensure that appropriate project information on environmental and social risks and impacts is disclosed to stakeholders in a timely, understandable, accessible and appropriate manner and format; and, provide project-affected parties with accessible and inclusive means to raise issues and grievances, and allow Borrowers to respond to and manage such grievances.

ESS 10 is particularly relevant to GPSNP2 because of the multiplicity of stakeholders that will be involved in the project – communities, government agencies, regional and district administrations.

# 2.5 World Bank Environment, Health and Safety Guidelines (EHSG)

The following EHSG of the World Bank will be relevant to this project:

#### **Environment**

Air Emissions and Ambient air quality. This guideline applies to facilities or projects that generate emissions to air at any stage of the project life cycle. It complements the industry-specific emissions guidance presented in the Industry Sector Environmental, Health, and Safety (EHS) Guidelines by providing information about common techniques for emissions management that may be applied to a range of industry sectors. This guideline provides an approach to the management of significant sources of emissions, including specific guidance for assessment and monitoring of impacts. It is also intended to provide additional information on approaches to emissions management in projects located in areas of poor air quality, where it may be necessary to establish project-specific emissions standards. Feeder roads and small earth dams and dugouts rehabilitation to be undertaken under the project are expected to generate some level of dust. In the case of the dugouts, dust generation may be only realized during the construction phase.

Hazardous material Management. These guidelines apply to projects that use, store, or handle any quantity of hazardous materials (Hazmats), defined as materials that represent a risk to human health, property, or the environment due to their physical or chemical characteristics. Hazmats can be classified according to the hazard as explosives; compressed gases, including toxic or flammable gases; flammable liquids; flammable solids; oxidizing substances; toxic materials; radioactive material; and corrosive substances. The potential use of agrochemicals in the implementation of the Climate Change sub-project makes this guideline relevant to the project.

**Waste Management**. These guidelines apply to projects that generate, store, or handle any quantity of waste across a range of industry sectors. It is not intended to apply to projects or facilities where the primary business is the collection, transportation, treatment, or disposal of wastes. Construction (excavated spoils) and domestic waste (from the numerous beneficiaries to be engaged) expected to be generated from various sites makes this guideline relevant to the project's implementation.

**Noise Management.** This guideline addresses impacts of noise beyond the property boundary of the facilities or projects being implemented. Thus, it seeks to addresses the public health risks of noise generated from the project and not the occupational health risks. The use of the handheld compactor at both the feeder roads and dugout sites.

**Occupational Health and Safety**: This guideline provides guidance and examples of reasonable precautions to implement in managing principal risks to occupational health and safety. Although the focus is placed on the operational phase of projects, much of the guidance also applies to construction and decommissioning activities. Activities at LIPW sites such as land clearing, excavation, hauling etc expose beneficiaries to one form of occupational risk or the other. Guidance provided under this guideline will be helpful in managing such risks.

**Community Health and Safety.** Specific guidelines provided under traffic safety, water quality and availability, disease prevention and construction and decommissioning presented in this guideline are relevant to the implementation of the project's sub-project activities such as feeder road and dugout rehabilitation/construction.

Table 2: Gap Analysis – Comparison of Ghana's Regulations/ Policies and World Bank ESF for Handling Environmental and Social Risks

Scope/Objective	Description of Bank Policy	Description of Government	Gaps Identified	Gap Bridging Actions
ESS 1. Assessment and Manage	romant of Envisormental and S			
ESS 1: Assessment and Manage Identify, evaluate and manage the environment and social risks and impacts of the project in a manner consistent with the ESSs.  To adopt a mitigation hierarchy approach to:  • Anticipate and avoid risks and impacts  • Where avoidance is not possible, minimize or reduce risks and impacts to acceptable levels;  • Once risks and impacts have been minimized or reduced, mitigate; and  • Where significant residual impacts remain,	The standard provides guidance on assessing the Project's potential environmental and social risks and impacts and addressing potential impacts through planning and mitigation hierarchy approach.	of Ghana Regulation ocial Risks and Impacts Environmental Assessment. Regulation 1 (2) of LI 1652 mandates that no person shall commence an undertaking which in the opinion of the Agency has or is likely to have adverse effects on the environment or public health unless, prior to the commencement, the undertaking has been registered by the EPA and an environmental permit has been issued by the Agency in respect of the undertaking.	Even though the regulation seeks to anticipate and mitigate/avoid risks and impacts, it does not fully address potential impacts and mitigation hierarchy approach e.g. content wise it does not address impacts on the vulnerable	<ul> <li>Assistance/compensations are provided for the affected parties by government through the district and municipal assemblies at various project locations.</li> <li>The MDA's and MMDAs were fully involved in the project preparatory stage through consultations for them to become abreast with project components roles they will play during implementation.</li> <li>The capacities of the MDAs staff on world bank ESF will also be built at the early</li> </ul>
compensate for or offset them, where technically and financially feasible.				stage of project implementation to enable them collaborate effectively in addressing this gap
ESS2: Labor and Working C	Conditions			
To promote safety and health at work, fair treatment, non-	ESS2 promotes the fair treatment, non-discrimination and provision	• The Labour Act 2003 (Act 651) provides for the rights and duties of	Although the Commission makes provision for	The project will adopt and enhance and existing transparent GRM which
discrimination and equal opportunity of project workers including	of equal opportunities for workers engaged on projects it supports. It	employers and workers; legal or illegal strike; guarantees trade unions	anticipated labor-related complaints and redress, beneficiaries' access	addresses concerns promptly  It has also developed labor
vulnerable workers such as women, persons with disabilities, children	strongly encourages protection of all project workers, including	the freedom of associations and establishes Labour	(distance and processes) to the commission at the district-level may be a	management procedures e.g. working conditions, occupational health and
	vulnerable groups such as women, persons with	Commission to mediate and act in respect of all	challenge.	safety, child labor, etc. (section 5.4). which will

Scope/Objective	Description of Bank Policy	Description of Government of Ghana Regulation	Gaps Identified	Gap Bridging Actions
To prevent the use of all forms of forced labor and child labor.     To support the principles of freedom of association and collective bargaining of project workers in a manner consistent with national law.  To provide project workers with accessible means to raise workplace concerns.	disabilities, children (of working age) and migrant workers, contracted workers and primary supply workers, as appropriate. It provides certain requirements that the project must meet in terms of working conditions, protection of the work force (especially the prevention of all forms of forced and child labor), and provision of a grievance mechanism that addresses concerns on the project promptly and uses a transparent process that provides timely feedback to those concerned.	labor issues. Under Part XV (Occupational Health Safety and Environment), the Act explicitly indicates that it is the duty of an employer to ensure the worker works under satisfactory, safe and healthy conditions. The Workmen's Compensation Law 1987 (PNDC 187) seeks to address the necessary compensations needed to be awarded to workers for personal injuries arising out of and in the course of their employment.		guide project implementers in managing labor-related issues. For instance in order to avoid child labor the acceptable age will be 18 years and the Ghana 2010 risks assessment technique of child labor monitoring (CLM) described under (section 5.4.4) will also be observed to ensure that labor management procedures in respect of child labor is respected. (LMP - Appendix 12).
OHS Hazard identification and right of employees to remove themselves from such workplaces without being punished.	Under ESS 2, workplace processes will be put in place for project workers to report work situations that they believe are not safe or healthy, and to remove themselves from a work situation which they have reasonable justification to believe presents an imminent and serious danger to their life or health. Project workers who remove themselves from such situations will not be required to return to work until necessary remedial	Section 78 of the Factories, Offices and Shop Act 1970 (Act 328), details the duties of persons employed. it is not part of the duties of persons employed to remove themselves from such unsafe working places and also silent on they not being retaliated against	The law does not explicitly mandate workers to remove themselves from such unsafe working places and also silent on they not being retaliated against if they should do so	Labor management procedures has been prepared as part of this ESMF, which adequately takes care of ESS 2 provisions. Workers will be sensitized on the LMP and their rights to remove themselves from unsafe workplaces and will not be retaliated against if they do so in line with the LMP/ESS 2 provisions

Scope/Objective	Description of Bank Policy	Description of Government	Gaps Identified	Gap Bridging Actions
To achieve the	action to correct the situation has been taken. Project workers will not be retaliated against or otherwise subject to reprisal or negative action for such reporting or removal.  Pollution Prevention and Man. The ESS3 provides	The Act 490 mandates	The regulation ensures that	An Integrated Pest
sustainable use of resources, including implementing measures that avoids or reduces pollution resulting from project activities and to minimize and manage the risks and impacts associated with pesticide use.	requirements for projects to achieve the sustainable use of resources, including energy, water and raw materials, as well as implement measures that avoids or reduces pollution resulting from project activities. The standard places specific consideration on hazardous wastes or materials and air emissions (climate pollutants) given that the current and projected atmospheric concentration of greenhouse gases (GHG) threatens the welfare of present and future lives.	the EPA to enforce compliance with established EIA procedures among companies and businesses in the planning and execution of development projects, including existing projects.  Part II of the Act also mandates the Agency to register and manage all pesticides to ensure that the approved ones are used.  The Pesticide Control and Management Act, 1996 (Act 528) provides for the registration and use of pesticides and related matters	measures are put in place by polluters through routine monitoring by regulatory agencies and institutions i.e. EPA, etc. It does not address the risks associated with the use of pesticides by prospective users	Management Plan has been developed for the project and will guide CCMI implementation activities. (See TOR in Appendix 9)
ESS4: Community Health and	Safety This standard recognizes	The Public Health Act, 2012,	The regulation does not	• The law provides the
To anticipate and avoid adverse impacts on the	that project activities,	Act 851 revises and	consider assessment of	The law provides the platform to engage with
health and safety of	project equipment and	consolidates all the laws and	events and measures to	stakeholders. A stakeholder
project affected	infrastructure increase the	regulations pertaining to the	deal with occurrences and	engagement plan has been
communities during the	exposure of project	prevention of disease,	emergencies	prepared and will be in

Scope/Objective	Description of Bank Policy	Description of Government	Gaps Identified	Gap Bridging Actions
musicat life avale fuers	ataliah aldan asnansirias ta	of Ghana Regulation		where for week at
project lifecycle from	stakeholder communities to	promote, safeguard and		place for project
both routine and	various health, safety and	maintain and protect the		implementation.
nonroutine 	security risks and impacts	health of human and		Community needs with
circumstances.	and thus recommends that	animals, and to provide for		respect to project activities
To promote quality and	projects implement	related matters. The law has		will be assessed and
safety, and considerations	measures that avoids or	merged all provisions in the		necessary measures taken.
relating to climate	limits the occurrence of	criminal code, ordinances,		Project has developed a
change, in the design and	such risks. It provides	legislative and executive		COVID-19 Response Plan to
construction of	further requirements or	instruments, acts, by-laws of		guide project
infrastructure, including	guidelines on managing	the District Assemblies etc.		implementation onsite. (See
dams.	safety, including the need	The Act enjoins the		COVID-19 Response Plan in
To ensure that	for projects to undertake	provision of sanitary stations		Appendix 11)
safeguarding of personnel	safety assessment for each	and facilities, destruction of		
and property is carried	phase of the project,	vectors including		
out in a manner that	monitor incidents and	mosquitoes, protection of		
avoids or minimizes risks	accidents and preparing	water receptacles and the		
to the project-affected	regular reports on such	promotion of environmental		
communities.	monitoring. ESS4 also	sanitation.		
	provides guidance on			
	emergency preparedness			
	and response.			
<b>ESS6: Biodiversity Conservatio</b>	n and Sustainable Managemer	nt of Living Natural Resources		
<ul> <li>To protect and conserve</li> </ul>	ESS6 promotes the	The 1994 Forest and Wildlife	Adequate provisions made	The project will take measures
biodiversity and habitats.	conservation of biodiversity	Policy was revised in 2011	under national laws and	to protect and conserve
To apply the mitigation	or natural habitats. and	and subsequently approved	policies.	biodiversity and habitats and
hierarchy and the	supports the protection and	in 2012 aims at the		all requirements specified in
precautionary approach	maintenance of the core	conservation and		the ESS6
in the design and	ecological functions of	sustainable development of		
implementation of	natural habitats and the	forest and wildlife resources		
projects that could have	biodiversity they support.	for the maintenance of		
an impact on biodiversity.	It also encourages projects to	environmental stability and		
To promote the	incorporate into their	continuous flow of optimum		
sustainable management	development,	benefits from the socio-		
of living natural	environmental and social	cultural and economic goods		
resources.	strategies that address any	and services that the forest		
To support livelihoods of	major natural habitat issues,	environment provides to the		
local communities,	including identification of	present and future		
including Indigenous	important natural habitat	generations, whilst fulfilling		

Scope/Objective	Description of Bank Policy	Description of Government of Ghana Regulation	Gaps Identified	Gap Bridging Actions
Peoples, and inclusive	sites, the ecological	Ghana's commitments		
economic development,	functions they perform, the	under international		
through the adoption of	degree of threat to the	agreements and		
practices that integrate	sites, and priorities for	conventions.		
conservation needs and	conservation.			
development priorities.				
ESS8: Cultural Heritage				
To protect cultural	This standard sets out	The Fourth Republic	The regulations and policies	The National commission on
heritage from the adverse	general provisions on	Constitution (1992)	do not address cultural	culture provides a platform for
impacts of project	cultural heritage	recognizes culture as a	heritage as an integral part	collaboration with Chiefs,
activities and support its	preservation and	necessary tool for national	of sustainable development	opinion leaders and
preservation.	recommends protecting	integration and	and promotion of equitable	community representatives
To address cultural	cultural heritage from the	development and, under the	sharing of benefits	and other institutions to
heritage as an integral	adverse impacts of project	Directive Principles of State		protect cultural assets. The
aspect of sustainable	activities. It addresses	Policy (Article 39), declares		project will go by the
development.	physical or tangible cultural	as follows:		procedures outlined by the
To promote meaningful	resources, which are	"(1) Subject to clause (2) of		Commission in respect of
consultation with	defined as movable or	this article, the State shall		cultural assets. The project will
stakeholders regarding	immovable objects, sites,	take steps to encourage		also go the extra mile to
cultural heritage.	structures, groups of	integration of appropriate		complement this collaboration
To promote the equitable	structures, and natural	customary values into the		with stakeholder engagement
sharing of benefits from	features and landscapes	fabric of national life		procedures enshrined in the
the use of cultural	that have archaeological,	through formal and informal		SEP to educate communities
heritage.	paleontological, historical,	education and the conscious		to appreciate the role of
	architectural, religious,	Introduction of cultural		cultural values and assets in
	aesthetic, or other cultural	dimensions to relevant		sustainable development and
	significance. Physical	Aspect of national planning.		also the need to share benefits
	cultural resources may be in	(2) The State shall ensure		accruing from the use of
	urban or rural settings, and	that appropriate customary		cultural assets.
	may be above or below	and cultural values are		
	ground, or underwater. It	adapted and developed as		
	also addresses intangible	an integral part of the		
	cultural heritage such as	growing needs of the society		
	practices, representations,	as a whole; and in particular,		
	expressions, instruments,	that traditional practices		
	objects and cultural spaces	which are injurious to the		
	that communities recognize	health and well-being of the		
	as part of their cultural	person are abolished.		

Scope/Objective	Description of Bank Policy	Description of Government of Ghana Regulation	Gaps Identified	Gap Bridging Actions
	heritage. Projects involving significant excavations, demolition, movement of earth, flooding, or other environmental changes are to take cognizance of this standard in the ESMF.	(3) The State shall foster the development of Ghanaian languages and pride in Ghanaian culture.  - The Ghana cultural policy (2004) enjoins the National Commission on Culture to undertake the following actions to protect and preserves monument, forests reserves, national parks and recreational facilities		
ESS10: Stakeholder Engageme	ent and Information Disclosure			
To establish a systematic	ESS10 seeks to encourage	The key laws most	The regulations to the RTI	The project has developed
approach to stakeholder	open and transparent	relevant to stakeholder	Act, has not been	a stakeholder Engagement
engagement that will help	engagement between the	engagement are:	developed to fully	Plan. The SEP also includes
Borrowers identify	Borrower and the project	<ul> <li>Article 21(1) (f) of the</li> </ul>	operationalize mechanisms	a GRM based on an existing
stakeholders and build	stakeholders project-	1992 Constitution of	for disclosure or	grievance redress
and maintain a	affected parties) throughout	Ghana which recognizes	dissemination of	mechanism for resolving
constructive relationship	the project life cycle. The	the right to information	information and grievance	grievances for the GPSNP.
with them, in particular	standard establishes a	for all citizens as a	redress.	The GRM is a decentralized
project-affected parties.	systematic approach to	fundamental human right.		and transparent system
To assess the level of	stakeholder engagement	To fully operationalized		which ensured quick
stakeholder interest and	that potentially helps the	the right to information,		resolution of complaints
support for the project	Borrower to identify	people need to be		and disputes, it also has
and to enable	stakeholders and build and	effectively engaged and		the structure for disclosing
stakeholders' views to be	maintain a constructive	provided with information		vital information to
taken into account in	relationship with them, as	on issues that affect their		requisite stakeholders
project design and	well as disclose information	lives.		It also provides means for
environmental and social	on the environmental and	• The Right to Information		effective and inclusive
performance	social risks and impacts to	Act, 2019 (Act 989), which		engagement. This
To promote and provide	stakeholders in a timely,	was also passed into law		instrument which satisfy
means for effective and	understandable, accessible	in 2019 by Ghana's		almost all the requirements
inclusive engagement	and appropriate manner	parliament is meant to put		of ESS 10 will jealously be
with project-affected	and format. It recommends	into effect the		applied during project
parties throughout the	that stakeholder	aforementioned article in		implementation to bridge
project life cycle on issues	engagements are			

Scope/Objective	Description of Bank Policy	Description of Government of Ghana Regulation	Gaps Identified	Gap Bridging Actions
that could potentially	commenced as early as	the constitution of the		the gaps in national
affect them.	possible in the project	Republic of Ghana.		regulations and policies
To ensure that	development process and	• Articles 40 to 48 of the		
appropriate project	continued throughout the	Local Governance Act,		
information on	lifecycle of the Project. This	2016 (Act 936), mandate		
environmental and social	allows for stakeholders'	local authorities to create		
risks and impacts is	views to be considered in	opportunities for residents		
disclosed to stakeholders	the project design and	and other stakeholders to		
in a timely,	environmental and social	access information and to		
understandable,	performance. The Borrower	participate in decision		
accessible and	is also expected to	making.		
appropriate manner and	implement a grievance	Stakeholder engagement		
format.	mechanism to receive and	is an integral part of the		
To provide project-	facilitate resolution of	Environmental Impact		
affected parties with	concerns and grievances.	Assessment process.		
accessible and inclusive		Ghana Environmental		
means to raise issues and		Assessment Regulation LI		
grievances, and allow		<i>1652 (1999),</i> as amended		
Borrowers to respond to		(2002), requires effective		
and manage such		public consultation and		
grievances.		participation as an integral		
		component of		
		Environmental and Social		
		Impact Assessment (ESIA)		
		procedures (Appendix 10)		
		Strategic goal 4 of the		
		National Environmental		
		Policy, which focuses on		
		participation and		
		coordination in		
		environmental		
		governance, charges the		
		lead institutions in		
		environmental		
		governance to ensure		
		active participation in all		
		environmental matters.		

# 2.6 World Bank COVID-19 Guidelines

The World Bank COVID-19 guidelines emphasize the importance of careful scenario planning, clear procedures and protocols, management systems, effective communication and coordination and the need for high levels of responsiveness in a changing environment due the COVID 19 pandemic. It recommends assessing current situation of projects, putting in place mitigation measures to avoid or minimize the chances of spread of the virus. Recommendations are made to cover cleaning and waste disposal, medical services and general hygiene for the workforce together with management of site entry and exit points, work practices and medical supplies for site workers. The guidelines acknowledge that national and local laws may impose social distancing, restriction on movement and large gatherings as measures to minimize the spread of COVID 19 together with the fact the general public may be averse to large gathering as they protect themselves from COVID 19. The Bank further acknowledges that COVID-19 spread and restrictions can adversely affect the extent to which the project can meet the requirements of ESS10.

#### 3 ENVIRONMENTAL AND SOCIAL BASELINE CONDITIONS OF GHANA

#### 3.1 Location

Ghana lies along the Gulf of Guinea in West Africa. It lies within longitudes 3°5'W and 1° 10'E and latitudes 4°35'N and 11°N. It covers an area of about some 239,000 km², with the Exclusive Economic Zone (EEZ) constituting an additional 110,000 km \_of the sea to the territorial area. Ghana has a southern coastal shoreline of 550km. The country is bordered by Togo to the east, La Cote d'Ivoire to the west and Burkina Faso to the north.

# 3.2 Physical Environment

# 3.2.1 Climate (Mainly Rainfall, Temperature and Humidity)

The climate of Ghana is characterized by dry and wet seasons, a typical tropical monsoonal climate. Rainfall in this region is mainly associated with mesoscale convective systems and controlled by the advection of moisture from the Gulf of Guinea in the low-level atmosphere. This system is usually referred to as the West African Monsoon (WAM), and it is driven by the energy and temperature gradient between the Gulf of Guinea and the Sahara. The maritime tropical air mass, which originates from the Atlantic Ocean, is moisture laden and converges with the dry northeast continental tropical air mass, usually along the Inter-Tropical Discontinuity (ITD). Therefore, the spatial pattern of annual rainfall is closely related to the north- and south-ward migration of the ITD, resulting in changes in the rainfall regime from the south to north of the country. This gives rise to two rainfall regimes: bi-modal in the south, consisting mainly of coastal and the forest zones, and uni-modal in the northern part of the country, consisting of part of the transition and savannah zones (Amekudzi et al, 2015)

Using the average characteristics of rainfall, temperature, and humidity for a period of 25 – 30 years, Ghana has been classified into four main climatic regions - the South-western Equatorial Climatic Zone, Dry Equatorial Climatic Zone, Wet-semi–Equatorial Climatic Zone and Tropical Continental (savannah) Climatic Zone.

**South Western Equatorial Climatic Zone.** It is the wettest climatic zone in Ghana with a double maxima rainfall regime. Mean annual rainfall is above 190cm and an average monthly precipitation of not less than 2.5cm. The highest monthly temperature of about 30°C is recorded between March and April and the lowest of about 26°C in August. Monthly relative humidity (average) of 75-80% during the two rainy seasons and the lowest of 70-80% during the rest of the year. (Benneh and Dickson, 1988). Average annual wind speed, sunshine hours and solar radiation 133 km/day, 6.2 hours and 18.1 MJ/m2 /day respectively. (EPA, 2002)

Dry Equatorial Climatic Zone. This Climatic zone has a more marked dry season even though it also has double rainfall maxima. Between 74 and 89cm of mean annual rainfall are recorded. Despite its location, this zone is the driest in the country. Temperatures recorded are however just like that of the South Western Equatorial Climatic Zone - mean monthly temperatures of 30°C between March and April and 26°C in August. Highest average relative humidity does not exceed 75%, with the lowest being about 60% (Benneh and Dickson, 1988). Average annual wind speed, sunshine hours and solar radiation are 251 km/day, 6.5 hours and 18.6 MJ/m2 /day respectively. Annual potential evaporation is about 1504 mm, respectively. (EPA, 2002)

**Wet-semi–Equatorial Climatic Zone.** This zone is also characterized by double maxima rainfall regime but has a mean annual rainfall of between 125 and 200cm. Some of the wetter areas include the

Akwapim-Togo Ranges and the Southern Voltaian Plateau where annual rainfall exceeds 165cm. The first rainy season is from May to June and the second rainy season is from September to October. With a more pronounced dry season, temperatures and relative humidity are, however, as in the southwestern equatorial and the dry equatorial climatic zone (Benneh and Dickson, 1988). Average annual wind speed, sunshine hours and solar radiation are 138 km/day, 7.3 hours and 19.6 MJ/m2 /day respectively. Potential evaporation is 1720 mm per annum. (EPA, 2002).

**Dry Equatorial Climatic Zone.** The characteristics of this climatic zone are in sharp contrast with all the others. This is the only climatic region with a single rainy season which starts in May and ends in October, followed by six months of dry season. Mean annual rainfall of between 100 and 115cm is recorded. Mean annual temperatures vary from about 36°C in March to about 27°C in August. Relative humidity of between 70 and 90% may be recorded during the rainy season but may fall to as low as 20% during the dry season (Benneh and Dickson, 1988). Average annual wind speed, sunshine hours and solar radiation are 81 km/day, 7.9 hours and 20.4 MJ/m2 /day respectively. Potential evaporation is 1652 mm per annum and the annual aridity index is 0.60.(EPA, 2002).

**Climate Change.** Projections made in Ghana's Third National Communication Report to the United Nations Framework Convention on Climate Change (UNFCC) indicates the following:

- Ghana will continue to get warmer.
  - Mean temperature is projected to increase by 1.0-3.0°C by 2060, and 1.5°C to 5.2°C by the 2090s. The projected rate of warming is more rapid in the northern inlands than the coastal regions.
  - o All projections indicate substantial increases in the frequency of days and nights that are considered 'hot'. There are likelihoods that 'hot' days will occur on 18-59% of days by 2060.
  - Most projections indicate decreases in the frequency of days and nights that are considered cold.
- Rainfall will continue to be uncertain and difficult to predict.
  - Projections of mean annual rainfall from different models predict wide range of changes.
     About half of the models predict increases while the other half project decreases.
  - The proportion of total annual rainfall that falls in heavy events tends towards an increase in the ensemble projections.
  - Projected changes in 1-and 5-day rainfall maxima trend towards increases, but projection ranges between both increase and decrease in all seasons.
- Sea level rise will continue intensely in already vulnerable coastal areas.
  - Scenarios of sea level changes with respect to 1999 mean, predicts an average rise of
     5.8cm, 16.5cm and 34.5 cm. by 2020, 2050 and 2080 respectively.

Further assessments suggest that vulnerabilities in Ghana due to Climate Change are not evenly nationwide, but greatly influenced by the following: economic sectors, ecological zones (geographic spread) and poverty levels.

**Agriculture** Health Change in Changes increase precipitation and risk of malnutrition, temperature poor sanitation, diseases, and reduce yields natural disasters CÔTE Water VIVOIRE **Energy** Variable Droughts endanger precipitation hydro power supply increases water (60-70% of power) stress Cities and Coastal areas infrastructure Rising sea levels Floods and heat increase danger of Gulf of Guine impact roads and flooding and coastal erosion buildings

Figure 1: Spread of Climate Change Vulnerabilities in specific localities in Ghana

Source: (EPA, 2015) 2015 Climate Change Report. Ghana's Third National Communication to the UNFCC

Table 3: Climate Change risk in the different ecological zones in Ghana

Ecological zone	Identified risk	Risk level (ranking)**
Coastal Savannah	Sea level rise	High
	Out-migration	Medium
	Weak livelihood support	Medium
	Sea erosion	Extreme
High forest	Erratic rainfall	Medium
	Late start of rains	High
	Early termination of rains	High
	Drought spell	Low
Transition	Low rainfall	High
	Rainfall extremes	High
	Crop failures	High
	Reduced minor rains	Low
Guinea and Sudan	Long dry spell	High
Savannah	Frequent flooding	High
	Out-migration	Extreme
	Erratic rainfall	Medium
	Rising temperature	High

Source: 3<sup>rd</sup> National Communication Report to UNFCC, 2015

# 3.2.2 Topography and Landscape

The physiographic regions of Ghana are broadly classified into the following: Coastal Plains, the Forest Dissected Plateau, the Savannah High Plains, the Voltaian Sandstone Basin (VSB) and the ridges and escarpments bordering the VSB.

**The Forest Dissected Plateau.** Many years of intensive erosion have reduced this area to uniformly low height between 240m and 300m above sea level. The different rock formations in this region have given rise to different relief types, ranging from hills that stand up to 60-90 metres above sea level to steep sided hills rising above 240m above the flat valley bottom (Dickson and Benneh, 1988).

**The Savannah High Plains.** The topography is gently rolling with average height of the plain ranging between 180m and 300m above sea level. Small rounded hills composed mainly of granite are scattered on this plain (Dickson and Benneh, 1988).

**Voltaian Sandstone Basin (VSB).** Covering an area of about 112,768km<sup>2</sup>, the VSB is made up of an almost flat extensive plain with heights ranging between 60m and 150m in that part of the basin south of the east-west Black Volta and up to about 180m above sea level in that part north of the river (Dickson and Benneh, 1988).

**Rides and Escarpments.** These comprise the Southern Voltaian Plateau (SVP), the Gambaga escarpment and the Akwapim-Togo Ranges. The SVP marks the southern boundary of the Volta Basin while the Gambaga scarp marks the northern limit of the VSB. Average elevation does not exceed 450m above sea level. The Akwapim-Togo Ranges are fold mountains forming the eastern boundary of the VSB. The ranges start from near the mouth of the Densu, West of Accra, and run in a north-easterly direction across the Volta Region and Togo and beyond (Dickson and Benneh, 1988).

The low-lying coastal plains. The coastal plains, only about eight kilometres in width at its western end, stretches eastward through the Accra Plains, where it widens to more than eighty kilometres, and terminates at the south-eastern corner of the country at the lower end of the Akwapim-Togo Ranges. Almost flat and featureless, the Accra Plains descend gradually to the gulf from a height of about 150 meters. The topography east of the city of Accra is marked by a succession of ridges and spoon-shaped valley.

The map below shows the physiographic regions of Ghana.

BOLGATANGA

O Lawra

Bouse

TAMALE

TAMALE

TO

Bouled

TAMALE

Figure 2: Physiographic regions of Ghana

Source: Physiographic regions of Ghana (Dickson and Benneh, 1980)

# 3.2.3 Drainage and Water Resources

Ghana has three major drainage systems, covering about 5% (911,800Km2) of the total area of Ghana. These are the Volta River System (70%), South Western River System (22%) and Coastal River System (8%) (EPA, 2005). Nearly three-fourth of the total land surface area of Ghana lies Within the Volta River Basin. The basin can be subdivided into smaller basins – the Black Volta, the White Volta, the Oti and the Volta. The Volta River system basin include the Oti, Daka, Pru, Sene and Afram Rivers. Many of the streams and tributaries of the major rivers in northern Ghana, all of which are tributaries of the Volta System dwindle in the dry season and flood in the rainy season (Dickson and Benneh, 1988). The Volta Lake, with a surface of 8,500 km², is one of the world's largest artificial lakes. The total renewable water resources are estimated to be 53.2 billion m3 per year (EPA, 2016).

The South Western River System comprise the Bia, Tano, Ankobra and Pra basins. The Pra has the largest basin in the closed forest. Unlike the rivers in northern Ghana, the forest rivers are perennial with higher flow pattern (Dickson and Benneh, 1988).

The Ochi-Nawuka, Ochi Amissah, Ayensu, Densu and Tordzie rivers make up the coastal river system (EPA, 2016). The only area of internal drainage in Ghana is that around Lake Bosumtwi, a natural lake with a surface area of approximately 39km<sup>2</sup> and surrounded by hills. It is located about 34km to the South-East of Kumasi (Dickson & Benneh, 1988) where numerous streams flow into the lake.

The above characteristics of water bodies in the two halves of Ghana implies that any disturbance of water quality resulting from human activity (feeder road and dug-outs construction, etc) could exert severer effect in the northern half during the long dry season. The characteristic widespread seasonal flooding requires careful sub-project site selection or the need to elevate the base of roads significantly above the general elevation of the corridor neighbourhood. In the southern half, the regularity and high flow of rivers potentially enhance the assimilative and regenerative capacity of the water bodies to support water quality and aquatic life (MRH, 2007).

## 3.2.4 Water Quality

Compared to groundwater, surface water quality is below drinking water quality standards. This is mainly attributed to anthropogenic activities such as discharge of untreated waste materials into water bodies, farming along water systems and illegal artisanal mining (EPA, 2017).

The water quality in many of Ghana's surface water system has been declining since 2004. Water quality analyses conducted between 2005 and 2014 showed a decreasing water quality over the period (EPA, 2017). Studies conducted by (Ansa-Asare & Gordon, 2012) on the pollution of the Densu, Birim and Ayensu showed high level of concentration of ammonium and other nutrients in the rivers. These contaminants were largely from domestic and agricultural sources. In the case of the Birim, the poor quality is because of mining activities (EPA, 2017).

#### 3.2.5 Geology

About two-thirds of the country is dominated by Paleoproterozoic Birimian rocks consisting of five evenly spaced volcanic belts trending northeast-southwest. The intervening basins between the volcanic belts are filled by sediments. The remaining one-third is made up of post-Birimian rocks. The map below shows the geological map of Ghana.

20 TABLE OF SYSTEMS/SERIES/FORMATIONS 5 Unconsolidated sand, clay RECENT Red continental deposits mainly limonitic sand, sandy clay and gravel. TERTIARY POLLONIAN FORMATION (Upper Cretaceous) Alternating sands, clay and interbedded soft pebbly grits, conglomerates, sandstone, Cretaceous) arkose and clay. SEKONDIAN SERIES (Middle Devonian -Lower Cretaceous) Sandstones and shales with conglomerates, pebble beds, grits and mudstone. 0 ACCRAIAN SERIES (Early to Middle Devonian) Alternating shales, sand stone, mudstone and stone, mudsto pebbly grits. VOLTAIAN SYSTEM (Late Proterozoic Early Paleozoic) Quartzite, shale, mudstone, conglomerate, limestone, arkose. œ 0 BUEM FORMATION (Upper Precambrian) Shale, sandstone, arkose, TOGO SERIES (Upper Precambrian) Quartzite, shale, phyllite. DAHOMEYAN SYSTEM Acidic and basic gneiss, schists and migmatites. TARKWAIAN SYSTEM (Middle Precambrian) Quartzite, phyllite, grit, conglomerate CCR BONGO GRANITOIDS Soda - rich hornblende blotite granite. Potash rich muscovite -biotite granite. COAST DIXCOVE Precambrian) CAPE COAST BIRIMIAN SYSTEMUPPER hyllite, schist, tuff and

Figure 3: Geological map of Ghana

Source: Geological Map of Ghana: (in Geophysical Investigation Report of the Komenda Sugar Factory - Ebenezer Gyamera, 2018)

BASIC INTRUSIVES

Gabbro, dolerite, diabase, norite, epidiorite, serpentine etc.

#### **3.2.6** Soils

The soils of Ghana are derived from rocks of the mid-Paleozoic age or older, comprising mainly of SiluroDevonian sandstone and shales and some igneous and granitic material (Dickson and Benneh, 1980). In the forest zone, where the annual rainfall is between 1,000 and 2,000 mm, forest ochrosols are found. These soils developed from a wide range of highly weathered parent materials including granite, Tarkwaian and Birimian rocks. The soils are porous, well-drained and generally loamy. In the wetter forest areas, sandy Oxysols are found. Lithosols are usually found on steep slopes made up of hard resistant rocks. The soils in the Voltain and savanna plains are mainly of groundwater laterites and savanna ochrosols. The laterites are developed over both the Voltain shales and granites. They are characterized by the presence of cemented layer of ironstone (also called iron pan) at shallow depths below the surface of the soil, through which rainwater does not percolate easily. Thus, the top layers of the soil become waterlogged right up to the surface in the rainy season but dry up in the dry season. The savanna ochrosols are formed over granites, Birimian rocks and Voltain shales. They are well drained, porous, and loamy.

In the coastal plains, the soils are younger and are closely related to the underlying rocks. They are mainly a mixture of savannah ochrosols, lateritic sandy soils, tropical black earths, sodium vleisols, tropical grey earths and acid gleisols and coastal sands (Dickson and Benneh, 1980). The lateritic soils found here are developed over acid gneiss and granite and consist of sandy soils overlying a hardened

layer of clay, not iron pan. It is this layer of clay which impedes downward drainage and causes water logging in the wet season. The tropical black earths are developed over basic gneiss. During the rainy season, they are heavy, plastic and sticky but in the dry season they become hard and compact and develop wide cracks. The tropical grey earths consist of a few centimetres of firm grey sand overlying a very hard and compact clay layer.

# 3.3 Biological Environment

## 3.3.1 Vegetation/Flora

Ghana has six agro-ecological zones, distinguished by natural vegetation and influenced by climate and soil characteristics: Sudan savannah, costal savannah, Guinea savannah, transition zone, semi-deciduous forest and rain forest.

**Sudan Savanna.** The Sudan savanna, which covers an estimated area of 1,900 km², consists of short drought and fire-resistant deciduous trees interspersed with open savanna grassland. Grass cover is very sparse and in most areas the land is bare and severely eroded. Common grasses include Andropogon spp., *Heteropogon spp; Hyparrhenia spp; Aristida spp; and Loudetia spp.* (Sam et al; 1996). Tree cover is very low. Common trees include *Anogeissus leiocarpus, Acacia spp; Terminalia microcarpa* and *Vitellaria paradoxa*. In the densely settled and cultivated areas, important economic trees such as Adansonia digitata, Ceiba pentandra, Butyrospermum parkii, Faidherbia albida and Parkia Antiaris africana, Ceiba pentandra, Albizia zygia and Azadirachta indica. Baphia nitida, Grewia spp, Griffonia simplicifolia and Milletia spp. are among shrubs found in the zone and of importance for browse feeding for livestock. Short and medium grasses are the dominant plant species. These include Andropogon gayanus and Hyparrhenia dissoluta in upland areas and Vetiveria fulbibarbis and Brachiaria falcifera in low lying areas. Panicum maximum often occurs in the moist areas.

The Forest-Savanna Transitional Zone (Derived Savanna). This zone, covering about 8,300 km2, occurs as a normal strip about 48 km wide along the north and the north eastern limits of the semi-deciduous forest. Most of the tree species of the forest zone occur in this area in addition to such species as Daniella Oliveri, Terminalia macroptera and Borassus aethiopum. These trees occur in association with tall to medium tall grasses such as Andropogon and Pennisetum spp.

The High Rainforest. The rainforest covering an area of about 7,500km2 is located in the south-western corner of the country. The vegetation is generally evergreen although some species common to the semi-deciduous forest may be found. Such species tend to shed their leaves during the dry season. The zone is characterized by the Cynometra-Lophira-Tarrietia association with Cynometra ananta, Lophira alata and Tarrietia utilis as indicator trees. The topography is undulating to rolling with numerous freshwater swamps potentially suitable for rice cultivation occupying low lying valley bottoms. The swamp vegetation consists of Raphia palms with shrubs such as Alchornea cordifolia, Caropa procera and Macaranga spp. entangled by various climbers.

The Semi-deciduous Forest Zone. The semi-deciduous forest zone is about 66,300 km² in extent and forms about 90% of the total forest zone. The characteristic associations are Celtic-Triplochiton and AntiarisChlorophora. The indicator trees for the former consist of Celtic milbraedii and Triplochiton scleroxylon whilst the latter is characterized by Antiaris africana and Chlorophora excelsa. It is within this zone that most food crops and cocoa cultivation takes place. Most of the timber for both local needs and export comes from the zone. As a result of these activities the vegetation outside forest reserves consists mainly of forest regrowth, thicket, secondary forest, and swamp thicket.

**The Rangelands of Ghana.** The Sudan, Guinea and Coastal Savanna constitute the rangelands of Ghana. These cover an area of about 156,000 km2 which is approximately 65.7% of Ghana's land area. The Interior Savanna (Guinea and Sudan) holds about 74.4% of the nation's cattle population of 1.25 million and 40% of the small ruminant population of 4.95 million. The annual forage production of the rangelands was estimated as 10.6 million mt of which some 70% were from grassland herbage.

#### 3.3.2 Fauna

The fauna of Ghana, though thought to be relatively impoverished, comprise a diverse array of species including several of conservation concern (MES, 2000). Many of the ecologically important areas are protected. These include:

- Bia and Kakum Conservation Areas
- Bomfobiri, Owabi and Agumatsa Wildlife Sanctuary;
- Kogya Strict Nature Reserve
- Digya National Park
- Kalakpa Resource Reserve
- Gbele Resource Reserves
- Mole National Park

Current records indicate that there could be as many as 221 species of amphibians and reptiles, 724 species of birds and 225 mammalian species (with 93 recorded to inhabit the savannah ecological zone; MES, 2002, cited in Ashong, 2004). Threatened species in Ghana include four species of marine turtles and three species of crocodiles. Three species of frogs (*Hyperolius baumanni, H. fusciventris and H. sylvaticus*) and the lizard, *Agama sylvanus* have been found to be endemic in the country (MES, 2002).

A total of over 3,600 plant species, representing the three major taxonomic groups can be found in Ghana (MES, 2002). The wet evergreen forest exhibits the most diverse level of endemism and species richness in Ghana. The Ankasa and Nini-Suhien Conservation Areas are biological 'hotspot', because of their high biological diversity (CI, 2002, cited in EPA, 2005).

STOUT STOUT

Figure 4: Map of Protected Areas in Ghana

Source: Forestry Commission (2017) ESMF for REDD+ Mechanism in Ghana

# 3.4 Socio-economic and Cultural Environment

#### 3.4.1 Population

The 2015 Labour Force Survey by the Ghana Statistical Service estimated the total population of the country in 2015 to be 27,669 million, made up of 47.7% males and 52.3% females with a dependency ratio of 81.3.

**Age-Sex Distribution.** Data generated from the LFS indicates that a higher proportion of the population exists in the lower age groups. The proportion in age group 0-14 stands at 39.9 percent of the nation, while the proportion for urban and rural areas were found to be 35.7 percent and 44.2 percent, respectively. This demonstrates higher fertility in the rural areas compared to the urban areas (GSS, 2016). Ghana's dependency ratio (the ratio of persons in the "dependent" age group (generally under age 15 and age 65+ to those in the working population; 15-64 years) is 81.3 percent, with the males having higher dependency ratio of 92.2 percent as against the female population (72.5%). With

regards to urban-rural differentials, the dependency ratio in the rural population (98.1%) is higher than that of urban population (67.4%). It is notable that, for both sexes, the population in the working age group 15-64 at the national level is more than half (55.1%) of the total population. The same pattern is observed in both urban and rural areas, with the urban area having more than half (59.7%) of the population in the working age group 15-64, while the rural area has a little over half (50.5%) of the population in the working age group 15-64 years (GSS, 2016).

**Mean Household Size.** There has been a reduction in the mean household size in Ghana from 4.4 during the 2010 Population and Housing Census to 3.2 in the 2015 Labour Force Survey, which implies a difference of 1.2 in the mean household size (GSS, 2015). The mean household sizes for urban and rural areas are 2.9 and 3.5 respectively. Prior to the creation of six additional regions in year 2019, the Northern region had the highest mean household size of 5.1 in 2015, followed by Upper East with 4.3. Greater Accra region has the least mean household size of 2.6.

**School Attendance.** At the national level, more than half (72.1%) of the population 3 years and older, in rural areas, has never attended school compared to 27.9% in urban areas. Among the male population 3 years and older in the urban area, a little over one fifth (20.8%) has never attended school, compared to more than half (79.2%) of their male counterparts in the rural areas (GSS, 2016).

**Literacy.** At the aggregate level, the literacy rate of population 11 years and older in Ghana is 63% for both sexes, 71.8% for males and 55.5% for females. Urban-rural variations exist, with the literacy rate for both sexes in the urban area (74.5%) being higher than in the rural areas (50.1%). This means that there are more literate individuals in the urban communities than in the rural communities. The distribution by region indicates that Greater Accra region has the highest literacy rate for both sexes, as well as for urban and rural communities in the region, while the lowest literacy rate for both sexes is observed in the Northern region (34.5%).

**Educational Level.** Of the total population 3 years and older, 32.8% have attained primary education while less than one percent (0.7%) have attained a post graduate degree. There are variations in the level of education by urban-rural location and by sex, particularly for higher education. At the national level, less than 4 percent (3.9%) of the male population had attained a Bachelors degree compared to less than 3 percent (2.2%) of the female population in same category (GSS, 2016).

#### 3.4.2 Economic Activity

**Employment.** About two-thirds (67.6%) of the population are employed (all those of working age (15 years and older) who, during the seven days preceding the interview, were engaged in any activity to produce goods or provide services for pay or profit) 9.1% are unemployed and 23.3% are not in the labor force. Irrespective of sex, per the definition, the population in rural areas (70.4%) is more likely to be employed than those in urban areas (65.1%).

The regional distribution of current activity status of the population indicates that the Northern region has the highest proportion of persons employed (76.4%) while the Upper East region has the lowest (58.7%). It also shows that more males than females are employed, depicting the national pattern. Conversely, the Upper East region has a higher proportion of persons who are unemployed (13.2%) compared to the other regions; the region also recorded the highest proportion of those who are not in the labor force (28.0%).

The data generated also suggest that the proportion of the employed labor force increases with increasing age except after 49 years. The proportion of the employed increased from 24.9 percent for

age 15-19 through to age 45-49 where it peaks at 88.7 percent. The employed population then starts decreasing from age group 50-54 (88.1%) to age 65 years and older (44.3%).

**Occupation.** Skilled agricultural, forestry and fishery workers constitute the largest occupational group, engaging 2,949,805 of the currently employed. However, more females (1,910,966) are engaged as service and sales workers compared to any other occupation. Whereas in the rural localities, skilled agricultural, forestry and fishery work are the main occupation for the employed (employing 2,537,466 of those in current employment), service and sales is the main occupation for those in urban localities, engaging 1,792,906. More than half of females (52.2% or 1,366,355) in urban localities are engaged in service and sales work (GSS, 2016). Agriculture, forestry, and fishing remains the main industry of employment, engaging 3.3 million of the currently employed. This is followed by wholesale and retail trade and the repair of motor vehicles and motorcycles (1.9 million). Manufacturing is the third major industry of employment, engaging about 1.2 million of the currently employed.

Female labor force participation over the years has been lower than that of their male counterparts. However, data gathered shows that in absolute numbers, there are more women working in Ghana today (4,981,953) than the number of men (4,281,393) in current employment.

**Hours of Work.** Most males (29,103) who are managers work at least 40-49 hours a week. More females (157,582) than males (115,047) who work as service and sales workers work at least 70 hours a week. The average hours worked a week by currently employed persons is 33.4. The highest mean hours of work per week was by persons engaged in administrative and support service activities (54 hours) and those in transport and storage industry (45.4 hours). The least number of hours worked per week is in the agriculture, forestry and fishing industry (26.3 hours), (GSS, 2016).

**Secondary Occupation.** A secondary occupation is any task or activity that the employed performs continually or at a certain point in time in addition to their main employment. Workers take a second job to tackle "working poverty" (make ends meet and help maintain their standard of living).

About six percent (5.3%) of the currently employed have a secondary activity. The proportion of those engaged in secondary activity is higher in rural (6.4%) than urban (4.3%) localities. Available data also indicates that about one in every ten male professionals (10.4%) in rural localities engaged in a secondary activity. Again, 6.1% of female skilled agricultural, forestry and fishery workers in urban localities engaged in secondary activities. More than one in ten females engaged in craft and related trades in rural localities (10.9%) engaged in secondary activities.

**Agricultural Activities.** A total of 2,203,965 households representing 25.8 percent of Ghanaian households are engaged in agricultural activities of which 1,690,026 are headed by males (76.7%) and 513,939 or 23.3 percent by females. Among the urban households, 428,065 (9%) were engaged in agricultural activities out of which 318,409 and 109,656 households are headed by males and females respectively.

Among the rural households, nearly 47% are engaged in agricultural activities of which 1,321,429 and 402,051 are headed by males and females, respectively. Agricultural activities in Ghana are predominantly rural (80.6% or 1,775,900).

The Northern region has the highest proportion of households (54.5%) engaged in agricultural activities, out of which 272,173 and 22,499 are headed by males and females, respectively. This is followed by the Brong Ahafo region with 45.7 percent (made up of 242,828 male-headed households

and 82,987 female-headed households). The Greater Accra region (2.4%) had the least number of households engaged in agricultural activities of which 31,392 and 9,281 households are headed by males and females, respectively.

#### 3.4.3 Infrastructure

**Roads.** The Ministry of Transport (2011) reported that 95% of transportation in Ghana is by road. This is an indication that road transport is the predominant means of transportation by Ghanaians which is used for passenger travel as well as movement of goods across the country and neighbouring West African countries. According to the Medium-Term Expenditure report submitted by the Ministry of Roads and Highways (2016), there were 72,381 km or road networks in Ghana as of 2017 with 14,873 km being trunk road, 15,463 km being urban roads and the remaining 42,045 km being feeder roads. It was also reported that 31% of these roads are being maintained or rehabilitated as required with 66.6% of the road having rural accessibility index (i.e. the percentage of human population within 2 km of the roads). Routine maintenance was carried out so that 10,250 km of the trunk roads, 10,679 km of the feeder roads and 7,200 km of urban roads were being maintained as of September 2017. As at this period also, periodic maintenance (resealing works, spot improvement and re-gravelling) was carried out on 199km of trunk roads, 205 km of feeder roads and 295 km of urban roads. Minor upgrading was also carried out on 47 km of trunk roads, 313 km of feeder roads and 26 km of urban roads. A total of 75% of the paved road networks are in good condition while 74% of unpaved road networks are in good condition (Akinradewo et al, 2019).

#### **Small Earth Dams and Dugouts.**

A survey undertaken by Ghana Irrigation Development Authority (GIDA) in 1999 and updated in 2008 by the joint effort of GIDA and Ministry of Food and Agriculture (MoFA) in 2008 indicated that the total number of dams and dugouts on informal irrigation in all the hitherto 10 regions of the country was approximately 786 dams and 2,606 dugouts in the informal sector. Volta Region recorded the highest number of dams (167), while Ashanti Region recorded the least (22). In the case of dugouts, the highest number of 783 was recorded in Western Region with the Upper West Region recording the least (54).

# 4 POTENTIAL ENVIRONMENTAL AND SOCIAL RISKS AND IMPACTS

Environmental risks and impacts could occur in two ways – Potential impacts of prevailing baseline environmental conditions on the proposed projects; and, potential environmental and social impacts of the proposed project on the baseline environment and social conditions.

The Table 4 below postulates on the likely Impacts of current climatic conditions (and climate change) in the different climatic zones on proposed sub-project implementation.

Table 4: Likely effects of climatic conditions on project activities

Climatic zone	Rainfall characteristics	Impact of Current Climatic conditions on LIPW subprojects	Potential Impacts of future Climatic conditions due to Climate Change on LIPW Activities
South-Western Equatorial Climatic Zone	<ul> <li>Wettest climatic zone in Ghana</li> <li>Double rainfall maximum:         <ul> <li>May to June</li> </ul> </li> </ul>	Dust generation during construction will be minimal. However, between May and June, construction of sanitary facilities, feeder roads and flood control structures may be heavily impeded. Collection and	<ul> <li>LIPW sub-projects very close to the coast could be submerged or eroded.</li> <li>Late start coupled with erratic and early</li> </ul>

Climatic zone	Rainfall characteristics	Impact of Current Climatic conditions on	Potential Impacts of future
		LIPW subprojects	Climatic conditions due to Climate Change on LIPW Activities
	<ul> <li>September to         October</li> <li>Mean annual rainfall         is over 190cm</li> <li>Average monthly         rainfall of not less         than 2.5cm.</li> </ul>	transportation of waste might also face challenges because of poor nature of most roads. Movement of machinery may be difficult because of the amount of rainfall. Sand for road construction if kept unprotected could also be eroded into water bodies, thus causing siltation. Regular watering of planted seedlings may not be required but will require frequent weed control.	termination of rains could lead to lower plantation crop yields than expected.
Wet Semi Equatorial	<ul> <li>Double maxima rainfall regime:         <ul> <li>May to June</li> <li>September to October</li> </ul> </li> <li>Mean annual rainfall is 125cm</li> <li>Akwapim -Togo ranges, however, records average annual rainfall of over 165cm</li> </ul>	Construction of all forms between the months of May and June would be problematic. Precipitation experienced between September and October is not as heavy as that of May-June.  Movement of noisy construction machinery in zone of the Akwapim Togo Ranges could cause landslides (and mudslides during the rainy season)	<ul> <li>Low rainfall and rainfall extremes will negatively affect plantation crop yields.</li> <li>Rainfall extremes could lead to increases in peak discharges beyond the designed capacities of drains and culverts.</li> </ul>
Dry Equatorial Climatic Zone	Driest climatic zone in the country     Double rainfall maxima:	Due to relatively low level of rainfall, construction might not face much difficulty even during the rainy season. However, due to poor drainage network in Accra, flooding is common in rainy seasons, which can impede construction activities (between May and June). Construction of flood control structures during this period will be a challenge in flood prone urban areas, especially in Accra.	Sub-projects very close to the coast could be at the risk of sea erosion and flooding.
Tropical Continental Climatic Zone	Single rainy season:     (May to October)     Mean annual rainfall is between 100cm and 115cm	Long dry period (November to April) gives enough ideal time for construction activities. Though rainfall amount is relatively low, the existence of the iron pan implies that relatively small amount of rainfall could still cause flooding. As a result, LIPW feeder roads and climate change mitigation initiative sites could get flooded. Many communities in this zone may require flood control structures.	<ul> <li>Rising temperature could lead to small earth dams/ dugouts drying out earlier than expected due to the increased rate of evaporation.</li> <li>Long dry spells and erratic precipitation could affect tree crop yields.</li> <li>Frequent flooding could lead to LIPW sites being flooded.</li> <li>High out-migration may result in a decrease in the supply of labour required to undertake LIPW sub-projects</li> </ul>

As indicated previously, GPSNP2 will have six components. Of the six, four of the components will involve direct interaction with beneficiaries, potential beneficiaries and their communities, with the

remaining being systems building and administrative. Based on past experience with GPSNP, it is expected that only the LIPW will have significant environmental and social impacts due to the nature of the public works, as such, this ESMF will largely focus on LIPW, but also discusses the impacts of some of the impacts of income generating activities of the productive inclusion component, and social impacts for the LEAP cash transfers program. Table 5 below provides the risk rating of the components.

Table 5: Summary of Project Components and Expected Impact

Component	Expected Impact
Productive Inclusion	Moderate (potential impact from this component to accommodate activities from grant to beneficiaries)
Labor-Intensive Public Works	Significant (especially construction and rehabilitation of roads and small earth dams and dugouts main focus of this framework)
LEAP cash transfers	Low (possible social impacts discussed)
Ghana National Household Registry	Low (data collection exercise will interact with communities over a short period)

The identification of actual environmental and social Impacts (significance, duration of impacts, extent etc) of any proposed project depends on several factors – key amongst them being the location, and hence the baseline environmental and social conditions, technology to be used, scale of the proposed project, the duration (implementation period) and the season of the year during which it is implemented. While some of the parameters of the proposed sub-projects are known, such as the type and scale of each sub-project and technology, the precise locations of each sub-project are unknown. Hence, generic impacts observed from similar projects (GSOP and GPSNP) will be leveraged for decision making, given that as stated previously, GPSNP2 will be scaling up GPSNP initiatives.

# 4.1 Expected Positive Effects of GPSNP 2 Implementation

**Potential reduction in the rural – urban migration.** The phenomenon of rural-urban migration is fuelled by the inability of individuals, particularly youth, to find gainful employment especially during the slack agricultural period in many poor communities. The project when implemented, would offer large numbers of people and households gainful employment during the slack agricultural period. This will significantly discourage the rural-urban drift during such periods. Part of the income received could also be invested in farm expansion during the farming season, among others.

**Community ownership for facilities.** Experience under GSOP and GPSNP suggest that infrastructure constructed through labor-based methods tend to engender community interest and ownership. The sub-projects typically last over a long duration, thereby benefiting the community as a whole.

**Low migrant-worker influx.** Reliance on local community members for the project presupposes that there will be very low migrant-worker influx into these rural communities. The attendant social and health risks of, for instance, HIV/AIDS spread, cultural insensitivity and conflicts, social inequalities, pressure on existing infrastructural facilities, increased incidence of teenage pregnancy and dropout rates, etc. otherwise associated with influx of migrants will as such be minimized within beneficiary communities.

**Enhanced institutional capacity to support decentralization.** A plethora of training activities shall be undertaken especially at the Regional, Municipal and District Assemblies (MDA), and Community

levels. Capacity built, especially in the project E&S issues, will be beneficial in the implementation of other community projects to be implemented by the various MDAs.

**Skills development.** Through the PI component, beneficiaries will receive varied vocational skills to enable them to earn sustainable incomes. Such skills include shea-butter processing, livestock rearing, rice parboiling and basket and hat weaving etc. Such skills will be beneficial to the trained beneficiaries, who can then teach and/or employ others in their communities to support their microenterprises. As part of the training, beneficiaries will receive tailor-made manuals in life skills and business management, and on-the-job skills training which will help them in their enterprises but can also be beneficial to the larger MDA for use in other projects.

**Gender Empowerment.** Under both GSOP and GPSNP, over 60% of the beneficiaries were female. This achievement is will be replicated under GPSNP 2. This would eventually lead to the economic empowerment of women, especially those that are household heads. In addition to economic empowerment, through GPSNP programming, women were also given a voice in the decision-making aspects of the project including participation in the community validation committees and facilities management committees of LIPW. GPSNP2 will continue to identify opportunities to empower women. For instance, as the project continues to adopt full digitalization of the payment process, women can be trained in the use of ICT.

**Financial inclusion.** A large portion of the Ghanaian populace is outside of the financial system. Under GPSNP, beneficiary payments are issued onto their E-zwich cards and each beneficiary has a bank account. This will be replicated under GPSNP 2. Access to a transaction account is a first step toward broader financial inclusion since it allows people to save money and send and receive payments. A transaction account can also serve as a gateway to other financial services. Further, under GPSNP2, the project will explore additional options for accessing finance, including the use of mobile money, as well as will provide periodic trainings to beneficiaries on financial inclusion, particularly focusing on savings.

**Improved social cohesion.** The implementation of these social projects allows beneficiaries to access cash, which has been reported to boost social cohesion. Based on assessments from GPSNP, beneficiaries indicated that they have gained respect within their communities as a result of participating in these projects. Observations from the project's impact evaluation pointed to enhanced social cohesion and strengthened networks. Some women indicated that they did not have to consider employment options outside their communities, which would have required them to leave their homes. As one respondent observed "We can (now) stay back in our communities with our families". Focus group discussions revealed that having additional incomes for women reduced domestic disagreements and communal conflicts over water for animals. Generally, beneficiaries and respondents suggested that participation of women in various LIPW sub-projects enhanced their visibility and agency in public decision-making and resulted in their empowerment. (Osei-Akoto et al, 2016).

## 4.2 General Potential Risks of GPSNP2 Implementation

**Upsetting the spirit of community volunteerism.** Many community projects are undertaken through communal (self-help) labor. Such regular free labor is regarded as community contribution towards improving livelihoods. The LIPW's approach is likely to diminish the communal spirit and the self-help practice commonly exhibited by the people. It is however noted that the type of sub-projects – feeder roads and small dams involved in the project are not the usual type of candidate projects for self-help

labor. The 'money-for-community work' may therefore not significantly affect the willingness to contribute free labor in future for community services.

Low expertise in labor-based works at the local level. Though experience exists for labor-based works for LIPW under GSOP and GPSNP, it is mostly at the regional or national level, with capacity at the district level still limited. Good numbers of experienced local labor-based contractors are needed to enhance competition, which will eventually lead to quality work products. Local contractors will also have some level of commitment towards the work because they are locals themselves, as compared to others who might not feel as obligated.

**Potential delays in project completion.** LIPW projects are non-conventional requiring that contractors engaged possess relevant onsite labor management skills. Where this is lacking, it is often difficult to achieve planned milestones. In situations where work drags on for months, fatigue may set in, especially in cases where workers are subjected to long hours of work. Diminishing returns could reduce output and delay contracts beyond stipulated completion schedule. Improper management of the labour (beneficiaries) at site could result in reduced profitability to the contractor, causing the contractor to lose interest in the project, and possibly abandoning the site.

**Failure of sub-project activities due to political interference.** Experience from GSOP and GPSNP suggests that sub-project activities have the possibility of failure due to political interference. For instance, some politicians dictate where subprojects should be which may go outside project guidelines of working in the poorest communities.

**Social conflict (Unclear ownership of resources).** Interactions with the M/DA and the communities revealed that ownership of completed resources could cause social conflict if proper measures are not put in place. This is particularly in the case of the Climate Change Mitigation Intervention (CCMI) activities where yields can draw in some good amounts of money.

**Spread of COVID-19.** LIPW methods require a large pool of labor to accomplish reasonable tasks within a day. For instance, in a typical dugout construction site, as many as 300 people may be engaged daily. With the recent peak of the COVID-19 pandemic, and its possibility to exist over a long period, the regular daily work of public works could pose a danger to the skilled and unskilled workers. In response to the COVID-19 pandemic, both the GPSNP teams developed COVID-19 response plans for each component (enclosed in the Appendices). The strategies detailed in these response plans will be used in GPSNP2 should the COVID-19 pandemic persist over the implementation period.

#### 4.3 Potential Positive Impacts and Risks to Rehabilitation of Feeder Roads

## 4.3.1 Potential Beneficial Impacts

The socio-economic benefits expected to be realized under the feeder roads rehabilitation subprojects include the following:

Improvement in Rural Economy. Money earned by beneficiaries is expected to engender increased demand for goods and services. Increased demand is expected to engender increased production and hence, improvement in the economy of rural and peri-urban areas where implementation will occur. In addition, Improvement in accessibility to farms, communities and market centers in the project communities is expected to facilitate integration of economic and social activities at all levels. Feeder road rehabilitation might engender increased production of goods and farm produce as producers are able to access market centers easily. This might also reduce post-harvest losses. The improvement in the economic activities might also contribute towards reducing rural-urban migration.

**Increased accessibility to social services.** Rehabilitation of feeder roads will help improve the welfare and general wellbeing of rural and peri-urban Ghana through increased access to health care, education, and other social services, rendered closer due to enhanced accessibility. The effect on overall vehicle operational costs of improved feeder roads will be positive and significant. This will significantly reflect in improved travel and waiting times, increased frequency of transport services and reduced transport costs.

**Women's empowerment.** Improvement in the economy of rural and peri-urban communities is expected to bring new economic openings for women such as improvement in the agriculture and trading sectors. As the rural economy improves, women will expand their opportunities for various enterprise activities, such as catering and trading, since there will be increased demand for food, goods, and services. Additionally, Feeder roads improvement (or availability) will indirectly benefit women by easing the drudgery of long-distance walking with children to health care centres, schools etc. The transportation of people and products between the engaged communities will become faster and safer.

**Gender equality and disability inclusion.** The project design makes provision for equal opportunities for men and women, and Persons with Disabilities (PWDs) on subproject activities without discrimination. The project will use the existing Gender Inclusion Plan to guide processes aimed at promoting inclusion for all vulnerable individuals. The project will also intentionally identify work opportunities that can be undertaken by PWDs and sensitize the community on these opportunities.

## 4.3.2 Potential Undesirable Impacts

#### **Occupational Health and Safety Risks**

**Injuries.** Injuries constitute one of the most important risks in LIPW feeder road rehabilitation. Disregard for health and safety measures could pose risks to onsite workers. Injuries may also arise from road traffic accidents which may occur when parts of roads are being plied while rehabilitation works by numerous project beneficiaries (workers) are underway. This has the potential of harming both workers and road users, including pedestrians. Other sources of injuries are cuts from simple equipment such as pickaxes and cutlasses. Both skilled and unskilled workers will also be exposed to noise and vibration from the use of the hand-held compactor, and, snake bites especially during the site clearing phase.

**Exposure to extreme weather and dust.** Beneficiaries working on the feeder roads rehabilitation sites will be exposed to hours of extreme weather. This is likely to be severe in sites located in the Savanna zones (Guinea and Sudan Savanna climatic zones) where temperatures of over 34°C are recorded during the dry season. Additionally, beneficiaries (workers) are expected to be exposed to dust which might compromise their health and well-being.

**Public Health Impacts.** Feeder roads (especially those constructed under the project) are untarred and generally very dusty. Upon the transformation of a footpath into a feeder road, its usage might engender dust generation especially during the dry season. Expected health impacts include acute respiratory disorders, lung and heart diseases, the type of ailment depending on the size of dust particles as well as the materials adsorbed on them. Larger dust particles cause acute irritation of the upper airways resulting in coughs and colds while particles with diameters of the order of 2.5u to 10u are inhaled into the lower airways, (bronchi and bronchioles) and may enter the lungs. Acute manifestations of its effects include inflammatory conditions like bronchitis, bronchiolitis and pneumonia which may be rapidly fatal. These include damage to health from air (dust) pollution,

communicable diseases such as tuberculosis, and malaria whose transmission may be enhanced by pits (collecting water) created from excavation of borrow pits during constructional activities. They public may also be exposed to unguarded ditches. Asthmatics are particularly sensitive to irritant substances like sulphur dioxide (SO<sup>2</sup>) which may bring on attacks. Long term exposure is associated with chronic lung diseases such as lung cancer and silicosis. Apart from respiratory effects, dust may result in irritation of mucous membranes or allergic reactions that may be particularly harmful to the eyes and skin.

#### **Environmental Impacts**

**Potential water resources.** Feeder Road rehabilitation/ development may potentially modify the hydrology of an area, affecting flow characteristics. There can also be deterioration in water quality of both surface and groundwater. Potential sources of impacts are site preparation and clearing activities, heaping of materials, blocking and narrowing water channels and flows at certain points. In some cases, the speed of flow may be increased resulting in flooding, ponding, soil erosion, channel modification and siltation of streams. Earthworks, road drainage and excavation, erection of embankments and structures can reduce or raise the water table (through restricting flow). Other sources of water pollution include sedimentation, changes in biological activity in streams and on their banks and contaminated run off from waste generated by workers (beneficiaries)

Landscape Alteration. Feeder Road rehabilitation/development may lead to landscape modifications. This may be prevalent where the feeder road construction leads to conflict with adjoining landscape features (e.g. natural relief and morphology, hydrology, recreational areas, cultural heritage sites). Quarrying, burrow pits and gravel winning associated with road construction potentially scar and degrade the landscape.

**Impacts on soil.** Soil properties may be altered through compaction, topsoil removal and sheet erosion (especially in the South Western Equatorial Climatic Zone), construction waste dumping, excavations and borrow pits. Erosion might result in adverse cumulative effects far beyond the road corridor and the project area of influence, affecting slopes, streams, rivers, and dams/dugout. Agriculture may be affected and fishing through sediment transfer in run-off into water bodies. Road development although narrow and linear in character removes considerable amount of land from production. The altered soil may lose its capacity to support plant growth and, hence, some biodiversity.

**Noise and vibration.** The development of new feeder roads may lead to the introduction of heavy-duty machinery and vehicular movement in the project communities, tooting of vehicles' horns, construction, and maintenance activities. These may lead to increase ambient noise levels and vibration far beyond the immediate road corridor. These may cause elevated stress levels and associated behavioural and health problems. Noise also has the potential to disrupt wildlife habitats and movement in sensitive areas.

Habitat destruction and disruption (flora and fauna impacts). Important wildlife habitats threatened, and endangered species of flora and fauna may be destroyed during feeder road development/rehabilitation. Road corridors, particularly in new construction may cut through ecosystems and compromise their stability and health. Plant and animal communities may be fragmented into weaker ecological sub-units, rendering them vulnerable to invasions and degradation. The opening up of burrow pits to support feeder road construction could be equally destructive to wildlife and habitats. Erosion from constructed and rehabilitated sites (of both road and related areas) can lead to downstream siltation, contaminating water resources and ruining fish spawning grounds. Alterations of flow regimes, flood cycles, tidal flows and water levels can upset

trophic dynamics by affecting the life cycle of plankton, with corresponding effects on the entire food chain.

**Waste generation and disposal.** Different forms of solid and liquid waste including excavation spoil, construction waste, sewage, and garbage are expected to be generated during the construction phase. Areas along roads under construction tend to become centres of local trading which may leave in its trail serious sanitation problems.

## **Socio-economic Impacts**

**Land acquisition and property loss.** Compulsory land acquisition (expropriation of property for public projects) for feeder road development can result in loss of crops and incomes, social stress, social and psychological disruption for the affected individuals and families.

**Cultural resources.** Feeder Road developments/ rehabilitation could potentially lead to the destruction of areas of historic, scientific, social and amenity values, and also affect the aesthetics of cultural monuments and archaeological resources. This can occur where road design and construction do not take account of such cultural heritage and resources. Damage may also be caused by road construction related works such as quarries and burrow sites, and unregulated access to cultural heritage sites by workers.

**Traffic disruptions and diversion.** Feeder road construction may engender localized road traffic at the construction/rehabilitation phase. The situation can be aggravated without carefully planned detours and road closures. The effect of traffic disruptions includes increased travel time, congestion, social stress, and agitations.

**Utility disruption.** Feeder road Construction/ rehabilitation activities may require re-alignment of utility supply lines such as water and electricity. This can disrupt the supply of essential services to communities for rather long periods, especially where road project execution takes unusually long duration.

Labor risks associated with Civil Works and contractor workers at subproject level: Given the nature of the project activities, no major labor risks are envisaged. Subprojects will be implemented by local contractors and most contracted workers will be hired locally. All contractors will be required to have a written contract with their workers materially consistent with objective of ESS2, in particular about child and forced labor.

Sexual Exploitation and Abuse, Sexual Harassment, child labour and forced labour are considered low given the nature of project activities. Since civil works to be supported under the project will be very small in scale and prioritized by local communities themselves, the risk of forced labor is expected to be minimal. Nonetheless, the contractors will be required in their contracts to commit against the use of forced labor. Every worker on site will be required to sign an anti-sexual harassment policy which was developed during implementation of GPSNP. Further, as part of monitoring activities, the M&E teams will conduct spot checks to ensure that rules are not violated, and in cases where they are, swift actions will be taken to respond and resolve them.

Table 6: Summary of potential environmental and social risks of feeder roads sub-projects

Potential Risks and Impacts	Possible Sources
Dust/ Emissions  Noise and vibration	<ul> <li>Removal of topsoil / clearing and site preparation</li> <li>Dumping of spoil materials</li> <li>Compaction (Manual)</li> <li>Burrow pits and gravel winning</li> <li>Haulage of materials</li> <li>Compaction with machinery</li> <li>Burrow pits and gravel winning</li> <li>Haulage of materials</li> <li>Use of implements</li> </ul>
Pits/ trenches near road	<ul> <li>Landscape disturbance</li> <li>Gravel removal</li> <li>Trenching</li> </ul>
Construction waste generation and disposal	<ul> <li>Over extended site preparation and unnecessary waste generation</li> <li>Poor handling of cleared vegetation and topsoil</li> <li>Inappropriate disposal of spoil and other construction wastes</li> </ul>
Water contamination and flooding	<ul> <li>Construction-related activities – land clearing, gravel removal, drain/ culvert construction, etc.</li> <li>Inappropriate disposal of waste</li> <li>Blocking of drains and drainage/ stream diversion</li> </ul>
Disruption or destruction of wildlife	Land clearance
Increased road kills	Higher speeds and traffic volume
Disturbance of historical or culturally important sites e.g. graveyards, monuments	<ul><li>Land clearance</li><li>Sourcing of earth materials</li></ul>
Involuntary resettlement/ loss of property and livelihood.	Establishment of Right- of -Way
Public health and safety	<ul> <li>Exposure to atmospheric emissions from construction equipment</li> <li>Exposure to excessive and continuous noise and vibration from construction activities</li> <li>Lack of warning sign and safeguards</li> <li>Excessive manual work</li> </ul>
Workers safety/ health accidents	<ul> <li>Exposure to atmospheric emissions from construction equipment</li> <li>Exposure to excessive and continuous noise and vibration from construction activities</li> <li>Lack of warning sign and safeguards</li> <li>Exposure to extreme weather conditions</li> </ul>

# 4.4 Potential Positive Impacts and Risks to Small Earth Dams/ Dugouts (SEDDs)

## 4.4.1 Beneficial Impacts

Improved water supply – Domestic, livestock use, and potentially irrigation. Most rural communities have no access to reliable water for domestic purposes, livestock rearing and irrigation. Such communities rely on boreholes, some of which dry up during the long dry season. Thus, many community dwellers are forced to trek long distances access domestic water sources. A dugout when constructed, could add to the pool of available water sources. This is crucial, especially to communities in the Dry Equatorial climatic zone which has a single rainy season with long period of drought (5 – 6months) during which period many of the small streams totally dry out.

Increased productivity of labor/ Agriculture production. Being mostly peasant farmers, communities in the Dry Equatorial Climatic Zone are only engaged productively during the short rainy season (June–October). Thus, most people sit idle during the long dry season as they wait for the onset of the next rainy season. A dugout when constructed could ensure the availability of irrigable water for at least limited vegetable farming during the long dry season.

**Empowerment of individuals and communities.** With improved incomes of even a limited number of farmers in a community due to dry season farming, their communities in general are expected to become more empowered financially. An economically active and financially empowered individual is more likely to discharge his/her family responsibilities (provision of education, healthcare, shelter etc). With more empowered families, the communities are likely to become empowered as well, as families remain the basic units of communities.

# 4.4.2 Potential Negative/ Undesirable Impacts

The potential impacts expected to arise from the dugout construction are very similar to the ones discussed under feeder roads construction. These include – fugitive dust generation, erosion generation, noise and vibration, construction and domestic waste generation, loss of flora and faunal habitat, aesthetic damage (visual intrusion). Added to these are the risk of drowning and increased transmission of water borne diseases.

Table 7: Summary of potential environmental and social risks of the proposed SEDDs

Potential Risks and Impacts	Possible Sources
Siltation and modification of flow of water courses	<ul> <li>Site preparation and clearing</li> <li>Excavation, transportation of raw materials</li> <li>Run-off from exposed surfaces</li> <li>Stream diversion works</li> </ul>
Water quality degradation (surface and groundwater)	<ul> <li>Exposed soil surfaces</li> <li>Sediment laden run-offs</li> <li>Concentrating flows at certain points and, in some cases, increasing the speed of flow resulting in flooding, soil erosion, channel modification, and siltation of streams.</li> </ul>
Impacts on downstream river flows and fisheries.	<ul> <li>Flow reduction and sediment interception due to impoundment may lead to channel bed aggradation.</li> <li>Siltation</li> <li>Pollution from upstream use of impounded water</li> </ul>

Potential Risks and Impacts	Possible Sources
Community/ Public and worker health and safety	<ul> <li>Exposure to atmospheric emissions from construction equipment</li> <li>Exposure to excessive and continuous noise and vibration from construction activities</li> <li>Excessive manual work</li> <li>Health and safety risks due to inadequate use of PPE</li> <li>Dam breaches may lead to flooding of communities and drowning of community members if SEDDs are not well constructed and or sited.</li> </ul>
Ground water table modifications	<ul> <li>Stream drainage excavation and embankments (restricting flow)</li> <li>Sedimentation, changes in biological activity in streams and on theirbanks</li> <li>Uncontrolled construction activities</li> <li>Chemicals (agro-chemicals spillage)</li> </ul>
Involuntary resettlement/ loss of property and livelihood	Securing of reservoir area and adjoining lands upstream
Disruption or destruction of wildlife	Land and vegetation clearance

# 4.5 Potential Positive Impacts and Risks to Climate Change Mitigation Initiatives (CCMIs)

## 4.5.1 Expected Positive Impacts

**Income for project communities.** Rural Ghana is endowed with large tracts of suitable land and climate conducive for the production of many crops. Additionally, the availability of numerous small rivers and streams provide ready sources of water for irrigation. Income earned by project communication from the communal cultivation of tree crops such as mango, cashew, coconut, etc, could provide available financial resources to undertake social infrastructural projects such as construction of schools, clinics and community markets which are lacking in many rural communities in Ghana.

**Enhancing the rural economy.** Wages received by the project's beneficiaries working on the plantation sites will ensure a constant injection of capital (at least during the period of the project's implementation) into the economies of such communities with potential positive rippling effect in all sectors of the local rural economy.

**Enhancing national food security.** It is expected that the aggregate of all plantation crops produced under the project albeit in different communities will help close the national gap between demand and supply in food production.

# **4.5.2** Potential Negative Impacts

This sub-section discusses the potential undesirable impacts of the proposed CCMI sub-projects. Potential negative impacts identified include:

- Water quality deterioration
- Soil degradation/pollution
- Biodiversity losses
- Air quality deterioration
- Waste generation
- Noise pollution

- Public health and safety risks
- Occupational Health and safety risks
- Socio-economic impacts

**Potential water quality deterioration.** Clearing of the land for planting is expected to expose the soil directly to the erosive effects of water and wind. Where water bodies exist near the project sites, clearing activities may result in the deposition of eroded soil material into the water bodies. This could result in siltation. Erosion is expected to be immense if clearing activities are undertaken during the rainy season when run-off is expected to be high. Wind erosion can also occur at the initial stages where large areas of the land are cleared of vegetation. Siltation can lead to reduced capacity especially of the seasonal streams that are found on the project sites causing eutrophication and consequent change in the hydrological regime in the area.

Biodiversity decline in the project communities. Though the project intends targeting degraded lands cultivation of tree crops in many communities might require land clearing in many areas. This will deny existing fauna species of their habitat and feeding grounds. This may also affect the existing variability among the flora species since the different species will be replaced by only a few crops such as cashew, coconut, cocoa, palm etc. The planted tree crops will serve as the main source of forage for species within the project area. This apparent lack of diversity will be detrimental to the fauna species and consequently lead to the decline in certain species of wild animals found in the project area. The animals may migrate to areas with similar vegetative cover.

**Waste generation.** The main sources of waste anticipated would be vegetative matter from pruning which is organic material that is expected to decompose quickly. Other waste types expected are food scraps, sewage and plastic bags, empty sachet water bags, as well as empty polybags generated after transplanting of the seedlings.

#### 4.5.3 Occupational Health and Safety Risks

Various activities to be undertaken by the beneficiaries may predispose them to various risks of injury to their health and safety. These potential risks may include:

Risk of contracting Upper Respiratory Tract Infection (URTI) (due to air quality deterioration). The second is from fugitive dust from land preparation. Fugitive dust generation is expected to be more pronounced during the dry season. This could potentially affect the health of machine operators and other farmhands. Both types of impacts may be of high intensity but of relatively short duration.

**Risk of Exposure to Agrochemicals.** Pesticide infestation may require the use of agroc-chemicals. Pesticide poisoning to workers due to poor handling, inhalation, and the likely usage of empty pesticide containers for storing water or food may occur. Overexposure to these agrochemicals may result in irritations, nausea, headache, and stomach disturbances.

**Cuts.** Cuts could also occur from the use of sharp-edged tools such as cutlasses, pickaxes, hoes etc. Being labour based, beneficiaries may work close to each other. Hence, swinging of cutlasses can results in cuts if adequate spacing is not ensured among those engaged to weed.

**Snake bites.** Beneficiaries may be exposed to the risk of snake bites during land clearing. Besides, sheds provided for the seedlings may create a congenial environment for most snakes especially in the savanna regions during the hot dry season.

**Musculoskeletal injuries.** This may result from repetitive motion tasks and long-term exposure in extreme environments of sunlight. Available data shows that ambient temperatures could be as high as 36°C in the dry equatorial Climatic Zone. Long term exposure to such extreme temperatures could cause suntans and consequent skin diseases among the workers.

Table 8: Summary of potential environmental and social risks of the proposed CCMI initiatives

Potential Impacts	Predominant Source(s) of Impact
Pressure on existing water resources	Use of key community water sources to plant watering
Pollution	<ul> <li>Waste generated from bags during tree planting (for polyethylene nurseries)</li> <li>Use of fertilizers and pesticides</li> </ul>
Social conflicts	Unclear ownership of resources after project implementation
Loss of fauna	Clearing of existing vegetation to establish woodlots
Involuntary settlements or loss of livelihoods or productive lands	Land take for sub-project implementation
Pollution of groundwater and of surface waters	Use of fertilizers and pesticides
Disruption of sites of cultural, religious, or historical relevance	Land and vegetation clearance

# 4.6 Potential Positive Impacts and Risks to Construction of community water supply facilities

Major challenges persist in providing water services in many rural, peri-urban and urban areas; water provided by the Ghana Water Company Limited is rationed because of a gap between (high) demand and (inadequate) supply — much of which is caused by poor planning and inefficient funding and management. The use of public works to support in the supply and availability of water would therefore be a public good for the beneficiary communities. Further, with the emergence of COVID-19, where the use of running water has become even more crucial this activity will be important to addressing this challenge. Ultimately this activity will contribute towards meeting Sustainable Development Goal (SDG) 6 — Ensure Availability and Sustainable Management of Water and Sanitation for All.

#### 4.6.1 Potential Positive Impacts

**Improved health and hygiene.** Diarrhoeal diseases such as cholera, typhoid and amoebic dysentery obtained through the ingestion of contaminated food and water still occurs in Ghana. Other diseases, such as yaws, scabies, trachoma, and conjunctivitis caused by poor personal hygiene and skin and eye contact with contaminated water also occurs. Access to safe water, both for drinking and other sanitary uses, will lead to a drastic reduction in the prevalence of these diseases in project communities.

**Improved welfare:** Improved health of beneficiary community members will have a profound positive impact on their finances as hitherto, money expended on healthcare could be channelled into providing for other family needs such as good nutrition and education.

**Gender empowerment.** Traditionally, women and children are the drawers of water in Ghana. In many underserved communities, children and women spend countless hours conveying water from nearby communities. This has affected the education of many girls as they either get to school very tired or are compelled to stay home to support their mothers. Improved access to water through community water supply facilities will reduce these occurrences and help empower the girl child.

## **4.6.2** Potential Negative/ Undesirable Impacts

**Dispute over tap sharing**. Disputes may arise at community standpipes especially where the number of standpipes installed are inadequate to serve the entire population.

Time wasting. Community stand-pipe posts may also engender queuing which can be time wasting.

**Reliability**. In places where boreholes and hand-dug wells are dug, seasonal variations in supply may reduce reliability. Additionally, any occasional change in water quality may be difficult to detect if regular assessments to ensure good water quality are not instituted. Due to the assets being for community use, their maintenance may be a problem if facility management committees (FMCs) are not strictly instituted.

**Wastage.** In instances where connections are made to households, wastage may be occasioned if metering and realistic pricing are not used.

Wastewater disposal challenges. Many urban communities in Ghana lack drainage facilities (gutters). Parsimonious water usage only generates minimum volume of wastewater. The supply of water to communities which lack drainage facilities will come in its wake, wastewater disposal challenges as the volume of water used will increased. Poor wastewater management may lead to a hype in diseases such as malaria. Wastewater removal will therefore require additional investment in the construction of drains.

**Occupational health and safety risks.** Beneficiaries engaged to undertake the construction activities will be exposed to construction-related safety risks such as cuts, exposure to high ambient temperatures and Musculo-skeletal injuries. This will result from the use of tools such as pickaxes, cutlasses and performing repetitive motion tasks for a long time.

**Public health and safety risks.** Construction of water supply systems will require linear excavations. In many areas, street lighting is extremely poor. Members of the public could be placed in harm's way if adequate measures are not taken to warn the public of such excavated areas.

Table 9: Summary of potential environmental and social risks of community water supply Initiatives

Potential Impacts	Sources of Impacts
Weakening Community Cohesion	Dispute over tap sharing
Time wasting	Queues if supply sources are inadequate
Reliability Challenges	<ul> <li>Seasonal variations</li> <li>Difficulty in establishing changes in quality if boreholes are dug.</li> <li>Poor maintenance</li> </ul>
Wasteful use	<ul><li>Lower pricing</li><li>Illegal tapping (metering)</li></ul>
Wastewater disposal challenges	<ul> <li>Increased water use (more wastewater generated)</li> <li>Poor drainage facilities</li> </ul>

Potential Impacts	Sources of Impacts
Occupational health risks	<ul> <li>Cuts from use of excavation tools</li> <li>Exposure to high ambient temperatures</li> </ul>
Public Health risks (injuries)	<ul><li>Uncovered trenches</li><li>Poor illumination at night</li></ul>

# 4.7 Potential Positive Impacts and Risks to Construction of household toilets with improved handwashing facilities

## 4.7.1 Potential Positive Impacts

Improved health and general wellbeing. Diseases such as cholera which is linked to poor human waste disposal is still a challenge in Ghana. Epidemiological studies undertaken between 1998 to 2017 indicates that as many as 82,754 cases were reported in Ghana, with the worst occurring in 1999 in which 9,432 cases were reported with 260 deaths. The provision of places of convenience with improved handwashing facilities will ensure proper containment and disposal of excreta, are a sine qua non for the nation's quest to eradicate such diseases. Beneficiary communities will enjoy improved health and general well-being upon the completion of the facilities.

**Convenience**: The provision of toilet facilities in the project communities will eliminate the inconvenience community members have to endure in attending to nature's call in the dead of night or during periods of heavy downpour.

#### 4.7.2 Potential Negative Impacts

**Potential hub for diseases transmission**. Public places of convenience, if not well kept could also be a hub for diseases' transmission. Such places of convenience tend to be poorly managed. Very often, people refuse to pay whatever small fee is charged for their usage, thus leaving no funds available for their maintenance. With the over concentration of faecal matter, they become the hub for bacteria and other disease vectors. As such, instituting FMCs early on in the project will be crucial.

**Time Wasting**: Inadequate supply of such facilities in heavily populated communities will engender long queues, and possible time wasting. This has the potential to culminate in disputes. This could culminate in psychosocial stress, thus breaking existing community cohesion.

Table 10: Summary of potential environmental and social risks of improved sanitation initiatives

Potential Impacts	Sources of Impacts
Hub for diseases transmission	Poor sanitation arising from poor management
Time Wasting	Queues to access the facility if inadequate

# 4.8 Potential Positive Impacts and Risks to Construction of Community Flood Mitigation Structures

# 4.8.1 Potential Positive Impacts

**Family/ community cohesion**: Flooding has become an annual phenomenon in many parts of Ghana, particularly in areas where poor and vulnerable populations dwell (e.g. slum areas in urban cities).

This has led to the destruction of buildings and other structures in many places. Community members are often compelled to migrate to nearby towns and villages to live with friends and families during such periods. Families tend to be torn apart in instances where they are unable to find a common refuge. This brings untold hardships, especially to women and girls, who generally become vulnerable during such periods of distress. The construction of flood mitigation measures will promote less disruption within the family and household setting, thereby enhancing family and community cohesion.

**Lifesaving**. Rapid urbanization has led to the construction of houses in flood prone areas. This has led to the loss of many lives in Ghana. Thus, any structure constructed to ameliorate the potential flooding of any community could save lives and livelihoods.

**Disease-prevention**. People living in flood prone areas are exposed to high incidence of diseases such as cholera, malaria, and hepatitis. Measures to redeem such communities of the annual flooding will reduce the incidence of such diseases among them.

# 4.8.2 Potential Negative Impacts

**Drowning.** Flood preventive infrastructure such as ponds and dams could endanger the lives of children if adequate measures are not taken to safeguard them. Children tend to be attracted to such pools of water either to swim or fish. In instances where the water holding structure is deep, the lives of these adventurous children could be harmed.

**Occupational health and safety risks:** Construction activities will expose beneficiaries to construction-related risks such as cuts, falls and exposure to extreme ambient temperatures. The risk of exposure is high since typical LIPW subprojects require high numbers of people.

**Public health and safety risks:** Inadequate safety measures such as the use of caution tapes to fence excavated sites could results in injuries to members of the public who may be oblivious of the ongoing works. Additionally, vehicles delivering construction raw materials, could endanger the lives of community members through careless driving, wrongful overtaking, or faulty brakes.

Table 11: Summary of potential environmental and social risks impacts of the community flood control initiatives

Potential Impacts	Sources of impacts
Risk of drowning	Unregulated access to water holding structures (dams, ponds)
Occupational health and safety risks	Use of construction equipment (pickaxes, cutlasses etc.)
	Closeness of large pool of workers to each other
Public Health and safety risks	Excavations (trenches, ponds etc.)

# 4.9 Potential Positive Impacts and Risks to Community Solid Waste (Refuse Collection) services

According to UNICEF, rural and urban sanitation challenges stem from a lack of national strategies and policies to guide sanitation activities, limited funding from both the public and private sectors, increase in populations, especially in urban swam dwellings, limited and public education, Lack of adequate waste disposal and treatment facilities, among others (<a href="https://www.unicef.org/ghana/sanitation">https://www.unicef.org/ghana/sanitation</a>). The negative effects of plastic waste, in particular, on the

climate are well documents. In Ghana, per capita generation of plastic wastes stands at 0.016–0.035 kg/person/day, and plastics make up between 8–9% of the component materials in the waste stream Now most products are packaged in polyethylene films, which form about 70% of the plastic waste in the municipal waste stream. (Fobil, 2000). The severe challenge with reducing plastic waste (and other waste) pollution in Ghana makes it essential to find innovative methods to deal with the situation. Using public works to contribute to improving sanitation therefore becomes critical to reducing climate vulnerability.

# 4.9.1 Potential Positive Impacts

**Disease Prevention.** Ineffective solid waste management has led to heaps of garbage in many rural, peri-urban and urban areas in Ghana. This results in the spread of diseases such as cholera, especially during the raining season. Any effective mechanism instituted to address waste collection will be beneficial in addressing the spread of such disease. This will have a positive rippling effect on the socioeconomic lives of the people.

**Climate smart practices.** Contributing towards improving sanitation, in addition to trainings that are planned around this activity, will contribute towards long term benefits as beneficiaries and their communities will begin to practice climate-smart strategies around sanitation.

### 4.9.2 Potential Negative Impacts

**Occupational Health and safety risks:** Beneficiaries engaged to undertake waste collection could be exposed to disease-causing pathogens if the necessary personal protective equipment is not worn. In addition, hours of exposure to high ambient temperatures and the sun's rays could be detrimental to the health of the participants. Musculo-skeletal injuries may also result from repetitive motions tasks and lifting of heavy items.

# 4.10 Social Impact of LEAP Cash Transfers

Cash transfers have proven to be an effective way of supporting smoothening consumption of the extreme poor. Impact evaluations have demonstrated that even though minimal, cash transfers to the poorest have a number of positive effects because some of the funds are used to boost human capital including increasing access to education and health (LEAP Impact Evaluation 2012). Further, through programs like the LEAP cash transfers initiative which was initiated in 2008, Ghana was able to reach the Millennium Development Goal 1 – Eradicate Hunger and Poverty, in 2015. Continued support to the extreme poor is therefore important. Implementation of this activity will have minimal social impacts which are detailed subsequently.

#### 4.10.1 Potential positive impact

**Women's empowerment**. Currently, 55 percent of the total household beneficiaries of the LEAP cash transfers program are female. Under the GPSNP 2, the female proportion is expected to be sustained if not increased. Access to the cash grants economically empowers the female beneficiaries and builds household human capital which are key in addressing gender imbalance and its resultant implications including entrenched household poverty and vulnerability to domestic and gender-based violence.

**Financial Inclusion.** The LEAP program targets extremely poor households. The electronic system (E-Zwich) through which beneficiaries are paid automatically creates an account for the beneficiaries who otherwise would not maintain a financial account. Additionally, sensitization activities including

on better financial practices like savings creates opportunities for financial transactions like trading and access to credit facilities with its attendant benefits for program beneficiaries.

**Improved community health outcomes.** LEAP beneficiary communities will enjoy improved health outcomes under GPSNP 2. The program's behavioural change communication activities on nutrition and improved access to health care through beneficiary enrolment on NHIS will be scaled up and provided in a more structured approach for maximum impact.

**Social cohesion.** Improved health and literacy outcomes (the later from the program's coresponsibility on education) will enhance human capital within LEAP communities. Additionally, economically empowering households to meet their basic needs will eliminate the burden of dependence on other families within the community. These create the enabling environment for improved relationships among community members.

### 4.10.2 Potential negative impact

**Political interference.** Although the identification of LEAP beneficiary communities is hinged on current poverty map, there is a high risk of political interference in the targeting process which will adversely impact the program objective in reducing extreme poverty. Political leaders in attempt to become popular among their constituents consistently attempt to usurp the targeting process by identifying their communities/ constituencies for targeting, whether or not they meet the targeting criteria.

**Gender-based violence.** The economic empowerment of women however potentially creates a gender-based violence risk for women beneficiaries as their economic empowerment may be deemed a contravention of accepted social norms like the expectation for men to be the breadwinners of their households and in charge of major decision-making in their homes. Thus, attempts by women as beneficiaries and account holders to exercise their agency and make decisions concerning household spending may be deemed a challenge to men's authority, which may expose women to gender-based violence.

**Stigmatization.** While society generally approves of government support to poor households, the receipt of support considered as handouts create a risk of beneficiary stigmatization. Beneficiaries of cash grants under the LEAP program therefore risk being stigmatized as poor within their communities especially during cash out activities where they are mobilized to various payment points to receive their grants.

#### 5 ENVIRONMENTAL AND SOCIAL PROCEDURES FOR SUBPROJECTS

This section discusses generic measures that can be taken to avoid, minimise, restore or off-set environmental and social impacts that might arise from the implementation of the proposed subprojects.

# **5.1 Good Employment Practices**

To ensure recruitment terms are streamlined for the protection of the rights of community members the following measures would be observed:

- Sensitization of the people prior to commencement of sub-projects on their roles, contract specifications, mechanisms for addressing grievances, etc.
- Signing of Beneficiary Agreement Form must be ensured
- Specification of work hours
- Formation of work teams and use shift systems (to address fatigue and maximize benefits);
- Payment of wages to be supervised by the DAs and also verified in E&M
- Training of contractors (at the district levels) in labor-based methods

#### **5.2** Particulate Emission Abatement Measures

Implementation of sub-projects would factor the following measures in controlling air pollution (on feeder road works, dams, and dugout development, etc):

- Enclosing all construction sites and activities, especially close to communities in order to limit exposure to dust generation
- Ensuring effective use of water (dousing) to control or minimize dust emission
- Mounting speed control signals and ramps
- Contract specifications to include dust control measures
- Covering of sand heaps (or hauling trucks carrying sand) to avoid dust emission
- Planting tall, leafy, and dense species between feeder roads and settlements to filter pollutants

#### **5.3 Cultural Resources Management Measures**

- Feeder roads and other sub-projects would avoid areas that cut through known cultural sites;
- Cultural resources uncovered during works would be handed over to the National Museums and Monuments Board (NMMB) for preservation and/or preservation of the site;
- Salvage excavation and relocation of artefacts or ruins from a cultural site;
- Collaboration between the DAs and the NMMB in determining and avoiding damage to cultural sites and resources; and
- Marking and fencing important cultural sites during works period.

# 5.4 Waste Generation and Management

Management measures will include:

- Disposal of construction and related waste materials at designated/approved dump site;
- Adoption of waste minimization measures;
- Incorporation of waste management plan in contract specifications;

- DAs to enforce appropriate sanitation and related bye laws; and
- Worker awareness program to observe proper waste management measures

# 5.5 Workplace HIV/AIDS Prevention Measures

Highlights of the measures to be followed by contractors are set out below, based on ILO guidelines and those of the Ghana AIDS Commission:

- HIV/AIDS prevention clauses would be incorporated into works contracts
- Ethical principles in handling persons with medical conditions will apply
- Relations with infected/potential workers would be governed by the basic human rights as enshrined in the Constitution of Ghana
- Refusal of employment or dismissals would not be based on HIV status
- HIV/AIDS prevention and treatment guidelines for community/workplace would be prepared.
- Due care and confidentiality would be exercised in handling information on HIV status of workers
- Prevention programs on HIV by contractors would include education and information provision, peer counselling, condom use promotion and distribution, and facilitation of voluntary counselling and testing

### **5.6 Landscape Improvement Measures**

Management measures to protect the soil and landscape would include:

- Minimizing the area of ground clearance along the construction corridor
- Avoiding sensitive alignments, including steep slopes
- Prompt reclamation of degraded lands (e.g. burrow pits)
- Progressive replanting of disturbed areas during construction
- Specifying as contractors' obligation erosion control, spillage prevention and effective revegetation
- Erection of intercepting ditches at the tops and bottoms of slopes, with gutters and spillways used to control the flow of water down a slope
- Emergency response procedures for spillages

#### 5.7 Water Resource Protection Measures

Mitigation measures to prevent, minimize and manage impacts on water resources would include:

- Avoiding alignments which are susceptible to erosion (as much as possible)
- Minimizing the number of water crossings through alternative route surveys
- Using clean fill materials around watercourses such as quarried rock containing no fine soil
- Providing settling basins to remove silt, pollutants, and debris from road and other construction run-off before discharge to adjoining streams or rivers
- Constructing run-off channels, contouring or other means of erosion control
- Paving sections of feeder roads susceptible to erosion and sedimentation
- Compensating by providing alternative source of water such as bore holes for communities adversely affected

#### 5.8 Habitat Protection Measures

Mitigation measures to address habitat destruction and disruption would include:

- Avoiding environmentally sensitive areas to prevent severe impacts on flora and fauna
- Replanting in road rights-of-way and adjacent areas to accelerate re-vegetation and succession
- Re-engineering road cross-section designs by using narrower widths, lower vertical alignments, smaller cuts and fills, flatter side slopes, and less clearing of existing vegetation
- Installing roadside reflectors to scare animals away from the roadway when vehicles approach at night

# 5.9 Project design features that may potentially enhance beneficial Impacts

**Strong Gender Considerations**. The project makes adequate provisions for women and the disable. As much as 60 percent of the income-earning opportunity is reserved for women. To ensure that nursing mothers are not disadvantaged, creches are constructed at each site and caregivers engaged. Additionally, each site is provided with two bush latrines to ensure that beneficiaries attend to natures call in dignity. Due to the role women generally play in most communities, it is expected that high female-male ratio will generally enhance the positive rippling effect of income to be earned from the project.

**Community Driven.** Selection of sub-projects, though done by the District Assemblies based on their medium-term development plans, are approved by the communities before the commencement of actual sub-project activities. The high community involvement in the sub-project's selection ensures that only projects deemed important to the communities are implemented.

**Short Working Hours.** LIPW sub-projects are designed to engage beneficiaries for only six hours (compared to eight hours) daily. This provides beneficiaries adequate time to engage in domestic chores and probably other income-earning opportunities.

**Provisions for alternate beneficiaries.** The opportunity offered beneficiaries to register people to work in their stead on days when they are not able will ensure that beneficiaries are to attend to other important social functions when need be without losing the opportunity to earn.

**Financial Inclusion**. Registration of beneficiaries on digital payment platforms (E-zwich) through which wages will be paid will provide the beneficiaries with security against theft.

The Tables below present a summary of specific mitigation measures that will be implemented during the implementation of Productive Inclusion and LIPW sub-project activities.

Table 12: Potential Environmental and Social Impacts and mitigation measures of Productive Inclusion Income Generating Activities

IGA	Impacts	Potential Sources of Impacts	Mitigation Measures
	Animal diseases could be zoonotic (transmitted to humans)	Diseased animals/ birds	<ul> <li>Ensure animal feed and water is of adequate quality and quantity.</li> <li>Control storage conditions of feed raw materials and feed.</li> <li>Seek early assistance from veterinary experts.</li> <li>Ensure proper animal density per pen</li> <li>Ensure animals are free from thirst, hunger and malnutrition.</li> </ul>
	Antibiotic/veterinary drugs used in treating animal diseases may persist in edible products potentially affecting human health	<ul> <li>Improper application of veterinary drugs</li> <li>Short duration between drug application and slaughter</li> </ul>	<ul> <li>Ensure strict adherence to veterinary experts' advice in the application of drugs</li> <li>Ensure adequate time lag between drug application and slaughter. Confer with veterinary expert.</li> </ul>
	Waste generation – liquid waste from processing of slaughtered animals, and animal excreta	<ul> <li>Expired animal feed</li> <li>Animal excreta</li> <li>Effluent from processing of slaughtered animals.</li> <li>Dead animals</li> </ul>	<ul> <li>Use the principle of First-in-first-out when using stored feed.</li> <li>Use animal excreta to fertilize crops (organic manure)</li> <li>Appropriately bury animals that die of diseases.</li> </ul>
	Malodour	<ul> <li>Faecal matter/animal droppings.</li> <li>Urine</li> </ul>	<ul> <li>Ensure optimal stocking of pens.</li> <li>Provide adequate ventilation in pens.</li> <li>Take predominant wind direction in relation to your residence (and that of neighbours) into consideration when siting pens.</li> <li>Frequent removal of animal droppings from the pens and use as manure for crops.</li> <li>Plant trees around pens to trap dust particles laden with odorous compounds.</li> </ul>
	Exposure to snake bites	Snakes are attracted to birds (for their eggs)	<ul> <li>Keep the areas around the pens clean and tidy.</li> <li>Wear wellington boots and appropriate gloves when cutting grass to feed ruminants.</li> </ul>

IGA	Impacts	Potential Sources of Impacts	Mitigation Measures
Agro-Processing  Shea butter Baobab Fruit	Solid waste	<ul> <li>deshelled fruits</li> <li>Biomass (e.g. groundnut)</li> <li>Waste after generated extraction of oils etc (malt)</li> </ul>	<ul> <li>Explore the use of solid waste generated as fuel for cooking</li> <li>Use biomass generated in composting</li> <li>Consider feeding biomass generated to domestic animals/ ruminants</li> </ul>
Dawadawa Groundnut Bee keeping	Exposure to snake bites	<ul> <li>Picking of fruits/ harvested crops for either the farm or the wild for processing</li> <li>Storage areas tend to attract snakes</li> </ul>	<ul> <li>Wear wellington boots whilst on the farm or in the bush.</li> <li>Keep storage areas tidy and clean</li> <li>Ensure storage room is well lit</li> </ul>
	Musculo-skeletal injuries (ergonomics)	<ul> <li>Exposure to extreme weather (especially in the savanna zones) during harvesting</li> <li>Long periods of sitting during processing.</li> <li>Lifting heavy items (of various items such as pots, pans, seeds, etc)</li> </ul>	<ul> <li>Wear light clothing and hat whilst on the farm or picking fruits from the wild</li> <li>Take regular short breaks whilst undertaking processing activities.</li> <li>Avoid continuous sitting for too long.</li> <li>Avoid lifting heavy items. Seek help when items are too heavy.</li> </ul>
	Risk of sustaining burns	<ul> <li>Use of fire in undertaking processing.</li> <li>Poor housekeeping could potentially lead to falls, and consequently burns.</li> <li>Risk of causing bush fires e.g. During harvesting of honey.</li> </ul>	<ul> <li>Ensure general good housekeeping in the processing area.</li> <li>Ensure areas around fires are not cluttered.</li> <li>Keep children away from the processing area.</li> <li>Ensure fires used in processing are well doused after use.</li> </ul>
	Heat and emission of smoke	Use of fire in undertaking processing.	<ul> <li>Ensure general good housekeeping in the processing area.</li> <li>Encourage use of nose masks during roasting</li> <li>Support improved methods of roasting (e.g. channel the smoke into a chimney)</li> </ul>
Weaving	Vegetation removal	Exploitation of cane for basket	Harvest only what will be used.
Basket Smock	Exposure to snake bites	Cutting of cane from the wild	<ul> <li>Wear wellington boots and gloves.</li> <li>Avoid harvesting either too early in the morning or in the evening when visibility is poor.</li> </ul>
	Waste generation	Biomas from unused cuts	Explore other uses such as fuelwood
	Musculo-skeletal injuries	<ul> <li>Poor posture during weaving</li> <li>Long hours of sitting during weaving</li> </ul>	<ul> <li>Ensure good sitting posture.</li> <li>Loom must be well adjusted according to the height of the user</li> </ul>

IGA	Impacts	Potential Sources of Impacts	Mitigation Measures
	Dye stuff and colouring material on the weavers, basket and smock entrepreneurs	Contamination of surface water and/or soil	<ul> <li>Drill a receptacle for disposing the colour, based on EPA recommendations</li> <li>Encourage wearing of nose masks during processing</li> <li>Train on timing of processing in order to minimize exposure</li> </ul>

Table 13: Summary of Environmental and Social Impacts and proposed mitigation measures for LIPW feeder roads sub-projects

Construction/ Rehabilitation of Feeder Roads					
Impacts	Potential Sources of Impacts	Mitigation Measures	Responsible Organization/Unit		
	CONSTRUCTIONAL PHASE IMPACTS				
Dust/Emissions	<ul> <li>Removal of vegetation / top soil</li> <li>Dumping of spoil materials</li> <li>Compaction (Manual)</li> <li>Burrow pits and gravel winning</li> <li>Haulage of materials</li> </ul>	<ul> <li>Water dousing to minimize dust.</li> <li>Cover all heaped sand and flyable construction materials with tarpaulin.</li> <li>Tarpaulin covering of haulage truck (for dust control)</li> <li>Minimize area of ground clearance.</li> <li>Haulage speed limit in sensitive areas (40km/hr)</li> <li>Regular Servicing of equipment/machinery Work-site dust management (nose mask)</li> </ul>	Contractor		
Noise and vibration	Use of handheld roller during compaction.	<ul> <li>Avoid Noise-sensitive areas (include schools, hospitals/clinics, communities, wildlife sanctuary, reserves, etc.)</li> <li>Maintain equipment noise level (less than 75dBs)</li> <li>Hours of operation (between 8.30 and 5.00pm)</li> <li>Haulage speed limit in sensitive areas (40km/hr)</li> <li>Work-site noise management (less than 65dBs, ear plugs)</li> </ul>	Contractor		
Landscape disturbance	<ul><li>Pits/trenches near road</li><li>Borrow pits/Gravel removal</li><li>Trenching</li></ul>	<ul> <li>Restore topsoil and re-vegetate landscape after construction.</li> <li>Reclaim borrow pits.</li> <li>Cover all pits and trenches</li> </ul>	Contractor		
Waste generation (Construction and domestic waste)	land clearing, gravel removal	<ul> <li>Minimizing the area of ground clearance</li> <li>Waste minimization measures</li> <li>Ensure proper Work-site waste management Plastics,</li> </ul>	Contractor		

Construction/ Rehabilitation	on of Feeder Roads		
Impacts	Potential Sources of Impacts	Mitigation Measures	Responsible Organization/Unit
	<ul> <li>drain/culvert construction, etc</li> <li>Beneficiaries/workers – food leftovers</li> </ul>	scraps, waste wood, etc.)  Provision of waste bins for use by workers Disposal of waste at approved locations	
		CONSTRUCTIONAL PHASE IMPACTS	
Water contamination and flooding	<ul> <li>Inappropriate disposal of waste</li> <li>Blocking of drains and drainage/stream diversion</li> </ul>	<ul> <li>Water crossings to be minimized, and buffer zones of undisturbed vegetation left between construction sites and watercourses.</li> <li>Redesign of road/construction to accommodate flood prevention methods.</li> <li>Disposal of waste materials at designated site</li> <li>Provision of planned diversion routes</li> </ul>	RDCU/NE
Occupational health risks	<ul> <li>Use of sharp-edged tools (cutlasses, hoes etc.)</li> <li>Exposure to extreme weather</li> </ul>	<ul> <li>Ensure the use of Personal Protective Equipment (PPE).</li> <li>Ensure workers are well spaced.</li> <li>Wear light clothing and hat in the hot season.</li> </ul>	Contractor
Disruption or destruction of wildlife	Land clearance	Restrict land clearing to only the area required.	Contractor
Disturbance of historical or culturally important sites e.g. monuments	<ul><li>Land clearance</li><li>Sourcing of earth materials</li></ul>	<ul> <li>Consider alternative alignment</li> <li>Special measures to protect cultural sites</li> </ul>	RDCU/ NE
Involuntary resettlement/ loss of property and livelihood	Establishment of Right- of - Way	Resettlement and Compensation	RDCU/ NE
Public health and safety Risks	<ul> <li>Exposure to excessive and continuous noise and vibration from construction activities</li> <li>Lack of warning sign and safeguards</li> </ul>	<ul> <li>Regular servicing of construction equipment</li> <li>Use of equipment with low operating noise levels (less than 65dBs)</li> <li>Restricting construction works to daytime hours</li> <li>Intensive public awareness campaigns</li> <li>Open ditches and other hazard areas to be marked with visible tapes</li> <li>OPERATIONAL PHASE IMPACTS</li> </ul>	Contractor
Increased road kills	Higher speeds and traffic volume (operational phase)	Introduction of safety design e.g. signs and speed humps in market areas and village centers /residential areas.	RDCU/ NE

Table 14: Summary of Environmental and Social Impacts and proposed mitigation measures for LIPW SEDDs sub-projects

Impacts	Potential Sources of Impacts	Mitigation Measures	Responsible Organization/ Unit
		CONSTRUCTIONAL PHASE IMPACTS	
Vegetation and Biodiversity losses Siltation and	<ul> <li>Clearing of reservoir area</li> <li>Site preparation and clearing</li> </ul>	<ul> <li>Restrict clearing to only the required area.</li> <li>Fell trees only when they will negatively impact on the dam/dugout.</li> <li>When possible, choose sites with low vegetation cover</li> <li>Source raw materials away from water sources</li> </ul>	Contractor  RDCU/ NE/ DE  Contractor
modification of flow of water courses	<ul> <li>Excavation, transportation of raw materials</li> <li>Run-off from exposed surfaces</li> </ul>	<ul> <li>Minimize area of ground clearance</li> <li>Vegetate upstream of SEDDS</li> </ul>	
Water quality degradation (surface and groundwater)	<ul> <li>Exposed soil surfaces</li> <li>Sediment laden run-offs</li> <li>Concentrating flows at certain points and, in some cases, increasing the speed of flow resulting in flooding, soil erosion, channel modification, and siltation of streams.</li> </ul>	<ul> <li>Minimize area of ground clearance</li> <li>Introduce speed reduction measures e.g. grasses, riprap, and other devices in water channels and stream diversions, etc.</li> <li>Provide settling basins to remove silt and debris from run-off before discharge to streams, etc.</li> <li>Construction of runoff channels, contouring or other means of erosion control</li> <li>Use clean fill materials for dams and around watercourses such as quarry fine sand</li> <li>Avoidance of increasing speed of water courses</li> <li>Provide adequate spillways in dam constructions and other embankments</li> <li>Provide reservations/ buffer zones of undisturbed vegetation between construction sites and water bodies. (Minimum of 60m on both sides of Volta Rivers and 30m for other water bodies)</li> <li>Re-vegetate the dam banks to ensure dam stability and safety</li> <li>Annual community maintenance of dams with strong oversight by qualified engineers</li> <li>Compliance with the dam safety plan in the PIM</li> </ul>	Contractor
Community/Publi c and worker health and safety	<ul> <li>Exposure to atmospheric emissions from construction equipment</li> <li>Exposure to excessive and continuous noise and vibration</li> </ul>	<ul> <li>Regular servicing of construction equipment</li> <li>Use of equipment with low operating noise levels (less than 65dBs)</li> <li>Provision and use of appropriate PPEs</li> <li>Restricting construction works to daytime hours</li> <li>Intensive public awareness campaigns</li> </ul>	Contractor
	from construction activities	Open ditches and other hazard areas to be marked with visible tapes	

Impacts	Potential Sources of Impacts	Mitigation Measures	Responsible Organization/ Unit
	<ul> <li>Lack of warning sign and safeguards</li> <li>Excessive manual work</li> <li>Health and safety risks due to improper working gear and lack of monitoring</li> <li>Dam breaches may lead to flooding of communities and drowning of community members if SEDDs are not well constructed and or sited.</li> </ul>	<ul> <li>Ensure dams are constructed to the specifications (including the construction of a spillway)</li> <li>Construction of dams too close to communities to be avoided. A minimum distance of at least 200m is to be observed.</li> </ul>	
Impacts on downstream river flows and fisheries.	<ul> <li>Flow reduction and sediment interception due to impoundment may lead to channel bed aggradation.</li> <li>Siltation</li> <li>Pollution from upstream use of impounded water</li> </ul>	<ul> <li>Undertake regular desilting.</li> <li>The use of chemicals in the dams will be highly prohibited.</li> <li>Ensure the construction of spillway to channel water into natural river course when the dam is full</li> </ul>	FMC
Ground water table modifications	<ul> <li>Stream drainage excavation &amp; embankments (restricting flow)</li> <li>Sedimentation, changes in biological activity in streams and on their banks</li> <li>Uncontrolled construction activities</li> <li>Chemicals (agro-chemicals spillage)</li> </ul>	<ul> <li>Introduce speed reduction measures e.g. grasses, riprap, and other devices in water channels, etc.</li> <li>Provide settling basins to remove silt and debris from road runoff before discharge.</li> <li>Construct run-off channels, contouring or other means of erosion control</li> <li>Compensate with provision of bore holes and wells for communities adversely affected</li> <li>Adopt enhancements measures in design such as water retention structures in dry areas, and raising inlets to drainage</li> <li>Culverts in high water table areas, retarding basins in areas prone to flooding to reduce runoff peaks, spillways.</li> </ul>	Contractor
Involuntary resettlement/ loss of property and livelihood	Securing of reservoir area and adjoining lands upstream	Resettlement and Compensation	RDCU/ESSS/NE

Construction/ Reha	Construction/ Rehabilitation of Small Earth Dams			
Impacts	Potential Sources of Impacts	Mitigation Measures	Responsible Organization/ Unit	
Disruption or destruction of wildlife	Land and vegetation clearance	Provision of corridors for movement of wildlife	Contractor	
Waste generation (Construction and domestic waste)	<ul> <li>land clearing, gravel removal</li> <li>Drain/culvert construction, etc</li> <li>Beneficiaries/workers – food leftovers</li> </ul>	<ul> <li>Minimizing the area of ground clearance</li> <li>Waste minimization measures</li> <li>Work-site waste management (Plastics, scraps, waste wood, etc.)</li> <li>Provision of waste bins for use by workers Disposal of waste at approved locations</li> </ul>	Contractor	
Occupational health risks	<ul> <li>Use of sharp-edged tools (cutlasses, hoes etc.)</li> <li>Exposure to extreme weather and noise from compactor</li> </ul>	<ul> <li>Ensure wearing of personal protective equipment (PPE) -ear plugs, safety boots, etc.</li> <li>Wear light clothing and hat when in hot weather</li> <li>Ensure the provision of free potable water to workers</li> </ul>		
		OPERATIONAL PHASE IMPACTS		
Public Health risks (Potential risk of drowning)	Inexperienced adventurous children trying to swim, children fetching water	<ul> <li>Designing dams to ensure shallow points for drawing of water.</li> <li>Public education</li> </ul>	RDCU FMC	
Conflicts over water use rights	Undefined water user rights	Water use right to be clearly defined by recipient community	RDCU/Community	
Risk of waterborne diseases	Contaminated artificial water flows     Solid waste disposal	Education on proper sanitation and health	Community/FMC/CF	

Table 15: Summary of Environmental and Social Impacts and proposed mitigation measures for LIPW CCMI sub-projects

	Climate Change Mitigation Initiatives (CMMI)			
Potential Impacts	Potential Sources of Impacts	Mitigation Measures	Responsible	
			Organization/ Unit	
	CONSTRUCTIONAL PHASE IMPACT			
Loss of Biological diversity	Site clearing	<ul> <li>Restrict land clearing strictly to area earmarked for planting</li> <li>Avoid felling economic trees and sites with cultural significance</li> <li>As much as possible, spare big trees</li> <li>Avoid burning as a form of land clearing</li> </ul>	ESSS/CCMI Focal Person	

	Climate Change Mit	igation Initiatives (CMMI)	
Potential Impacts	Potential Sources of Impacts	Mitigation Measures	Responsible Organization/ Unit
Waste generation	<ul> <li>Empty sachet water bags</li> <li>Polybags generated after transplanting seedlings</li> <li>Human waste generated by participants whilst at site</li> </ul>	<ul> <li>Provide receptacles for waste collection at site</li> <li>Provide two bush latrines at site, one each for both sexes.</li> </ul>	DA/ Desk officer/ CCMI Focal Person
Involuntary settlements or loss of livelihoods or productive lands	Land take for sub-project implementation	<ul> <li>Avoid the use of productive land/ prioritize the use of degraded lands.</li> <li>Ensure land donors are included in the benefit sharing agreements in the MOU</li> <li>Prioritize livelihood affected persons to be included as beneficiaries for selected sub-projects</li> <li>Ensure proper documentation in instances of VLDs</li> </ul>	DA
Occupational health and safety risks	<ul> <li>Use of sharp-edged tools (cutlasses, hoes etc.)</li> <li>Exposure to extreme weather (especially in the savanna zones)</li> </ul>	<ul> <li>Provide all beneficiaries with wellington boots.</li> <li>Provide other relevant PPE to beneficiaries at site as and when needed.</li> <li>Ensure the provision of free potable water at site.</li> <li>Ensure the provision of a shed (creche) at site and caregiver to take care of</li> <li>Ensure adequate spacing among participants especially during land clearing</li> </ul>	RDCU/ DA
Desecration of cultural and religious sites	Site clearing	<ul> <li>Where proposed site is found to have any such place of religious or cultural significance, consider alternative site.</li> </ul>	DA
<u> </u>	OPERAT	TIONAL PHASE	
Waste generation	Empty sachet water bags     Human waste generated by participants whilst at site	<ul> <li>Provide receptacles for waste collection at site</li> <li>Maintain the two bush latrines at site, one each for both sexes.</li> </ul>	DA/ Desk officer/ CCMI Focal Person
Pressure on existing water supply source of project communities	Use of key community water sources to plant watering	<ul> <li>Locate sites close to other water sources (streams) other than main local source of water (borehole, well).</li> <li>Provide additional water sources for watering (SEDDs) if water sources (streams, rivers etc) are not present</li> </ul>	DA
Social conflicts	Unclear ownership of resources after project implementation	<ul> <li>Ensure signing of enforceable benefit sharing agreements amongst stakeholders</li> <li>Ensure adequate community sensitization is undertaken</li> </ul>	DA
Occupational health and safety risks	Use of sharp-edged tools (cutlasses, hoes etc.)	Provide all beneficiaries with wellington boots.	RDCU/ DA

Climate Change Mitigation Initiatives (CMMI)			
Potential Impacts	cts Potential Sources of Impacts Mitigation Measures		Responsible
			Organization/ Unit
	Exposure to extreme weather (especially in the savanna zones)	<ul> <li>Provide other relevant PPE to beneficiaries at site as and when needed.</li> <li>Ensure the provision of free potable water at site.</li> <li>Ensure the provision of a shed (creche) at site and caregiver to take care of</li> <li>Ensure adequate spacing among participants especially during land clearing</li> </ul>	

Table 16: Summary of Environmental and Social Impacts and proposed mitigation measures for LIPW Community Water Supply Subprojects

	Community Wat	er Supply Initiatives	
Potential Impacts	Potential Sources of Impacts	Mitigation Measures	Responsible Organization/ Unit
	CONSTRUCTION	AL PHASE IMPACTS	
Occupational health risks	Exposure to high ambient temperatures     Regular breaks, provision of potable water		ESSS/RDCU
	OPERATIONA	L PHASE IMPACTS	
Weakening Community Cohesion	Dispute over tap sharing	<ul> <li>Population size to be used as a determining factor in the number standpipes to be provided in a community</li> </ul>	NE/RDCU
Time wasting	Queues if supply sources are inadequate	<ul> <li>Population size to be used as a determining factor in the number standpipes to be provided in a community</li> </ul>	NE/RDCU
Reliability Challenges	<ul> <li>Seasonal variations</li> <li>Difficulty in establishing changes in quality of boreholes</li> <li>Poor maintenance</li> </ul>	<ul> <li>When possible, a mix of supply sources will be provided (hand-dug wells, in-house connections, yard-tap for families etc)</li> <li>Reliance on GWCL/CWSA for continuous monitoring</li> <li>Training of FMCs on maintenance</li> </ul>	NE/RDCU GWCL/CWSA
Wasteful use	<ul><li>Lower pricing</li><li>Illegal tapping (metering)</li></ul>	<ul> <li>Education and awareness creation on responsible usage</li> <li>Education of community members to report illegal tapping through the SWCES</li> </ul>	ICDS/RDCU
Wastewater disposal challenges	<ul> <li>Increased water use (more wastewater generated)</li> </ul>	Public awareness on sustainable water use	NE/ICDS

Community Water Supply Initiatives							
Potential Impacts	Potential Sources of Impacts	Mitigation Measures	Responsible				
			Organization/ Unit				
	CONSTRUCTIONAL PHASE IMPACTS						
Occupational health	Cuts from use of working tools	Provision of PPE to all participants	ESSS/RDCU				
risks	Exposure to high ambient temperatures	Regular breaks, provision of potable water					
	OPERATIONA	L PHASE IMPACTS					
	Poor drainage facilities	When possible, include drainage provision in the					
		menu of LIPW infrastructure to be provided in the					
		community.					

Table 17: Summary of Environmental and Social Impacts and proposed mitigation measures for Improved Sanitation Facilities

	Improved Sanitation Facilities						
Potential Impacts	Potential Sources of Impacts Mitigation Measures		Responsible Organization/ Unit				
	CONSTRUCTIONAL PHASE IMPACT						
Occupational health risks  • Cuts from use of working tools  • Exposure to high ambient temperatures  • Musculo-skeletal injuries (from repetitive motion tasks)  • Cuts from use of working tools  • Provision of PPE to all participants  • Regular breaks, provision of potable water  • Undertaking job rotation							
	OPERATIONAL	PHASE IMPACT					
Cost to beneficiaries	Emptying septic tanks that are full. Replacement cost malfunctioning Water closets.	<ul> <li>Design human waste receptacles that require little maintenance.</li> <li>Public education</li> </ul>	NE/DA				
Spread of diseases	Poor sanitation in washrooms	Public awareness	DA				

Table 18: Summary of Environmental and Social impacts and proposed mitigation measures for Flood Control subprojects

Community Flood Control Initiatives							
Potential Impacts	ntial Impacts Potential Sources of Impacts Mitigation Measures						
	CONSTRUCTION	AL PHASE IMPACTS					
Occupational health and safety risks  • Use of construction equipment (pickaxes, cutlasses etc)  • Closeness of large pool of workers to each other							
Public Health and safety risks	<ul> <li>Excavations (trenches, ponds etc.)</li> <li>Vehicular accidents from trucks delivering construction raw materials</li> </ul>	<ul> <li>Mark excavated areas with reflective caution tapes.</li> <li>Ensure vehicles used by contractors are in good working condition.</li> <li>Require drivers to have valid driver's licence.</li> </ul>	ESSS/RDCU				
	OPERATIONAL PHASE IMPACTS						
Risk of drowning and use of reservoirs as receptacles for waste	Unregulated access to water holding structures (dams, ponds)	Fencing of deep ponds/reservoirs to restrict access	NE				

# 6 PRELIMINARY ENVIRONMENTAL AND SOCIAL MANAGEMENT PLAN (ESMP)

Sub-projects proposed under the eligibility criteria of LIPW – feeder road infrastructure and indeed the transport sector in general play a strategic role in the socio-economic development of Ghana. Small earth dams are especially critical in the savannah regions where the long dry season with high temperatures makes water availability for domestic use, livestock rearing and small vegetable farming extremely difficult. A wide range of social and environmental benefits will arise as a result of the Climate change mitigation initiatives. These will include economic benefits to project communities and the nation. Despite the numerous benefits, the sub-projects under the LIPW, will also have adverse environmental and social impacts which need to be assessed using the ESMF prior to implementation of such projects.

This section discusses the general framework within which the project's environmental and social considerations shall be managed.

# 6.1 Community Exclusion Criteria

Communities experiencing the following will be ineligible for consideration:

- Conflict
- Abundance of active illegal mining sites (galamsey)

# **6.2** Thresholds for EPA Registration

The following are to be considered during sub-project registration with the Environmental Protection Agency.

Table 19: Threshold for sub-project registration with the EPA

Su	b-project type	
1	Feeder Roads	All feeder roads sub-projects shall be registered with the EPA
2	Small Earth Dams/ Dugouts	All SEDDs shall be registered with the EPA
3	Climate Change Mitigation Interventions	Only sub-projects above 10ha shall be registered with the EPA. Sub-projects of 10ha or below shall only be subjected to the Project's in-house Appraisal (Environmental and social screening)
4	Improved Water Supply	All water supply sub-projects will not be registered with the EPA
5	Improved Sanitation facilities	Sub-projects may be registered depending on the outcome of the project's inhouse screening.
6	Solid waste management	Solid waste management activities (waste collection) shall not be registered with the EPA
7	Flood mitigation measures	Only flood mitigation structures that require the construction of major retention structures shall be registered with the EPA.

# **6.3** Processes for Sub-project Environment Assessment

Table 20 below shows the environmental and social management requirements that sub-projects will be subjected to:

Table 20: Environmental and social management requirements for sub-projects

Subproject phase	Environmental and Social Compliance Requirements	Documentation required	Responsibility	Service Provider
Pre- Approval	Preparation of relevant safeguards documents	ESMF, RPF, ESCP, SEP	RDCU	Consultant, WB
	1.1 In-house E&S screening of sub-projects	LIPW In-house Appraisal Checklist (Appendix 1) including further and appropriate safeguard documentation as required	ESSS/ ZSO/ DA Schedule Officer	
	1.2 Register subproject with EPA for environmental screening and clearance (for sub-projects meeting eligibility criteria for registration)	Copy of forwarding letter and EPA EA Form 1 (Appendix 2) including further and documentation as required	ESSS/ ZC/ ZSO/ DA Schedule Officer	
	1.3 Obtain environmental permits for subprojects screened by EPA	Copy of permit and environmental compliance schedule for subproject implementation	ESSS/ ZC/ ZSO/ DA Desk officer	
1. Sub-project Identification, Appraisal and Design	1.4 Incorporate EPA screening and permit recommendations, and E&S issues identified during In-house sub-project appraisal into subproject formulation and design and contracts.	Copy of contract specifications	NE/ ZSO/ DA Engineer	
any land displace	1.5 Undertake field validation/verification on any land acquisition and crop/livelihood displacement and compensation issues identified during in-house screening	Completed guidelines for validating communal lands, pictures of meetings and signed list and addresses of people consulted during validation	ESSS/ ZSO	Consultant (If needed)
	1.6 Fully settle and properly document all land acquisition, crop and livelihood compensation issues before commencing subproject execution	MOU for land acquisition and benefit sharing completed and signed Pictures and signed list of affected persons	ESSS/ ZSO/ ZE	

Subproject phase	Environmental and Social Compliance Requirements	Documentation required	Responsibility	Service Provider
	2.1 Community/ key stakeholder engagements and sensitization	Sensitization reports (Community/ stakeholders)	RCA	
	2.2 Undertake training of key project actors (National, Zonal, District, and Community levels in the project's E&S requirements for subproject implementation)	Training reports	ESSS/ ZC/ ZSO	
	<ul><li>b) Train contractors/ supervisors on E&amp;S requirements.</li><li>d) Include safeguards issues on the agenda for community pre-commencement meetings</li></ul>	reports/ pictures		
2. Sub-project Execution (ESMP Implementation)	<ul> <li>2.3 Put in measures for handling grievances/ complaints and accountability and widely publicize them.</li> <li>Make available hotlines for receipt of grievances and complaints.</li> <li>Install Transparency and Accountability Boards (TABs)</li> <li>Ensure that the Toll-free numbers for the Single Window Citizens Engagement Service (SWCES) are boldly written on the TAB and educate the communities about the SWCES</li> <li>Constitute Community Grievance/ complaints committee and train them</li> <li>Appoint and train Community Facilitators expected to be focal persons for community/ project level grievances</li> <li>2.4 Institute and publicize measures for</li> </ul>	Single Window Citizens Engagement Service toll-free hotline  Transparency and Accountability Boards (TABs), Community complaints notebooks, district complaints file and records, RCO complaints file and records	ESSS/ ZSO	
	handling community exposure to diseases (IE malaria, guinea worm, Ebola, HIV/AIDS, and COVID-19)	Education Flyers/ posters	ESSS	

Subproject phase	Environmental and Social Compliance Requirements	Documentation required	Responsibility	Service Provider
	<ul> <li>2.5 Labor and Working conditions</li> <li>2.51 Enforce the under-listed E&amp;S mitigation measures <ul> <li>Provision of temporary latrines at environmentally acceptable locations</li> <li>Provision of adequate portable water to workforce</li> <li>Ensure the availability of well stocked first aid kit</li> <li>Ensure the construction of creches (children care area)</li> <li>Appoint one beneficiary to serve as a caregiver</li> </ul> </li> </ul>	Site inspection reports/ pictures	ESSS/ ZSO	
	3.1 Constitute Community Facility Management Teams and train them	Training reports	ESSS/ ZSO	
3. Post-Subproject Execution	Prepare and implement District Facility Management Plans	Facility Management Plans	NE/ DA Engineer/ RCA/ ZC	
	Maintenance of subprojects	Facility Management Plans	DA/ FMCs	Construction firms (when needed)

# 6.4 Sub-projects Environmental and Social Management Procedure

The successful implementation of the ESMF depends on the commitment of the beneficiary communities and MDAs, the contractors, the RCOs and PIU, as well as capacity within the institutions and the institutional arrangement to effectively use the framework.

The MDAs will be responsible for E&S assessment and for securing the required permits for the subprojects under the LIPWs, with the help of the RCOs. The District Engineer (MDA Works Department) will take custody of this ESMF and will play a lead role under the guidance of the RCO in conducting the initial sub-project E&S assessment. The DE will liaise with the EPA for submission of the completed assessment forms, for inspection and other processes leading to granting of the permit for subprojects.

The Project Environmental and Social Management (ESM) is linked to the project implementation activities. The ESM commitment originates from the Initial Assessment/ EA Screening Form requirement. The ESM phase comprises monitoring, management (of E&S impacts and mitigations) and reporting during implementation activities such as rehabilitation, maintenance, decommissioning of sites, etc. The ESM process will verify:

- Effectiveness of mitigation measures being implemented.
- Compliance with mitigation and other environmental and social requirements.
- Unanticipated or residual impacts that have arisen requiring remedial action.
- How far contractors are meeting or adhering to required environmental and social principles, standards, and commitments; and
- Extent to which project monitoring and reporting requirements are met.

### 6.5 Working Conditions and Management of Worker Relationships

The project will adopt and implement human resources policies and procedures appropriate to its size and workforce that set out its approach to managing workers consistent with the requirements of the Environment and Social Standard 2: Labour and Working Conditions and national laws. A Labor Management Procedures prepared as part of the ESMF is provided in Appendix 12.

The project will provide workers with documented information that is clear and understandable, regarding their rights under national labour and employment law and any applicable collective agreements, including their rights related to hours of work, wages, overtime, compensation, and benefits upon beginning the working relationship and when any material changes occur. Community workers and contractors will be required to sign a code of conduct that will guide the onsite work environment.

The project will not make employment decisions on the basis of personal characteristics unrelated to inherent job requirements. The project will base the employment relationship on the principle of equal opportunity and fair treatment and will not discriminate with respect to any aspects of the employment relationship, such as recruitment and hiring, compensation (including wages and benefits), working conditions and terms of employment, access to training, job assignment, promotion, termination of employment or retirement, and disciplinary practices, where applicable. The project will take measures to prevent and address harassment, intimidation, and/or exploitation, especially in regard to women.

The project will provide a grievance mechanism for workers to raise workplace concerns. The project will inform the workers of the grievance mechanism at the time of recruitment and make it easily

accessible to them. The mechanism will involve an appropriate level of management and address concerns promptly, using an understandable and transparent process that provides timely feedback to those concerned, without any retribution. The mechanism will also allow for anonymous complaints to be raised and addressed. The mechanism will not impede access to other judicial or administrative remedies that might be available under the law or through existing arbitration procedures, or substitute for grievance mechanisms provided through collective agreements.

### **6.5.1** Protecting the Work Force

**Child Labor:** The project will not employ children. Under the Ghana Children Act 1998, the minimum age for admission of children into employment is fifteen (15). However, the minimum age for engagement of persons in hazardous work is eighteen (18). The minimum standard age for all employment set out in the World Bank's Environmental and Social Standard 2 is age 18. The project will comply with the World Bank's minimum age. The project will ensure that children under the age of 18 are not employed as workers.

The Ghana Child Labor Monitoring System (2010) is a holistic and dynamic process for eliminating the Worst Forms of Child Labor. It involves direct observations, repeated regularly, to:

- identify child labourers and to determine the risks to which they are exposed
- refer them to appropriate remediation services
- verify that they have, indeed, been removed,
- track them to ensure that they have satisfactory and sustainable alternatives in life. It involves direct action aimed at:
- protecting boys and girls
- enhancing better socio-economic planning of child labor-related activities at the community, district, regional and national levels
- a more effective national policy on child labor, and
- a better monitoring of national and international laws and conventions on child labor.

Awareness raising sessions will be regularly conducted to the communities to sensitize on prohibition and negative impacts of child and forced Labor as well as procedures for preventing abuse of child labor. Such sessions will be organized in a culturally appropriate manner.

If a minor under the minimum labour eligible age is discovered working on the project, measures will be taken to immediately terminate the employment or engagement of the minor in a responsible manner, taking into account the best interest of the minor.

**Forced Labor:** The project will not employ forced labor which consists of any work or service not voluntarily performed but it is exacted from an individual under threat of force or penalty, this covers any kind of involuntary or compulsory labor, such as indentured labor, bonded labor, or similar labor-contracting arrangements. The project will not employ trafficked persons.

#### **6.5.2** Workers Engaged by Third Parties

With respect to contracted workers the project will make reasonable efforts to ascertain that the third parties who engage contracted workers are reputable and legitimate organizations and have an appropriate labour management procedure. The project will establish policies and procedures for managing and monitoring the performance of such third-party employers in relation to the requirements of this ESS

In addition, the project will incorporate these requirements in contractual agreements with such third-party. Contracted workers will have access to a grievance mechanism. In cases where the third party employing or engaging the workers is not able to provide a grievance mechanism to such workers, the project's grievance mechanism will be available to the contracted workers.

Contractors' labour management records and reports that may be reviewed would include: representative samples of employment contracts or arrangements between third parties and contracted workers, records relating to grievances received and their resolution, reports relating to safety inspections, including fatalities and incidents and implementation of corrective actions, records relating to incidents of non-compliance with national law, adherence to applicable contractor workers code of conduct and records of training provided for contracted workers to explain occupational health and safety risks and preventive measures.

# 6.5.3 Incident and Accident Reporting

In case of occurrence of an incident or accident related or having an impact on the Project which has, or are likely to have, a significant adverse effect on the environment, the affected communities, the public or workers, the implementing agency shall:

- As soon as reasonably practicable, but no later than five (05) calendar days after having been informed of the occurrence of such incident or accident, inform the Bank by any electronic means of its nature, or circumstance and any effect or impact resulting or likely to result there from;
- As soon as reasonably practicable, but no later than twenty (20) days after such incident or accident, provide the Bank with a summary report that includes a description of the incident or accident, and the measures, if any, that the Borrower is taking or plans to take to address it and to prevent any future similar event; and
- Keep the Bank informed of the on-going implementation of the said measures and plans.

# 6.5.4 Regular reporting

- Accidents and grievance logbooks will be placed in all construction sites
- The contractors progress report will provide details on accidents
- All regular progress report to the Bank will include information on accidents and incidents
- Any severe injury (requiring off-site medical care) or fatality incident shall be reported to the Bank within 24 hours with basic information and a detailed incident report including the following will be submitted within 10 working days:
  - a. root cause analysis and
  - b. corrective action plan on
    - i. immediate mitigation measures in case of continuing danger (e.g. fencing, signboard, guards)
    - ii. compensation to the affected family based on a clear rational
    - iii. risk assessment and correct application of ESHS management procedures, and
    - iv. medium- and long-term mitigation measures including enhancement of safety measures, audits, and additional training.

#### 6.6 Chance Find Procedures

Extensive consultations with traditional leaders in the project area and many state institutions reveal that the proposed project area does not contain any critical cultural heritage site (i.e. site protected by both national and international laws. However, given that in some of the works of LIPW (Climate Change, SEDDs and FR), there may be a rare possibility of chancing upon cultural heritage sites and/or materials, during land clearing, "Chance Find Procedures" will be incorporated into programming. The primary objective of this Chance Find Procedure is to provide practical and step-by-step procedures for protecting any cultural heritage that may be accidentally discovered during the project implementation.

## 6.6.1 Initial Identification/ Exposure

- The project will educate all workers, especially those undertaking land clearing activities (Climate Change, SEDDs and FR) to observe the following steps in the event of a discovery:
- The person or group (identifier) who identifies or exposes any such find must cease all activity in the immediate vicinity of the site
- The identifier must immediately inform the site supervisor/ community facilitator (focal person) of the discovery
- The site supervisor/ community focal person must ensure that the site is secured and access to the site is controlled

#### 6.6.2 Consultations

- The following consultations shall occur:
- The Supervisor and the community facilitator shall then inform the desk officer at the District Assembly. Together with the desk officer, they shall then consult with the leaders of the community where the Find was made.
- The Chiefs shall then be informed of the Find.
- The District Chief Executive (DCE), representing the District Assembly shall be responsible for contacting the National Museums and Monuments Board (NMMB) preferably by Telephone or Email.
- The NMMB shall be requested to send an expert to the field to advise.
- In the event of the NMMB's failure to honour the invitation and take relevant subsequent action, experts from the Archaeology Department of the University of Ghana shall be invited to do so.

#### 6.6.3 Community Access

 In the event of a religious or cultural site being used by a community, the District Assembly in consultation with the community shall establish an appreciable buffer around the religious or cultural site.

The buffer shall be adequate to ensure that project-related activities do not impact negatively on the site.

#### 6.7 Social Accountability

The project will mainstream social accountability into its implementation processes, intended to: (i) ensure efficiency and beneficiary satisfaction with service delivery; (ii) promote transparency and accountability; (iii) encourage participation and citizen engagement; (iv) assist in reducing leakages; (v) promote community management and ownership; and (vi) provide voice to the beneficiaries, who in most cases are deemed to be voiceless. In view of the nature of the most activities where beneficiaries are mostly semi-literate or illiterate, the accountability tools employed will be simple and use pictures as possible, so that semi-literate populations can understand them, but also tailored to the particular area, e.g. rural versus peri-urban.

The starting point of social accountability under the project will be at the community entry and sensitization stage where managers take the opportunity during the sensitization exercise to fully disclose all relevant information on the project i.e. contract sum, percentage to be paid out as wages,

frequency of wage payment, the mode and means of payment, the role of various stakeholders in the delivery process and other entitlements such as the asset that will eventually result from the intervention. This sensitization effort will transcend the entire duration of the sub-project i.e. at project pre commencement meetings, site meetings and other outreach programs, as a way of reinforcing the message on entitlement. At all these engagements, participants will be given the opportunity to ask questions and have their issues adequately addressed.

**Community fora.** A key activity of the project's social accountability efforts will be the creation of a community forum during which all interested parties will be brought together to review the implementation process. The specific features of the interface which will be facilitated by the DA and Community Facilitator under the guidance of the ZCO, will include:

- An account of resources released towards the execution of the sub-project
- A report on Fiscal Disbursement and Progress by MDA and/or contractor
- Feedback from beneficiaries on their satisfaction with service delivery
- An interface (dialogue) aimed at improving the delivery process

Major concerns resulting from the dialogue will be identified for possible redress. Timelines for their resolution will be agreed upon in a participatorymanner. The RCC and ZCO will be expected to follow up on these issues to ensure that they are addressed.

**Transparency and Accountability Boards (TABS).** As a further step towards deepening accountability, the project will continue with the installation of Transparency and Accountability Boards (TABs) at sub-project sites that will ensure the disclosure of critical project information such as, beneficiary entitlements; expenditure to date, proportion of expenditure paid as wages and signed payment vouchers for beneficiary verification.

# 7 INSTITUTIONAL ARRANGEMENTS AND CAPACITY ANALYSIS FOR IMPLEMENTATION OF THE ESMF

The MLGRD and RDCU, MOGCSP, EPA, RCOs, the DAs and communities are the main implementers of environmental and social mitigation measures in the project. The other institutions and agencies whose functions relate to the project in terms of oversight, project design and technical support include the Project Oversight Committee (POC), Project Technical Committee (PTC), Department of Feeder Roads and GIDA.

# 7.1 Roles of Key Institutions in the ESMF and Project Implementation

# 7.1.1 Ministry of Local Government and Rural Development (MLGRD)

The MLGRD has oversight responsibility for the implementation of the Labour-Intensive Public Works and Productive Inclusion components of the Project. The Project, just like other World Bank/ Donor Supported projects are coordinated under the Policy Planning, Budget, and Monitoring & Evaluation Division. The Ministry is also a co-chair to the Project Oversight Committee (POC), which has general oversight over the Project together with MOGCSP.

## 7.1.2 Ministry of Gender, Children and Social Protection

The MOGCSP is responsible for the other components of the GPSNP; Social Protection Systems Strengthening, LEAP and GNHR. The Ministry is also a co-chair to the POC. Environmental and Social Safeguards capacity at the Ministry is however generally low. It however has a good case management system in the Single Window Citizens Engagement Service.

### 7.1.3 Environmental Protection Agency

The EPA is responsible for ensuring compliance with laid down EA procedures in Ghana in accordance with the EPA Act 1994 (Act 490) and its amendment, and the Agency is expected to give environmental approval for Projects. The EA is applied in Ghana to development projects as well as other undertakings as an environmental permitting prerequisite and a major environmental management tool. The EPA is represented in all the sixteen (16) regions of the country and will support the project by exercising its permitting and monitoring role. The organizational structure of the EPA is appended.

#### 7.1.4 The Rural Development Coordinating Unit (RDCU)

The RDCU operates directly under the POC and the MLGRD and would spearhead project implementation and coordination. The RDCU will have two dedicated Environmental and Social Safeguards Specialists who will have oversight responsibility for the implementation of environmental and social requirements of the Project. They will work closely with the five Zonal Safeguards Officers (ZCOs) and in collaboration with the MDAs.

# 7.1.5 Zonal Coordinating Office (ZCO)

The Project will have 5 Zonal Coordinating Offices in Accra, Wa, Bolgatanga, Tamale and Kumasi. The RDCU in effect will also serve as a zonal office, being directly responsible for projects in the southern zone (Greater Accra, Central, Eastern and Volta Regions). The Zonal offices will work with the Regional Coordinating Councils to provide technical backstopping and monitoring to the implementing DAs and Communities. In terms of environment and social safeguards implementation, the Zonal Safeguards Officer (ZSO) shall be responsible. The ZSOs will also serve as case management assistants.

#### 7.1.6 District Assemblies

The DAs have full responsibility for the project implementation in collaboration with the beneficiary communities. The District Engineer and the Project Schedule Officer are the key environmental and social safeguards officers at the DA level. The Client Supervisors (mostly GIDA staff) and Agric Extension Agents (AEA), who also work for the DAs play key E&S roles to ensure quality of facilities. Though implementation of E&S impact mitigation might not be new to the DAs since the predecessor project and other donor supported projects have trained some DA staff in safeguards, the general E&S capacity of the DAs to mitigate E&S risks and impacts as required by the ESF are generally low.

# 7.1.7 Project (Beneficiary) Communities

The beneficiary communities are particularly the most important when it comes environmental and social safeguards implementation since the benefits or otherwise are borne by the community. The Community Facilitator is expected to lead E&S related activities at the community level. He is supported by 3-member case management committee (case management) and 5 — member community FMCs. E&S capacity is virtually non-existent at this level

# 7.1.8 The World Bank Group

The World Bank Group (WBG) is a group of five international organizations that make leveraged loans to low and middle-income countries. It is the largest development bank globally. The bank is headquartered in Washington, D.C. in the United States. The five organizations of the Group are: The International Bank for Reconstruction and Development (IBRD), the International Development Association (IDA), the International Finance Corporation (IFC), the Multilateral Investment Guarantee Agency (MIGA) and the International Centre for Settlement of Investment Disputes (ICSID). The first two (IBRD and IDA) are sometimes collectively referred to as the World Bank.

The WBG was established in 1944, and its purpose was to issue long-term loans to governments for reconstruction and economic development following the Second World War. It thus, provides loans and grants to the governments of low- and middle-income countries for the purpose of pursuing capital projects. The Bank is centred around the goals of sustainability, ending extreme poverty and promoting shared prosperity.

Borrowers and Bank financed Projects are required to abide by the relevant requirements of the World Bank Group's Environmental, Health and Safety Guidelines (EHSG) and the Environmental and Social Framework of the World Bank (IBRD and IDA).

Table 21: Summary of Roles and Responsibilities of Key MDAs

Agency	Existing E&S Specialists in each Agency	Proposed E&S specialists in each Agency	Responsibilities of each Agency on E&S aspects
MLGRD	None. Represented by ESSS on the project		Has overall responsibility for the implementation of Components 1 and 2.
RDCU	Environment and Social Safeguards Specialist(s)	Environment and Social Safeguards Specialist(s)	Leads the implementation of the safeguards requirements of the project.
ZCO	Case Management Assistant	Zonal safeguards officer	Assists the ESSS in a respective project zone in ensuring compliance to the overall project safeguards requirements. Undertakes occasional monitoring
DAs	None (Role played by District Works Engineer/Desk officer)	Desk officer	Sub-project registration with the EPA, provides regular supervision and monitoring

Agency	Existing E&S Specialists in each Agency	Proposed E&S specialists in each Agency	Responsibilities of each Agency on E&S aspects
			for safeguards compliance. Monthly reporting on safeguards to the ZCO
Communities	None. Role played by Community Facilitator	Community Facilitator	Daily monitoring of environmental performance, case management at the community level, liaises between the DA and the Community
Consultants			Recruited when needed to perform specific tasks.

# 7.2 Institutional Capacity Assessment for Environmental/ Social Safeguards Implementation

Table 22 summarizes findings from the institutional capacity assessment of key implementers of the ESMF.

Table 22: Environmental and Social Safeguards Institutional Capacity Assessment

		a	Key Implementing Agencies						
No.	Aspects	Criteria	EPA	MLGRD	MOGCSP	RDCU	ZCOs	(M)DA	Community
		Safeguard role explicit in organizational structure	Yes, Organogram (Appendix 5)	Yes, Organogram (Appendix 3)	Yes, but at program level (LMS)	Yes, Organogram (Appendix 6)	Yes, Organogram (Appendix 6)	No, Organogram (Appendix 7)	No
1	Operational Structure and Staff Organogram	Adequacy of staff compared to geographic area of jurisdiction	Yes, staff in placed at the national, regional and district	Yes, But not Adequate, 1 National level ES officer and Focal officers at the district	Yes, Case management officers exist at LMS and SWCES and there are focal points at the district		Yes, Adequate	Yes	No
2	Budgetary Resources and	Budget allocation for E&S administration	Yes, but medium	Yes	Yes	Yes, and High	Yes, and High	Yes, but low	No
	Inventory	Vehicles and equipment for monitoring	Yes	Yes, but medium	Yes, but medium	Yes. and High	Yes, and High	Yes, but low	No
3	Relevant Skills and Experience	Competence for scoping environmental and social risks, selecting appropriate E&S instruments, drafting TORs, procuring consultant services)	Yes. and High	Yes, but medium	Yes, But low	Yes, and High	Yes, but Low	Yes, and low	No
		Sufficient technical competency of good international industry practice)	Yes, and High	Yes, but medium	Yes, but low	Yes, and High	Yes, but ow.	Yes, but Low	No

		0 11 1			Кеу	Implementing Age	ncies		
No.	Aspects	Criteria	EPA	MLGRD	MOGCSP	RDCU	ZCOs	(M)DA	Community
		Practical experience in	N/A	Low	No	Medium	Low	Low	No
		prescribing ESS requirements							
		in contractor bidding							
		documents, determining							
		whether contractors have							
		assigned sufficient resources							
		in ESS assessment and							
		management							
		Practical experience to	N/A	Medium	N/A	High	Medium	Medium	No
		monitor, assess and supervise							
		work of contractors in the							
		field							
4	Monitoring	IA control over contractors	N/A	Medium	N/A	Medium	Low	High	No
		and other parties in the							
		project (e.g. Suspension of							
		works, withhold payments							
		and cancel contracts)							
5	Stakeholder	Extent of stakeholder	N/A	High	High	High	High	High	Low
5	Engagement	engagement on an informed							
		and on-going basis							
	Grievance Redress	Grievance redress (dedicated	N/A	High	High	High	High	High	Low
	and Disclosure of	Staff with expertise and							
	Information	experience)							
		Environmental and social	N/A	Medium	Medium	High	High	Medium	No
		information disclosure to							
		stakeholders at all levels							

# 7.3 Roles and Responsibilities of Key RDCU Staff for ESMF Implementation

Under LIPW and PI, the following technical team in the RDCU would be responsible for the implementation of the Framework. Table 23 summarises their roles and responsibilities.

### 7.3.1 National Coordinator (NC)

The NC is the head of the RDCU and provides strategic direction for the overall management of the Project. The NC has overall oversight responsibility of the various units of the RDCU – safeguards, procurement, financial management, monitoring and evaluation and management information systems.

# 7.3.2 Environmental and Social Safeguards Specialist (ESSS)

The ESSS leads the establishment of procedures and standard practices for environment and social compliance in LIPW and PI delivery and ensures Project's compliance with Country and World Bank's Safeguard requirements. The ESSS also among others provide technical guidance in the implementation of Environmental and Social Management Framework (ESMF) and the Resettlement Policy Framework (RPF) and on Case Management/Grievance Redress Issues.

## 7.3.3 Institutional and Capacity Development Specialist (ICDS)

The ICDS provides leadership and direction for institutional strengthening and capacity building as regards activities within the Project, including environmental and social risk management capacity building. The ICDS also ensures the development of manuals and programming the training sessions for all project related training activities in collaboration with the appropriate training institutions and consultants.

#### 7.3.4 National Engineer (NE)

The NE is the component lead for the Labour-intensive Public works component of the Project. The NE provides engineering specifications for all sub-project designs and requirements including designs for creches. The NE also assists in establishing procedures for achieving set targets, and also ensuring compliance with proper codes of conduct and standards in technical transactions.

### 7.3.5 Productive Inclusion Specialist (PIS)

The PIS is the component lead for component 1. The PI specialist provides strategic direction to the PI officers at the Zonal coordinating.

#### 7.3.6 Procurement Specialist (PS)

The PS leads the procurement of works, goods, and services at all levels of the project implementation, including environment and social safeguards consultancy for the preparation of ESMPs, RAPs, ARAPs, Audits etc. The PS also ensures the integration of mitigation measures and E&S clauses in the subproject bidding document.

## 7.3.7 Project Accountant (PA)

The PA maintains all projects accounts by developing appropriate accounting/reporting/auditing systems, and the prompt collation of accounting information from all units for reporting purposes. The PA ensures the availability of resources to meet the requirements of all units — including payment of EPA processing and permit fees. The PA also provides sound Financial Management and accounting advisory services to all Project units and accounting staff.

# 7.3.8 Monitoring and Evaluation (M&E) Specialist

The M&E Specialist lead the development of the Monitoring and Evaluation System of the project and ensures that appropriate monitoring and evaluation procedures are established, implemented and coordinated, including E&S monitoring and evaluation. The Specialist also assists in the preparation, coordination, and collation of Annual Workplans/Budgets by the project implementing units and also prepares project progress reports, briefs, and status updates.

# 7.3.9 Management Information Systems Specialist (MISS)

The MISS develops functional specifications for MIS implementation and updates, including E&S issues. The MISS also generates LIPW reports from the MIS software for: the preparation of periodic reports, work-plans and budget, website update, exhibitions, studies, and surveys and in response to requests from implementing agencies, committees and implementing partners.

Table 23: Role and Responsibilities of ESMF Implementation

No	Steps/ Activities	Responsible	Collaboration	Service Provider	
1.	Identification and/ or siting of the sub-project	Desk Officer, District Planning Officer and District Engineer, District Agriculture Officer at DA	Community	Scribe Horida	
2.	Screening, categorization and identification of the required instrument (use the national EIA procedure)	ESSS at RDCU	Community DA RC - PIU		
3.	Approval of the classification and the selected instrument by EPA	ESSS at RDCU ZC at ZCOs	NE	EPA The World Bank	
	Preparation of the safeguard document/ instrument (ESIA, ESMP, RAP/ARAP, and E&S Audit) in accordance with the national legislation/ procedure (taking into account the Bank ES framework requirements).				
4.	Preparation and approval of the ToRs		DA ZC - RDCU	The World Bank	
	Preparation of the report	ESSS at RDCU	NE – RDCU ZCO – RDCU DA Community	Consultant  EPA The World Bank	
	Report validation and issuance of the permit (when required)		NE - RDCU RCO - RDCU DA		
	Disclosure of the document		Project Coordinator	Media The World Bank	
5.	<ul> <li>Integrating the construction mitigation measures and E&amp;S clauses in the bidding document prior advertising</li> <li>Ensuring that the contractor prepare an ESMP (C- ESMP), gets it approved and</li> </ul>	Procurement Specialist at RDCU	ESSS - RDCU NE - RDCU DE - DA	EPA	

No	Steps/ Activities	Responsible	Collaboration	Service Provider
	integrates the relevant measures in the works breakdown structure (WBS) or execution plan.			
6.	Implementation of the other E&S measures, including environmental monitoring (when relevant) and sensitization activities	ESSS at RDCU	NIE - PIU Financial Staff (FS PIU) DA Community	
7.	Oversight of E&S implementation (internal)	ESSS at RDCU	M&E Specialist DA Community	Construction firm's supervisor/ DA (Supervisor)
	Reporting on project E&S s performance and disclosure	ESSS at RDCU	ZC ZSO MISS	-
	External oversight of the project E&S compliance/ performance	Regional Director at EPA	ESSS M&E ZC/ZSO	-
8.	Building stakeholders' capacity in E&S management	ESSS at RDCU	ICDS – PIU ZCO	EPA
9.	Independent evaluation of the E&S performance (Audit)	ESSS at RDCU	NE ZCO DA Community	Consultant

# 7.4 E&S Capacity Building

Effective E&S instrument implementation requires all key stakeholders and project actors to understand their respective roles and responsibilities. The RDCU, led by the ESSS and facilitated by the ICDS, shall execute a planned capacity building program. The broad objectives of the capacity building efforts would be to:

Ensure that all relevant actors understand their expected roles in all phases of the sub-project's implementation. These include site selection, registration, permit acquisition, actual field implementation as well as in monitoring and reporting.

- The target groups for training include:
- All RDCU technical staff
- Relevant Municipal/District Coordinating Office staff
- Contractors (supervisors)
- Decentralized Departments of the DAs (Agric, Social Welfare/Community Development)
- EPA staff in Project Zones
- Regional Coordinating Office staff
- Community actors (Community Facilitators (CFs) and Committee members)

The broad areas for capacity building would include the following:

- Project screening/initial assessment techniques, screening tools, legislation and procedures.
- General project planning and management inter-faced with E&S assessment and management.
- Potential Environmental and social Impacts of Sub-projects and their proposed mitigation measures (including monitoring, environmental audit, etc.)
- Grievance Redress/ Case Management
- Adherence to Decent Work
- The project's Gender Mainstreaming approaches
- Emergency response preparedness
- Covid19 protocols and guidance Notes

The capacity building training requirements and the estimated cost are provided in the table below.

Table 24: Estimated Budget for Capacity Building

No.	Institution	Capacity Gaps Identified	Capacity Building Measures	Rate	Estimated Cost (\$)
1	MLGRD	Inadequate capacity in environmental and social safeguards issues	Training course in environmental and social safeguards compliance for staff of the Ministry (3 days for 4 person)	\$ 200/p/d	2400
4	Department of Feeder Roads (DFR)	Inadequate knowledge of staff in environmental safeguard principles for LIPWs	Two -day Training course for 30no Engineers on safeguards adherence in relation to design and supervision of LIPW Feeder Road intervention based on content of Safeguards Module in LIPW Practitioner's Manual	\$ 200 per head	6,000
5	Ghana Irrigation Development Authority	Inadequate knowledge of staff in environmental safeguard principles for LIPWs	Two-day Training course for 40no Engineers on safeguards adherence in relation to design and supervision of LIPW Small Earth Dams-based on content of Safeguards Module in LIPW Practitioner's Manual	\$ 200 per head	4,000
6	District Assembly (DA)	Inadequate capacity in Safeguard adherence /compliance and monitoring	Identify a dedicated staff as Safeguards Focal Person. Organize 2-day training program for dedicated Safeguard Officer and one other key staff from 80 DAs in Safeguard compliance and monitoring	\$150 per head	24,000
7	Community	Weak capacity in Safeguard adherence/compliance and monitoring at the community level	1-day training program for all members of the FMC and timekeeper (6 people) in 400 Communities.	\$ 40 per head	96,000

No.	Institution	Capacity Gaps Identified	Capacity Building Measures	Rate	Estimated Cost (\$)
8	Contractors	Inadequate capacity in safeguards management of LIPWs	2-day technical training in safeguards management as part Standard LIPW training for 200 contractor supervisors –based on Safeguard Module in LIPW Practitioner's Manual	\$ 50 per head	10,000
	TOTAL				142,400

#### 8 ENVIRONMENTAL AND SOCIAL MONITORING AND REPORTING

Monitoring is a key component of the ESMF. It will be essential that the basis for the choices and decisions made in the sub-project design and other E&S safeguard measures implemented are continuously verified. Monitoring will ascertain the effectiveness of management, including the extent to which mitigation measures are successfully implemented.

- Monitoring of the general project and the specific sub-project activities will help to:
  - o Improve environmental and social management practices,
  - Check the effectiveness of the DAs' E&S oversight responsibility, and
  - Provide the opportunity to report the results on E&S, impacts and mitigation measures implementation.
  - Keep informed on COVID-19 data to inform programming

The District Engineer (DE), supported by the Client Supervisors and AEAs, will be responsible for E&S oversight and monitoring. The DE will ensure that contractors adhere to the E&S requirements.

The Community Facilitator will monitor contractor progress in carrying out his/ her obligations on E&S measures, and report progress on E&S compliance to the DA through the DE on monthly basis. The DA on its part will submit monthly E&S monitoring reports to the ZCO, copying the RCO. The E&S monitoring reports of all participating districts will be collated by the ZCO and submitted to the RDCU (through the Environmental and Social Safeguards Specialist - ESSS). The RDCU will then collate the regional E&S management reports for submission to MLGRD and NPSC. The ESSS will conduct annual or end of project environmental and social audits and report appropriately.

Table 25 below provides the project's comprehensive E&S monitoring plan that will guide overall monitoring processes, and the subsequent Table 26, the project monitoring checklist that will be used by staff to monitor implementation progress.

Table 25: Comprehensive monitoring plan for the ESMF

Phase	What (parameter is to be monitored)	Where (Is the parameter to be monitored)	How (Is the parameter to be monitored)	When (Is the parameter to be monitored)	Why (Is the parameter being monitored)	Cost	Who (Is responsible for monitoring)
Sub-project Preparation	All relevant permits (EPA, etc.)	Prior to start of works	Check documentation	Once at start of project	Ensure compliance with ESMF and ESS 1	Part of sub- project cost	RDCU/ ZCOs/ DAs
	Land Agreements	Prior to start of works	Check documentation	Once at start of project	Ensure compliance with ESMF, and ESS 5	Part of sub- project cost	RDCU/ ZCOs/ DAs
	Asset Management Agreement with DAs	Prior to start of works	Check documentation	Once at start of project	Ensure compliance with ESMF & ESS 1	Part of sub- project cost	RDCU/ ZCOs
Sub-project Implementation	Environmental impacts (dust, noise, erosion, etc.)	Construction Site	Observation	Daily	Minimize environmental impacts and ensure compliance with ESMF & ESS 1	Part of sub- project cost	RDCU/ Das / Dist. Eng. / CF
	Social impacts (skill development, female empowerment, etc.)	Construction Site	Observation	Daily	Minimize social impacts and ensure compliance with ESMF & ESS 1	Part of sub- project cost	RCOs/DAs/Dist. Eng/ Community Facilitators
	OHS impacts (accidents, PPEs, etc.)	Construction Site	Observation	Daily	Minimize OHS Impacts and ensure compliance with ESMF & ESS 1	Part of sub- project cost	RCOs/ Das / Dist. Eng/ Community Facilitators
	Burrowpit reclamation	Prior to the end of Construction	Observation	Project completion	Ensure compliance with ESMF & ESS 1	Part of sub- project cost	RCOs/DAs/Dist. Eng/Community Facilitators
	Accident & Grievance reporting	Construction Site	Observation	Daily	Ensure compliance with ESMF and RPF, ESS 1	Part of sub- project cost	ZCOs/ DAs/ Dist. Eng/ Community Facilitators
Sub-project Operational Phase	Asset management (maintenance, erosion, siltation, flooding, etc.)	Operational site	Site visit, audits	Quarterly	Ensure compliance with ESMF & ESS 1	Part of sub- project cost	DAs/Dist. Eng/ Community Facility Management Teams/ Community Facilitators

Table 26: Project Monitoring Checklist

		I				
Date:		District				
Zone:		Region:				
Sub-pr	oject Type (SEDDs, FR, CCMI):	Descript	ion of Su	ıb-project:		
	ENVIRONMENTAL SAFEGUARDS					
				Corrective/ follow-	Responsibility for	
No	Compliance Issues	Yes	No	up action	corrective/ follow-	
				Recommended	up action/ timelines	
	Land clearance restricted to the designated					
	right of way (RoW)/ or dam foundation					
1	area, future reservoir area and locations of					
	other ancillary facilities (e.g. spillway site					
	etc) Chemicals or burning being used for bush					
2	clearing?					
_	Major/ economic trees saved where					
3	possible					
4	Winning of sand/ gravel from approved DA					
4	sites (Check from the DWE)					
5	All burrow pits well re-instated					
	Solid waste generated on site adequately					
6	collected and properly disposed of (at					
	community's dump site)					
7	Measures in place to collect solid waste (plastics, food leftovers etc) generated					
	Channels created for stagnant waters to					
8	prevent creation of water pools					
	Dust suppression measures (dousing) being					
9	implemented					
10	Dam embankments reinforced with vertiver					
	grasses and boulders					
11	Catchment area covered with grass and					
	shrubs to reduce erosion and siltation					
	Broken down canals and faulty valves					
12	repaired to reduce water loss from the					
	reservoir and increase water availability to					
	farmers.					
	SOCIAL SAFEGUARDS/ GENDER					
				Corrective/ follow-	Responsibility for	
No	Compliance Issues	Yes	No	up action	corrective/ follow-	
	Project location devoid of conflicts/disputes			Recommended	up action/ timelines	
13	that will endanger human lives					
	Women make up 60% of the workforce					
14	(beneficiaries) on site					
15	Pregnant women given opportunity to work					

	A C.I. I C				
	Any of the women beneficiaries suffering				
16	spousal violence because of income earned				
	from LIPW?				
17	Is any of the women carrying her child on				
	her back whilst working?				
18	Work schedule conflicting with period for				
10	household chores for women				
19	Women being discriminated against by				
	supervisors				
	Any woman on site suffering sexual				
20	harassment from any of the male				
	supervisors				
21	No Minor working at site				
22	Nursing mothers not carrying babies whilst				
	working				
23	Mandatory rest period of 1 hour being				
25	observed				
24	On-site Creche/ Nursery for babies				
24	established.				
25	Caregivers are on site				
26	Road marks to aid the visually impaired/				
20	Road ramps to limit speed				
27	Designs of dams are user friendly to the				
	PLWD/ Aged				
28	Transparency and Accountability Board				
	installed				
29	If the TAB is installed, is it updated regularly				
	(within last 2 weeks)				
20	Is the Helpline of Hope Toll- Free phone				
30	number (SWCES) displayed and still visible on the TAB?				
31	Income paid regularly (Monthly)				
32	If yes to the above, are payments made on				
	time?				
	Beneficiaries aware of avenues to channel				
33	Grievances to (Case Mgt. Committee				
	hotlines etc.				
	OCCUPATIONAL HEALTH & SAFETY				
				Corrective/ follow-	Responsibility for
No	Compliance Issues	Yes	No	up action	corrective/ follow-
				Recommended	up action/ timelines
34	Workers well-spaced to reduce the risk of				
34	injuries when using cutting tools				
35	Well-stocked first aid kit for minor injuries				
33	provided at site				
	Trained person (could be beneficiary) on				
36	site to administer First Aid in the event of an				
	injury		1		
37	Health and First Aid education carried out				
1	for all workers				

38	Safe drinking water for participants provided at site with enough provision made for drinking cups (if possible, a cup for			
	each participant)			
	Engagement of workers in construction			
39	activities with no poor/damaged tools			
	Engagement of workers to use machines			
	and tools for which they have only been			
40	trained to use			
	No Involvement of workers in activities			
41	without appropriate protective gear	$\vdash$		
	Where there are ongoing construction			
	activities on feeder roads, are there signals			
42	to warn road users on ongoing works?			
	Has gravels been heaped on the road in			
	such a manner that it does not impede the			
43	free flow of traffic?			
	Provision of temporary toilet facilities (pit			
44	latrines)	-		
45	Pit latrines provided are clean and odourless			
	Provision of separate toilet facilities for both			
46	male and female			
47	Borrow pits fenced with caution tapes			
	Adequate safety measures put in place to			
	avoid incidents, accidents e.g. visible			
48	warning signs, diversions etc.	-		
	Adequate provision made for alternative			
	routes/ road diversions in case where LIPW			
49	activities affects access and smooth flow of movement/ traffic			
50	Adequate provision made for working tools			
51	Compliance with COVID-19 protocols			

#### 9 STAKEHOLDER CONSULTATIONS AND GRIEVANCE MANAGEMENT

Stakeholder engagement was a key ingredient in the preparation of this ESMF. Being a successor to GPSNP, relevant actors of GPSNP were engaged to seek their views on the implementation process, environmental and social challenges encountered and practical mitigation principles, processes, and measures to consider in the formulation of GPSNP 2. Samples of these engagements are provided as a separate document.

Stakeholder consultations were conducted specifically to achieve the following objectives:

- To provide information about the project and its potential impacts to interested parties or beneficiaries or those affected by the project, and solicit their opinion in that regard;
- To educate and solicit views from all stakeholders to enhance the implementation mechanisms and processes;
- To manage expectations and streamline misconceptions regarding the project; and
- To ensure participation and acceptance of the project by all relevant stakeholders

Community participation is a vital in ensuring sustainability of any project. Communities to be targeted by the project may be among the most deprived in the country. This makes it more meaningful that they understand the various components of the project to ensure successful implementation and maximum benefits.

### 9.1 Summary of Previous Engagement Activities

GPSNP 2 is a follow-on project to the existing Ghana Productive Safety Net Project. The design and implementation of the GPSNP has been guided by stakeholder consultations carried out at the local, regional and national levels. These consultations have been carried out at different points of project implementation including sensitization activities carried out before beneficiary enrolment for Productive Inclusion (PI), public works interventions, and LEAP cash transfers as well as consultations with stakeholders on strengthening the overall Social Protection system that span government institutions, Development Partners, CSO/ NGOs, academia, and private sector actors. Implementation of project interventions have followed the project's laid down stakeholder consultative processes and continues to be deepened. Stakeholder engagement was further deepened during the preparation of the ESMF, which sought to identify potential environmental and social impacts from the proposed project activities, and to disseminate and disclose proposed mitigation measures. A summary of previous stakeholder engagements is presented below.

Table 27: Previous Stakeholder Engagement Activities

Stakeholder	Institutions	Interest	Method of	Topic of consultations
Group			engagement	
	Ministry of Finance (MoF) Ministry of Gender, Children and Social Protection Ministry of Local Government and Rural Development	Project Implementing partners, implementing agencies, beneficiaries	Project preparation meetings  Technical Review Meetings	Project objective, scope, implementation arrangement, costing and budgeting  Environmental and social risk and mitigation planning
Government agencies	Upper West Regional Coordinating Council North-East Regional Coordinating Council Northern Regional Coordinating Council Savannah Region Regional Coordinating Council Upper East Regional Coordinating Council Volta Regional Coordinating Council Greater Accra Regional Coordinating Council Eastern Regional Coordinating Council Rural Development Coordination Unit LEAP Management Secretariat Ghana National Household Registry Single Window Citizen Engagement Services (SWCES) Social Protection Directorate	Project Implementing partners, implementing agencies, beneficiaries	Project preparation meetings Social Protection Sector Working Group meetings	Productive Inclusion interventions Public works interventions Cash transfers to LEAP beneficiaries Registration of poor households
	National Health Insurance Authority (NHIA) National Board for Small Scale Industries (NBSSI) Ministry of Employment and Labour Relations (MELR) National Disaster Management Organization (NADMO) Ghana Federation of Disability Organizations (GFDOs) National Council on Persons with Disability Ministry of Health (MoH) National Development Planning Commission (NDPC) Ghana Refugee Board (GRB)	Project partners	Social Protection Sector Working Group meetings	Project design and implementation
	Municipal and District Assemblies (MMDAs) 41 District Assemblies for Productive Inclusion activities 80 districts for Public Works activities	Project Implementation	Project sensitization meetings  Social Accountability Forums	Productive Inclusion interventions Public works interventions Cash transfers to LEAP beneficiaries

Stakeholder	Institutions	Interest	Method of	Topic of consultations
Group			engagement	
				Registration of poor
				households
	126 communities targeted for PI interventions (15,069	Project Beneficiary	Project sensitization	Project implementation
	individuals)		meetings	successes, challenges and
	607 communities targeted for LIPW interventions			recommendations for
Beneficiary			Social Accountability	improvement
Communities			Forums	
				Environmental and social risk
			Single Window Citizen	and mitigation planning
			Engagement Services	
				COVID-19 pandemic
	125,000 homeless persons (in Accra and Kumasi), persons	Affected by unforeseen	Community meetings	LEAP Program
Vulnerable	with disabilities, kayayei (head porters), street children,	shocks/disasters	Community	COVID-19 Pandemic
Groups	persons in alleged witch camps, and persons affected by		Information Centers	Case management/GRM
	floods		Distribution of IEC	
			materials	
Private sector	Ghana Interbank Payment Settlement Systems (GhIPSS)	Implementing	Social Protection Sector	Project research, design,
Actors	British Council	Partners/Beneficiaries	Working Group	scope and implementation
			meetings	
Academia/	Innovations for Poverty Action (IPA)	Project design and	Social Protection Sector	Project research, design,
Research	University of Ghana - Centre for Social Policy Study (CSPS)	potential collaboration	Working Group	scope and implementation
Institutions	Institute for Statistic, Economic and Social Research (ISSER)	partners	meetings	
	Foreign, Commonwealth and Development Office of the UK	Project design and scale	Sector Working Group	Project objective, scope,
	(FCDO)	up	Meetings	implementation modalities
	UNICEF			and research
Development	USAID World Food Brown was (WEB)		Development Partners'	
Partners	World Food Programme (WFP)		Working Group	
	European Union (EU)		meetings	
	International Labor Organization (ILO)		One on one mostings	
	Food and Agriculture Organisation (FAO)	Duningt Dani	One-on-one meetings	Dunings phings
CSOs/ NGOs	The Hunger Project	Project Design	Sector Working Group	Project objectives, scope and
-	Faith-Based Organizations		Meetings	implementation

Additional consultations for GPSNP 2 were held with key representative stakeholders at the national, regional, district and community levels. The national and regional level institutions consulted for GPSNP 2 include the Ministry of Employment and Labour Relations, Ghana Statistical Services, Youth Employment Agency, Ministry of Food and Agriculture, Ministry of Education, Labour Department, Microfinance and Small Loans Centre (MASLOC), Ministry of Education, Ministry of Health, Ghana Health Service, Office of the Head of Local Government Service (OHLGS), Ghana Education Service, Department of Social Welfare, National Vocational Institute (NVTI), and the Department of Community Development,

The District Assemblies (DAs) consulted included Ho West and North Tongu in the Volta Region, Shai OsuDoku in the Greater Accra Region, Nandom in the Northern Region, East Mamprusi in the North East Region, North Gonja in the Savannah Region and Nanumba South In the Northern Region. At the community level, Unit Committee members, Assembly members, women groups, Traditional Authority, LIPW and PI beneficiaries and community members were consulted. Representatives from the respective DAs included District Social Welfare and Community Development Officers, District Directors of Agriculture, and District Works Engineers, The communities consulted included; Duffor (Shai OsuDoku DA), Kanjo-Kura (Nanumba South DA), Holuta, Avatime- Biakpa, and Avenui (Ho West DA). Pictures and information concerning these consultations are provided in the Stakeholder Engagement Plan (Appendix 14).

Some highlights of the consultations with all the stakeholders in the preparation of the ESMF include the following:

- The need to reduce the labor content (percentage of total expenditure on labor payment) to provide flexibility in providing adequately for other equally important safeguards requirements.
- Access to suitable land of adequate size for CCMI activities is very often a challenge. There is the need to consider making fencing of sites mandatory for all sites very close to communities.
- Consider speed ramps in the design of LIPW feeder roads to prevent communities undertaking unorthodox means of reducing vehicle speed in their communities.
- Consider the provision of resources for road signages in the design of LIPW feeder roads.
- Adequate time (at least 3 days per site) should be allotted for educating the participants (beneficiaries) before actual commencement of site activities with the beneficiaries. "My-First-day-at work" doesn't offer adequate time for educating the participants on the details of the concept of LIPW.
- Participating DAs should be well resourced (Printers, paper, etc) to enable them effectively discharge their duties under the project as some DAs are not adequately resourced.
- Consider remuneration package for Community Facilitators since they serve as the main people around whom the successful implementation at of the project revolves.
- The Social welfare/community development officers have relinquished their roles as regards case management to the desk officers. The desk officers by their training (planners) can adequately play that role.
- In many DAs, the public relations and complaints committee is practically defunct. Consideration must be given to other alternate means of providing support to the desk officers in resolving community level project related disputes.
- Contractors' supervisors must be required to sign on each page of the Daily Attendance Sheets (DASHES)
  at sites where attendance is recorded manually. A DASH that has any page unsigned by the supervisor
  must not be honoured.

### 9.2 Engagement during Project Implementation

A separate Stakeholder Engagement Plan has been prepared for the project to guide stakeholder engagement during project implementation.

Citizen Engagement in the project has already been initiated with consultations on the design of GPSNP 2 and preparation of the ESMF. During the implementation stage, this will continue with a consistent, comprehensive sensitization program, where for every sub-project and activity, the respective community will be brought together and briefed on the project, its objectives, implementation arrangements and delivery mechanisms (as was done during GPSNP implementation). This process will be led by the Metropolitan/ Municipal/ District Assembly sensitization team and Community Facilitator under the guidance of the ZCOs using the project's "Guidelines for Community Sensitization, Targeting and Enrolment". Key among the issues to be discussed during the program will include project features such as labor-based technology, wage rate, project duration, period of engagement within the year, importance of community participation and some common forms of fraud, as well as the Single Window Citizen Engagement (SWCES) grievance redress services.

Prior to actual commencement of sub-projects, each MMDA with technical backstopping from the ZCO would hold pre-commencement meeting(s) involving all key actors relevant to the subproject where at least the following issues would be discussed and feedback taken for improvement: the nature of the contract; roles and responsibilities of stakeholders; expected start date of the work; final work schedule; labor requirements; payment arrangements; safeguard compliance requirements; issues on social accountability; and grievance redress mechanisms. This will be followed with site possession where the subproject site is handed over to the contractor in the full glare of the beneficiary community and an interface organized during which the opportunity is used to sensitize all stakeholders on the sub-project and accountabilities (roles) properly defined and entitlements well communicated to the beneficiaries.

The MDAs will continuously engage the project communities even during the operational phases of the subprojects when the project termination period may have elapsed.

Citizens engagement will take into account COVID-19 protocol on hygiene and social distancing.

#### 9.3 Grievance Redress Mechanism

The multiplicity of actors, and processes and the vulnerable nature of beneficiaries (being the poorest) may predispose participants to unfair treatment and abuse, while misunderstanding may also arise.

A grievance mechanism developed under the GPSNP will be used to address complaints to ensure that all direct and indirect beneficiaries, service providers and other stakeholders are given the opportunity at no cost to raise their concerns. These stakeholders will be informed of the grievance mechanism in place during sensitisations and other interactions as well as the measures put in place to protect the identity of complainants.

#### 9.3.1 Single Window Citizen Engagement Service (SWCES) System

GPSNP 2 will continue to use and consolidate the SWCES established under GSOP and scaled up during GPSNP for implementing the grievance redress process. The SWCES was operationalized in December 2017 and provides a centralized channel for beneficiaries of all SP programs and other stakeholders to raise grievances, report malpractices, and request information on all social programs for free. This has been operationalized through the creation of the 'Helpline of Hope' Call Center that hosts toll-free phone lines and SMS. A key pillar of the single window system is an integrated Unified Case Management System (UCMS) which provides a single platform for citizens to log, manage, monitor, and escalate their grievances as well as to disseminate relevant information on behalf of the major SP programs. It is envisaged that GPSNP 2

will support the use of the SWCES through the decentralized governance system and in all 16 regions of the country, with the ultimate goal of becoming a national single-entry point for SP programs and social programming (and issues) led by ministries that do not have grievance redress systems.

As a further step towards deepening transparency and accountability, the toll-free numbers of the SWCES (0800800 800/0900 800 800) will be posted on the TABs. In addition, all safeguards and case management officers, and community facilitators, will be provided with the numbers so they can intend make it available for beneficiaries. Beneficiaries and community members will be encouraged to make the SWCES their first port of call.

#### 9.3.2 Institutional Framework for Grievance Redress

To successfully operationalize the grievance redress system, roles and responsibilities have been identified at the community, district, zonal and national levels. The process for the registration of grievances and their resolution a dual channel (bottom-up and top-down) and is facilitated by these roles at the different levels. These are outlined below:

**Community Level.** At the community level, this includes: (i) the appointment of CFs at all LIPW sites as focal points for project-related grievances. Additionally, the project will facilitate the initiation of a 3 - member Case Management Committee at the community level to be drawn from the FMC. Membership shall comprise: the traditional leader's representative; a women's representative, and a male opinion leader preferably a member of the Unit Committee/ Assembly member or leader of the dominant religion in the area.

The membership of this committee will be validated by the beneficiaries. The CFs will be required to submit monthly reports on all cases that were reported at their respective sites and will ensure that these are also recorded through the SWCES (for those that were not called or texted in directly to the SWCES).

**District Level.** At the DA level, the LIPW Desk Officer will act as a focal point for case management and will be required to liaise with the statutory Public Relations and Complaints Committee, (when deemed necessary) to resolve all LIPW-related grievances that will be referred to the DA level. Cases once resolved will be passed on to the E&S Officers who will then ensure that they are recorded as closed in the SWCES system.

**Zonal Level.** At the zonal level, a Zonal E&S Officer (ZSO) will be assigned to each regional office who will receive all cases and follow up to ensure resolution of the cases. The resolution of the cases may require coordination with other actors – Zonal Coordinator, Engineer, the MIS officer or Accountant.

**National level.** The National Coordinating Office will have an Environmental and Social Safeguards Specialist (ESSS) at the RDCU who will be responsible for the overall case management process of the project. The ESSS will also liaise with the responsible person at the SWCES and see to the resolution of all cases through that channel (coordinating with any of the actors mentioned in the levels above). In the event that a complainant is still not satisfied with a resolution, the grievance will be sent to the MLGRD, and as applicable, could be sent to the Ministry of Employment and Labor Relations or the law courts for redress.

## 10 IMPLEMENTATION SCHEDULE AND COST ESTIMATES

## **10.1** Implementation Schedule

The project/ESMF implementation schedule is provided in the table below.

Table 28: ESMF Implementation Schedule Role and Responsibilities

Project Stage	Steps/ Activities	Responsible	Collaboration	Service Provider	Funding Entity
	ESMF Preparation	RDCU	World Bank	Consultant	MLGRD
ESMF Preparatory	ESMF Approval	World Bank			
Stage	ESMF Disclosure	RDCU	MLGRD MoGCSP World Bank		MLGRD MoGCSP
	Identification and/ or siting of the sub-project	Desk Officer, District Planning Officer and District Engineer, District Agriculture Officer at DA	Community		RDCU
	Screening, categorization and identification of the required instrument (use the national EIA procedure)	RDCU	Community DA		MLGRD
Subproject Appraisal	Approval of the classification and the selected instrument by EPA	RDCU	DA	EPA The World Bank	MLGRD
and Design	Preparation of the safeguard do Audit) in accordance with the na Bank ES framework requiremen				
	Preparation and approval of the ToRs		DA	The World Bank	
	Preparation of the report		DA Community	Consultant	
	Report validation and issuance of the permit (when required)	RDCU	DA	EPA The World Bank	
	Disclosure of the document		Project Coordinator	Media The World Bank	RDCU
	Integrating the construction mitigation measures and E&S clauses in the bidding document prior advertising	RDCU	DA	ЕРА	
	Ensuring that the contractor prepare an ESMP (C- ESMP), gets it approved and				

Project Stage	Steps/ Activities	Responsible	Collaboration	Service Provider	Funding Entity
	integrates the relevant measures in the works breakdown structure (WBS) or execution plan.				
	Registration of subprojects with EPA	RDCU	DA		MLGRD
	Implementation of the other E&S measures, including environmental monitoring (when relevant) and sensitization activities	RDCU	DA Community Contractors	Consultant	MLGRD
Subproject Execution Phase	Oversight of E&S implementation (internal)	RDCU	DA Community		MLGRD
	Reporting on project E&S performance and disclosure	RDCU	DA	-	
	External oversight of the project E&S compliance/ performance	EPA	RDCU	-	EPA
	Building stakeholders' capacity in E&S management	RDCU	DA EPA		MLGRD
Post-Execution Phase	Independent evaluation of the E&S performance (Audit)	RDCU	DA Community	Consultant	World Bank

### **10.2 Estimated Cost for ESMF Implementation**

Funding for the ESMF implementation has been included as part of the project. The following project activities will be undertaken for ESMF implementation:

- Screening
- Environmental assessment of project activities that require environmental permits
- Training programs i.e. training of implementation agency staff, field officers from implementing district departments in WB ESF and relevant project E&S issues at the district and community levels
- E&S monitoring activities
- E&S assessments/ audit to ascertain the effectiveness of E&S measures periodically
- Purchase of PPEs

The activities outlined above would be financed from component 1-3of the project. Screening and preparation of required due diligence documentation is imbedded in costs of respective substantive components. The estimated cost for implementing the ESMF for project duration is presented in Table 29 below. Though figures are provisional, they are estimated based on current prevailing conditions and may change during actual implementation.

Table 29: Estimated Cost of Implementing ESMF for Project Duration

No.	E&S Activities	Estimated Cost (USD)
1	Environmental assessment and permitting of project activities that require EPA permits	315,000
2	Training and capacity building programs (Training of Climate Change Focal Persons on Integrated Pest Management (IPM))	142,000
3	E&S safeguards Monitoring of activities	60,000
5	Purchase of PPEs	1,500,000
6	E&S Assessment or Audit	100,000
7	Construction of creches	1,100,000
8	Construction of Temporary latrines	160,000
9	Provisions for COVID-19 (Veronica buckets, handwashing soaps, nose masks)	240,000
10	Coordinate and undertake environmental and social mitigation measures, climate change education and awareness creation for communities, including proper pesticide handling and use	150,000
Total		3,767,000

# **APPENDICES**

Appendix 1: LIPW Sub-Project In-House Appraisal Checklist

**Appendix 2: Environmental Protection Agency EA FORM 1** 

**Appendix 3: MLGRD Organogram** 

**Appendix 4: Organogram of MoGCSP** 

**Appendix 5: Organogram of the EPA** 

Appendix 6: Organogram of the RDCU – National Coordinating Office

**Appendix 7: District Assembly Organogram** 

**Appendix 8: Participants Agreement Form (PAF)** 

Appendix 9: TOR for the Integrated Pest Management (IPM) Plan

Appendix 10: TOR Outline for an Environmental and Social Impact Assessment (ESIA)

**Appendix 11: COVID-19 Response Plan** 

**Appendix 12: Labor Management Procedures** 

**Appendix 13: Workers Code of Conduct** 

**Appendix 14: Stakeholder Engagement** 

**Appendix 15: Terms of Reference for ESMF** 

## **APPENDIX 1: LIPW IN-HOUSE APPRAISAL CHECKLIST**

## LIPW SUB-PROJECT IN-HOUSE APPRAISAL CHECKLIST

## GHANA PRODUCTIVE SAFETY NET PROJECT (GPSNP)

## CHECKLIST FOR SELECTION OF LIPW SUB-PROJECTS

<b>DATE</b> :
DISTRICT:
REGION & ZCO:
DESCRIPTION OF PROPOSED SUB-PROJECT:
COMMUNITY
This checklist has been designed to assist in selecting LIPW sub-projects. It will assist the project implementers and reviewers to ascertain the eligibility of the sub-project.
Describe the vegetation/ trees within the sub-project area.
Estimate and indicate where vegetation/trees might need to be cleared

	(A) Tick where appropriate
Conflict	( )
Galamsey	( )
Proposed sub-project on private la	nd ( )

Note: If the answer to any of the sub items in A above is ticked, then an alternative site should be found.

### **B) EXCLUSION LIST**

The following list of sub-projects shall NOT be implemented under the project.

- 1. Subprojects at historical sites and sacred groves (shrines, cemeteries, etc.)
- 2. Subprojects on International waterways
- 3. Activities involving degradation of the environment (e.g. charcoal burning, sand winning, etc.)
- 4. Mining activities
- 5. Sub-projects that might impact negatively on International Heritage Sites.
- 6. Subprojects with low unskilled labour content (less than 30%)

#### **C) Thresholds for EPA Registration**

Sul	o-project type	
1	Feeder Roads	All feeder roads sub-projects shall be registered with the EPA
2	Small Earth Dams/ Dugouts	All SEDDs shall be registered with the EPA
3	Climate Change Mitigation	Only sub-projects above 10ha shall be registered with the EPA. Sub-projects
	Interventions	of 10ha or below shall only be subjected to the Project's in-house Appraisal
		(Environmental and social screening)
4	Improved Water Supply	All water supply sub-projects will not be registered with the EPA
5	Improved Sanitation facilities	Sub-projects may be registered depending on the outcome of the project's
		inhouse screening.
6	Solid waste management	Solid waste management activities (waste collection) shall not be registered
		with the EPA
7	Flood mitigation measures	Only flood mitigation structures that require the construction of major
		retention structures shall be registered with the EPA.

**(D)** 

NO	DESCRIPTION	YES	COMMENTS IF ANY
		= 1	

			NO = 0	
1	Has the sub-project be Plan of the DA	peen captured in the DMTDP/Annual Action		
2		ation among the poorest/deprived areas in the P or District Poverty Map?		
3	Is the proposed interv	rention a priority of the Community?		
4	project? (Involvement both women and men	been consulted in the selection of the sub- t of all segments of the community including a, the youth, aged, persons with disabilities, ers, chiefs and opinion leaders, CSO/CBOs,		
5	Is the Community on	the LEAP Programme?		
6	project catchment to	willing unskilled labour in the community or meet the labour demands of the sub-project? n of the population in the catchment)		
7		g Agriculture Daily Casual Labour rate in the tin the comments column)	N/A	
8	_	ic. or major mining, trading or industrial munity or area (provide details in the last nmercial activity)		
		Length of Feeder Road not more than 5km		
	Scope of Proposed	Capacity of Dam/ Dugout not larger than 250,000m <sup>3</sup> and height not above 5m		
9	Sub-project	Size of CC Site not less than 5 Hectares		
10	Is the proposed sub-project one that lends itself to the application of LIPW works method (minimum equipment use and use of local resources)			
11	Can the subproject be season)?	undertaken during the agric. slack period (off		
12	Is the distance of the Communities less that	proposed site from Participating Community/ n 5km?		
13		y for continuation LIPW in the same ct catchment for the same beneficiaries for on season?		
14	If answer to 13 above	is yes, indicate the potential subproject		

15	Sub-project not being considered by another Agency for execution?							
	TOTAL SCORE							
:	Note: Total Sco	re $\geq 10$ , then proceed with Environment alternative		ocial	screening be	low. Oth	erwise consider	
		(E)						
			Potentia	l for	_	acts (tick elow)	under the headings	
			(Refer t	o (D,	·	terpretai gh rating	tion of Low, Medium	
Fnv	rironmental	Saraanina	None	L o w	Medium	High	Remarks (Specify closest resource in question and or mitigation	
15114	n omnentar	Wildlife habitat or populations					measures)	
		disturbed?  Fragile/Sensitive ecosystems disrupted (e.g. hillslopes, close to riverbanks etc.)						
	Natural Habitats	Site has medicinal plant and animal species that are ONLY found in and around the proposed site.						
16		Sub-project situated within protected areas designated by government (e.g. RAMSAR, sites Forest, Game & Wildlife Reserves etc.)						
		Stream crossings at site						
	Water quality and water resource	Existing water sources supply/yield depletion						
	availability and use	Activities of existing and downstream water users disrupted						

		Sites may affect water quality or availability to the community	
		Potential Soil erosion concerns (e.g., due to highly erodable soils or steep gradients)	
		Potential flooding concerns	
		Wet season excavation	
		Creation of quarry sites or burrow pits	
	Natural	Significant vegetation removal	
	hazards vulnerability,	Solid or liquid waste generation	
	floods, soil stability/	Dust generation	
	erosion	Noise generation	
	Social Screeni	ning	
	Cultur	Sacred groves and heritage sites (or will the project negatively impact any sacred grove if implemented?	
	proper	Cemeteries will require excavation	
		Cultural practices, beliefs or norms that would prevent women and marginalized/minority groups from participating in the works	
		Sites may require resettlement or compensation	
17	Involuntary Resettlement	Acquisition of the Land will negatively affect some sections of the community, especially the Vulnerable such as Settlers, women, disabled persons, etc.	
		Changes to livelihood from land acquisition	
		Execution of the sub-project will lead to the temporary or permanent loss of abode/household assets/livelihood (e.g. farmland, farm produce, dwelling houses etc.) to some families?	

Land Tenure		rship of the propose p-project execution i				
Summary of S	Site Sensitivity	,		l l	<u> </u>	
	Rate as Lo	ow/Medium/High f	or the site and	provide com	ments	
	(Refer to (F	) below for interpreta	tion of Low, Med	dium and High r	catings)	
		Site C	haracteristics			
						Commen
	Natural habitats	Water quality and water resource availability and use	Natural hazards vulnerability , floods, soil stability/ erosion	Involuntary resettlement	Land Tenure	
Ratings: (None,						
Low, Medium						

## **Categorization and Recommendations**

Indicate the Environmental and Social categorization for this subproject (Based on the Screening Findings of Sections18 above)

	Tick as Appropriate	Category	Rating	Recommendation
		С	Low	Does not require additional environmental or social due diligence than what is provided in the ESMF/RPF. Refer to ESMF /RPF. Sub-projects will however be registered with EPA in accordance with LI 1652
		В	Medium	Requires additional environmental or social instruments to support the ESMF/RPF. In case the sub-project is registered with EPA and no further documentation is required, the RDCU/ZCO would prepare a site-specific Environmental and Social Management Plan Checklist (ESMP Checklist).
		B	1/10/14/14	Requires registration with the EPA and additional environmental or social instruments (ESMP, ESIA,
19		A	High	ARAP, RAP, etc.) to support the ESMF/RPF

Any other information deemed necessary

		Community Representatives Present at Selection Meeting				
No	Fu	ill Name	Sex (N	I/F)	Designation	Signature/Thumbprint
1						
2						
3						
4						
5						
	DA Representatives Present at Selection Meeting					
No		Full Name		De	esignation	Signature/ Thumbprint
1						
2						

3			
	Recommendation:		Reasons for Decision:
Prepare	ed By (DA Staff):		
Name: .			
Signatu	re& Date		••••
Review	er:	Approver:	
(Name a	and Signature of Zonal Coordinator)	(Name and signate	ure of ESSS of RDCU)
Date:		Date:	
		<b>(F</b> )	

## Impact identification and classification:

When considering the location of the sub-project, rate the sensitivity of the proposed site in the following table according to the given criteria. Higher ratings do not necessarily mean that a site is unsuitable. They do indicate a real risk of causing undesirable adverse environmental and social effects, and that more substantial environmental and/or social planning may be required to adequately avoid, mitigate or manage potential effects. The following table should be used as a reference.

## IMPACT IDENTIFICATION AND CLASSIFICATION

Issues		Site Sensitivity	
issues	Low	Medium	High
Natural habitats	No natural habitats present of any kind	No critical natural habitats; other natural habitats occur	Critical natural habitats present
Water quality and water resource availability and use	Water flows exceed any existing demand; low intensity of water use; potential water use conflicts expected to be low; no potential water quality issues	Medium intensity of water use; multiple water users; water quality issues are important	Intensive water use; multiple water users; potential for conflicts is high; water quality issues are important
Natural hazards vulnerability, floods, soil stability/ erosion	Flat terrain; no potential stability/erosion problems; no known volcanic/seismic/ flood risks	Medium slopes; some erosion potential; medium risks from volcanic/ seismic/ flood/ hurricanes	Mountainous terrain; steep slopes; unstable soils; high erosion potential; volcanic, seismic or flood risks
Cultural property	No known or suspected cultural heritage sites	Suspected cultural heritage sites; known heritage sites in broader area of influence	Known heritage sites in project area
Involuntary resettlement	Low population density; dispersed population; legal tenure is well-defined; well- defined water rights	Medium population density; mixed ownership and land tenure; well- defined water rights	High population density; major towns and villages; low-income families and/or illegal ownership of land; communal properties; unclear water rights
Land Tenure	No conflicts, disagreements around use of land,	Process of land regularization and rights to natural resources being worked out with clear communication and grievance process in place	Land conflicts historically unresolved, and no transparency or grievance redress available

## **APPENDIX 2: ENVIRONMENTAL PROTECTION AGENCY EA FORM 1**

## **ENVIRONMENTAL PROTECTION AGENCY**



## 1 ENVIRONMENTAL ASSESSMENT REGISTRATION FORM

info@epa.gov.gh

Website: www.epa.gov.gh

Email:

(To be completed in Duplicate)

FEE G <mark>H⊄</mark>	FORM EA 1
Propo <mark>nent:</mark>	
Address for correspondence	
Contact person	Position
Ph <mark>one</mark> No	
Email	
En <mark>viro</mark> nmental Protection Agency (Head O	ffice)
P.O. Box M 326 Accra, Ghana Tel: 0302 664697/8, 0302 663499, 0302 66	2465

This form shall be submitted to the relevant EPA Regional, District and Zonal Offices. It is important that you read carefully the guide for completing the form before starting.

#### **GUIDE FOR COMPLETING AN ENVIRONMENTAL ASSESSMENT REGISTRATION FORM**

The Environmental Assessment Registration Form is designed to provide enough relevant information to enable the EPA to set an appropriate level of assessment for proposal referred to it. Failure to provide detailed information in a comprehensive manner may delay the assessment process. It is not expected that this form will be appropriate for all purposes and, depending on your proposal, a lengthier document may be necessary in addition to this form.

#### 2 PROPOSAL

A simple, brief description of the proposal or proposed undertaking is required and must include: input processes, end results, outputs, quantities and timing. Please include flow diagram if available.

#### 3 LOCATION

A site/block plan is essential.

It should indicate the geographical coordinates of site (Longitude and Latitude), evaluation and slope of the site, any nearby areas or features of environmental significance (e.g. proposed or declared reserves, water courses, wetlands) and adjacent land uses, including the nearest homes or areas zoned residential.

#### 4 **SERVICES**

Details of water supply, storm water drainage, power corridors, access to and impact on roads and transport can all be significant and should be noted where relevant.

#### 5 ENVIRONMENTAL IMPACT

Criteria for assessing a project and setting a level of assessment are:

- 1. The character of the environment
- 2. The potential impact of the proposal
- 3. Resilience of the environment to cope with change
- 4. environmental impacts
- 5. The input of other statutory decision-making bodies
- 6. Degree of public interest.

The following potential environmental impacts may be relevant:

- 1. Impacts on geomorphology, land stability and landscape
- 2. Impacts on drainage and water quality (surface and ground)
- 3. Impacts on biota
- 4. Impacts on access and transport systems
- 5. Impacts on existing services including power, water and telephone
- 6. Impacts on existing community facilities
- 7. Impacts on existing contingency plans for safety and emergency services.
- 8. Impacts on emission (Gas, Dust, Noise and heat)
- 9. Management of solid and liquid waste and storm water
- 10. Impacts on adjacent land uses including any conservation and recreational aspects
- 11. Impacts of constructional and operational activities
- 12. Visual impacts
- 13. Social impacts

Proponents would be required to pay appropriate processing and permit fees in accordance with the current existing LI for fees and charges (Amendment) Instruments.

## 1. PROPOSED UNDERTAKING/DEVELOPMENT

Title of proposal (general classification of undertaking)
Description of proposed undertaking including unit processes (flow diagram), raw materials, list of chemicals (source, types and quantities), storage facilities, waste by-products (soil, liquid and gaseous)
Scope of proposal (size of labor force, equipment and machinery, installed production capacity, product
type, area covered by facility/proposal, market)

## 2. PROJECT SITE

(Location attach a site plan/map)

Plot/House No Street/Area Name
Town
10 viii
Major Landmarks (if any)
Wajor Landmarks (II any)
Current Zoning
Distance to the nearest residential and or other facilities (in meters) provide coordinates (where
possible)
Adjacent land uses (existing and proposed) – (Describe in details and attach pictures)
······
Site description (immediate activities and adjacent land uses should be described)
······

## 3. INFRACTRUCTURE AND UTILITIES

Structures (building and other facilities proposed or existing on site)
Access to water (source, quantity)
Access to power (type, source and quantity)
Draining provision in the project area
Nearness to water body
Access road to project site
Other major utilities proposed or existing on site (eg. sewerage, etc)

## 4. ENVIRONMENTAL IMPACTS

Potential environmental impacts of proposed undertaking (both constructional and operational phases)

CONSTRUCTION PHASE	OPERATION PHASE
Fall a T.a B	

## 5. CONCERNS

Views of immediate adjourning neighbor's and relevant stakeholders (if applicable provide evidence of consultation to facilitate identification of key issues/impacts)

INDICATE PERSONS / INSTITUTIONS CONSULTED AND THEIR VIEWS AND CONCERNS IN THE TABLE BELOW				
No	Name	Contac t Tel/ Email	Location In Relation To (North South	Concerns / Issues
			East West) Project Site	
1		. ė .		
2		20		
3	W .			
4			7	
5	State of the last		100	

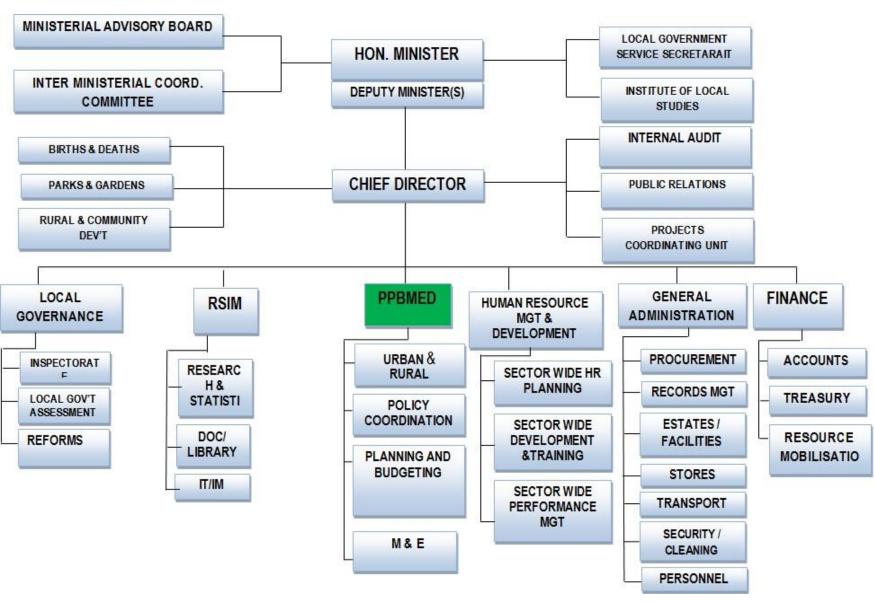
## 6. MANAGEMENT OF IMPACTS AND ENVIRONMENTAL ENHANCEMENT

	CONSTRUCTION PHASE	OPERATION PHASE
-	MEASURES	
•••		
•••		
• • •		

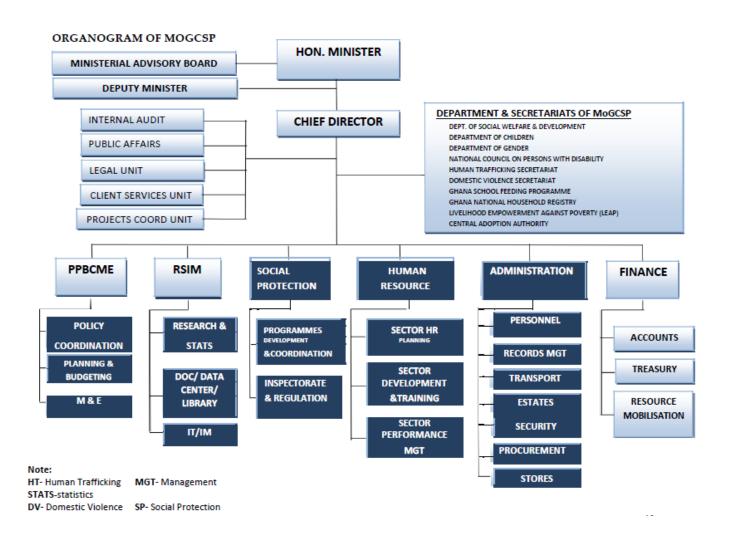
## 7. ATTACHMENTS

Tick appropriate box indicating that the following required documents have been attached.					
	Authentic site plan (signed by a licensed surveyor and certified by survey				
	dept.) Block plan of the site				
	Photographs of the site				
	Zoning letter from Town and Country Planning Department (TCPD)				
	No objection letter from the National Petroleum Authority (NPA) (For Petroleum Products retail outlets (FSS & LPG))				
8.	DECLARATIONS				
I,					
	tional information that shall come to my notice in the course of processing the on. I also declare that the information provided is true.				
••••••					
	Signature Date				

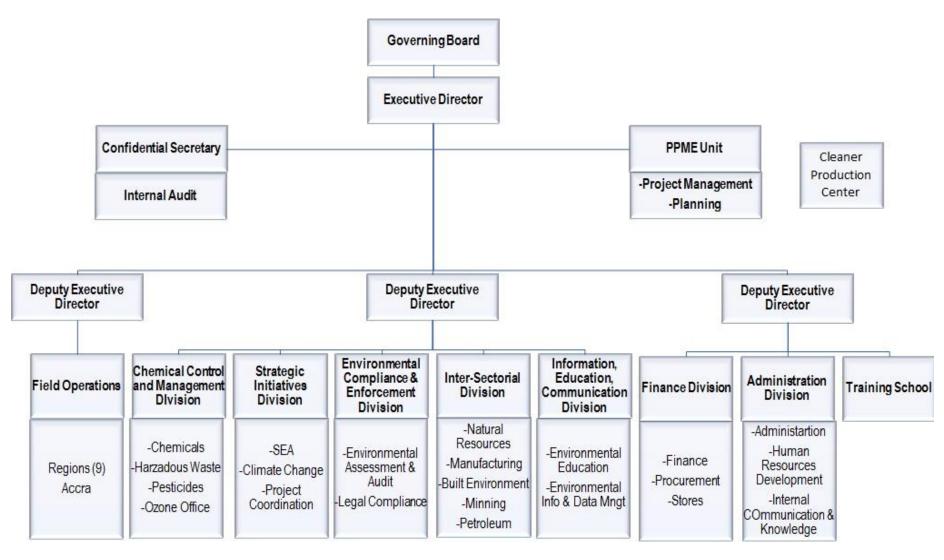
## **APPENDIX 3: MLGRD ORGANOGRAM**



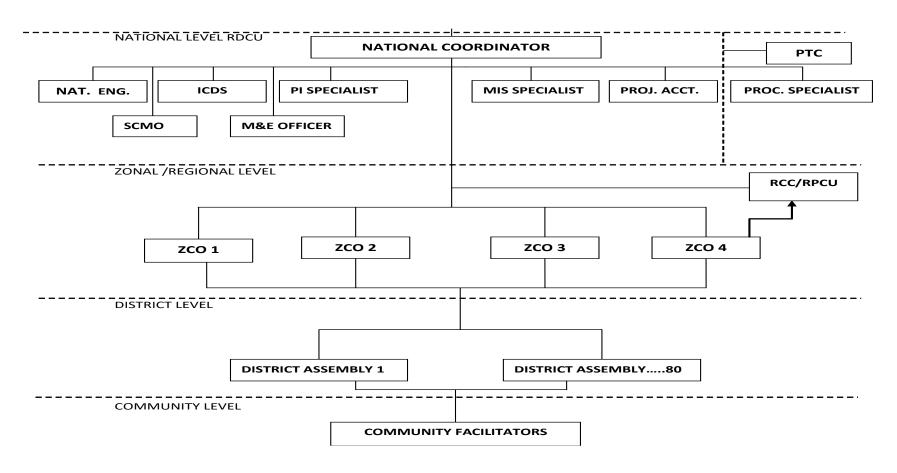
## **APPENDIX 4: MOGCSP ORGANOGRAM**



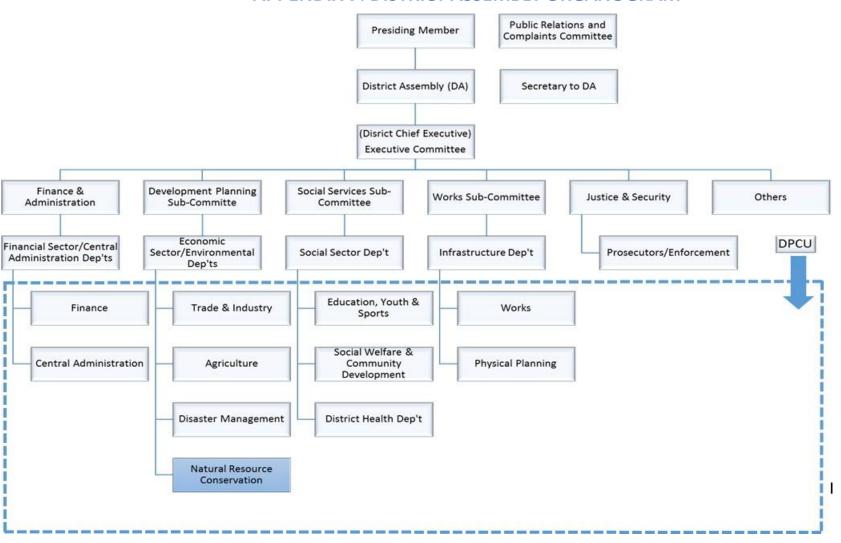
## **APPENDIX 5: ORGANOGRAM OF THE EPA**



## APPENDIX 6: ORGANOGRAM OF THE RDCU – NATIONAL COORDINATING OFFICE



## **APPENDIX 7: DISTRICT ASSEMBLY ORGANOGRAM**



## **APPENDIX 8: PARTICIPANTS AGREEMENT FORM (PAF)**

## GHANA PRODUCTIVE SAFETY NET PROJECT

## **Labour Intensive Public Works (LIPW) Participants Agreement Form**

## Name and Address of District Assembly:

1	l. AGRI	EEMI	ENT							
This	Agreem	ent is	made on	theda	y of	in the year 2	2020 betw	een the	·	
Dist	rict/Muni	cipal	Assembl	ly and the	LIPW	Participants	of			
com	munity	for	the	provision	of	unskilled	labour	for	the	Rehabilitation
of						at	• • • • • • • • • • • • • • • • • • • •			• • • • • • • • • • • • • • • • • • • •
2	2. SCOP	PE OI	WORK	S						
The	Works co	onsists	s of:							
	• • • • • • • • • • • • • • • • • • • •									
3	B. EXPE	CTEI	) START	OF WORK						
				1		••••				
		_		ETION OF						
	work is ex	pected	l to be com	pleted within	1		froi	n the da	te of sig	ning of this labour
5	S. SYST	ГЕМ	OF REM	UNERATI	ON					
The	Task Wo	rk Sys	stem (whe	ere a partici <sub>l</sub>	pant is g	iven a piece o	f work to	comple	te for a	day's wage) will
be u	sed.									
(	6. WAG	E RA	TE							
The	daily wa	ge rat	e for a co	mpleted tas	sk is GH	S This	s will cha	nge wit	th the a	djustment of the
Nati	onal Mini	imum	Wage of	Ghana.						
7	. SCHE	EDUL	E OF PA	YMENTS						
The	Participa	nt wil	l be paid 1	monthly via	E-zwich	payment plat	form.			
8	3. SIGN	ATU	RES							
Nam	e and De	signa	tion of Di	strict/Munic	ipal Ass	embly Rep: _				
Sign	ature:					Date	• • • • • • • • • • •			
Witr	ness (Rep	of Fa	cility Ma	nagement C	ommitte	e):				
Sign	ature:					Date				

Names and Signatures/Thumbprints of Participants (as enclosed)

# GHANA PRODUCTIVE SAFETY NET PROJECT LIPW PARTICIPANTS AGREEMENT FORM

MUNICIPAL/DISTRICT

**SUB-PROJECT** 

NO. UNIQUE ID NAME OF PARTICIPANT SEX SIGNATURE/THUMBPRINT

M/F

## **APPENDIX 9: TOR FOR INTEGRATED PEST MANAGEMENT (IPM) PLAN**

#### General objective

To strengthen CCMI sub-project pest protection at the local levels by improving the efficiency of protection through enhanced cultural practices and reduced pesticide usage to minimize impact on human health or environmental hazards.

#### 1.2 Specific Objectives

The specific objectives of the Integrated Pest Management Plan (IPM) are to:

- Support the crop protection unit of the MOFA/DADU (District Agriculture Staff) in strengthening pest
  management approaches and encourage minimum pesticide usage in accordance with the National Action
  Pan on food hygiene and safety, food security, adaptation to climate change and other approved
  international conventions.
- Strengthen the capacity for IPM implementation in the country through the staff of MOFA/DADU and Forestry Services Division.
- Strengthen environmental protection and safety through enhanced roles for natural enemies such as parasites, predators and pathogens that are safe for human interactions.
- Pack pest management practices that will be effective and at the same time ensure reduced pesticide residues in food and the environment (i.e. air, water and soil pollution).
- Promote the use of environmentally friendly practices (hygienic, cultural, biological or natural control mechanisms and the judicious use of chemicals) in pest control.
- Effectively monitor pesticide use and pest issues on CCMI subprojects.

## 2. Policy and Regulatory Framework

The major policy and regulatory framework for plant protection, pest and pesticide control and management, and environmental pollution include:

- Guidelines for the National Plant Protection Policy, June 2004
- National Land Policy, 1999
- National Water Policy, June 2007
- National Environment Policy, 2013
- Environmental Protection Agency Act, 1994, Act 490
- Environmental Assessment Regulations, 1999, LI 1652
- National Climate Change Policy, 2014
- Plants and Fertilizer Act, 2010, Act 803
- Water Resources Commission Act, 1996, Act 522
- Food and Drugs Act 1992, PNDCL 3058
- World Bank Environmental Standard 3, Resource Efficiency and Pollution Prevention and Management.

#### 3. Responsible Institutions

The key national institutions responsible for the safe management of agro-chemicals and its related matters include:

- Environmental Protection Agency (EPA)
- Ministry of Food and Agriculture (MoFA)
- Food and Drugs Authority
- The Customs, Excise and Prevention Service (CEPS)

The National Information Centre on Poisons located at the Ridge Hospital in Accra

#### 4. Challenges and Potential Impact

The potential impacts and challenges identified include:

Lack of IPM sustenance measures at the community level even though national pest control strategy is IPM:

- Likely pollution of water resources and aquatic life from pesticide usage;
- Poisoning from improper use of pesticides by beneficiaries and farmers;
- Impact from improper disposal of pesticide containers;
- Large scale production losses from fruit fly and armyworm outbreaks;
- Production losses from threats from other crop pests and diseases;
- Abuses associated with pesticide supply and sales; and
- General health and safety of beneficiaries and farmers and environmental hazards.

#### 5. IPM Approach and Definition

This approach focuses on the reduction of the risks of abuse and excessive use of chemicals for plant and livestock pest protection and emphasizes community knowledge on pest identification and monitoring, cultural practices used in the farming activities and farm sanitation/ diversification. IPM is thus defined in this specific context of the environmental management as a 'pest management system utilizing the combined approach of the population dynamics of the species causing damage and all possible appropriate techniques and measures to maintain the density of the pests below those causing economic damages'.

#### 6.0 The Basic Principle of the IPM Framework

The following principles will be applied in the implementation of the project in terms of chemical pesticide and fertilizer usage:

- The prohibited list of banned pesticides will be prepared and used to inform procurement processes (if needed). The Ghana EPA list of banned pesticides is attached as Annex 1.
- The IPM strategy for the project will be designed in conformity to the Government policies on food safety and security, sustainable land use, and environmental safety which emphasizes reduced chemical pesticides and increased fertilizer use.
- Improvement in the community knowledge and experience in the use of chemicals through research surveys and farmers field training courses.
- Integration of all possible measures/practices for effective and cost efficient control of the selected tree crops.

#### 7.0 The Contents of the IPM Model

Collection of Information and Selection of Solutions.

Before implementing the IPM programme, investigation must be mounted, and discussion entered into with local stakeholders to solicit necessary information such as:

- Pest identification and their status on the selected tree crops.
- Damage levels and impacts
- Control measures in use
- Knowledge about and the experience gained using the control measures

On the basis of these findings, IPM protocols will be designed and evaluated for the specific tree crops utilizing one or more of the following:

- Land preparation methods
- Cultivation methods
- Planting materials
- Biological control measures
- Determination of levels of harm and thresholds for triggering protection interventions
- Development of IPM models for demonstration, coaching and training of field officers, farmers and other staff.

The project will organise workshops and staff training on IPM. The contents and preparation of the training would include:

- IPM approach and its benefits
- Distinguishing between the major and minor pests and their damages
- Identifying the natural enemies in the field
- Identifying the components for IPM
- Type of land preparation
- Seed or stock selection (resistant/tolerant variety)
- Time of seeding, densities, weeding regimes etc.
- Pesticides selection (levels, safety concerns, application schedules etc.
- Damage threshold
- Development of model IPM plots for practical demonstration/ classes.
- Development of IPM manual guide for teaching and as a reference text

#### 8.0 Expected Results

The expected results would be:

- Effective pest control measures in place.
- Enhanced food safety achieved.
- Reduction in environmental hazards.
- Human health safety considered and hence maximized.
- Awareness of pests and their control measures facilitated within communities.
- National pests control programmes strengthened and capacitated.

## **ANNEX 1 EPA BANNED PESTICIDES**

(C) BANNED PESTICIDES

(Pesticide when used in accordance with widespread commonly recognized practice even in the presence of additional regulatory restrictions will cause unreasonable adverse effect on people, animals, crops or on the environment. Such pesticides are prohibited for use in the country).

No	Name of Pesticide
1.	2,4,5-T and its salts and esters
2.	Aldrin
3.	Binapacryl
4.	Captafol
5.	Chlordane
6.	Chlordimeform
7.	Chlorobenzilate
8.	Dichlorodiphenyltrichloroethane (DDT)
9.	Dieldrin
10.	Dinoseb and its salts and esters
11.	Dinitro-ortho-cresol (DNOC) and its salts (such as ammonium salt, potassium salt and
	sodium salt)
12.	Endrin
13.	HCH (mixed isomers)
14.	Heptachlor
15.	Hexachlorobenzene
16.	Parathion
17.	Pentachlorophenol and its salts and esters
18.	Toxaphene
19.	Mirex
20.	Methamidophos (Soluble liquid formulations of the substance that exceed 600 g active ingredient/l)
21.	Methyl-parathion (emulsifiable concentrates (EC) with at or above 19.5% active ingredient and dusts at or above 1.5% active ingredient)
22.	Monocrotophos (Soluble liquid formulations of the substance that exceed 600 g active ingredient/I)
23.	<del></del>
24.	•
25.	Dustable powder formulations containing a combination of Benomyl at or above 7%, Carbofuran at or above 10% and Thiram at or above 15%
26.	Methyl Bromide
27.	Chlordecone
28.	Alpha hexachlorocyclohexane
29.	Beta hexachlorocyclohexane
30.	Lindane
31.	Pentachlorobenzene
32.	Technical Endosulfan and its related isomers

Environmental Protection Agency/CCMC-RevisedRegisterOfPesticidesFebruary2017

# APPENDIX 10: TOR FOR THE ENVIRONMENTAL AND SOCIAL IMPACT ASSESSMENT (ESIA)

#### (A) Executive summary

Concisely discusses significant findings and recommended actions.

#### (B) Legal and institutional framework

- ✓ Analyses the legal and institutional framework for the project, within which the environmental and social assessment is carried out, including the issues set out in ESS1, paragraph.
- ✓ Compare the existing national environmental and social framework and the ESSs and identify the gaps between them.
- ✓ Identifies and assesses the environmental and social requirements of any co-financiers.

#### (C) Project description

- ✓ Concisely describes the proposed project and its geographic, environmental, social, and temporal context, including any offsite investments that may be required as well as the project's primary suppliers.
- ✓ Through consideration of the details of the project, indicates the need for any plan to meet the requirements of ESS 1 through 10.
- ✓ Includes a map of sufficient detail, showing the project site and the area that may be affected by the project's direct, indirect, and cumulative impacts.

#### (D) Baseline data

- ✓ Provide in detail the baseline data that is relevant to decisions about project location, design, operation, or mitigation measures. This should include a discussion of the accuracy, reliability, and sources of the data as well as information about dates surrounding project identification, planning and implementation. —
- ✓ Identifies and estimates the extent and quality of available data, key data gaps, and uncertainties associated with predictions.
- ✓ Based on current information, assesses the scope of the area to be studied and describes relevant physical, biological, and socioeconomic conditions, including any changes anticipated before the project commences.
- ✓ Consider current and proposed development activities within the project area but not directly connected to the project.

#### (E) Environmental and social risks and impacts

✓ Consider all relevant environmental and social risks and impacts of the project. This will include the environmental and social risks and impacts specifically identified in ESS2 – 8, and any other environmental and social risks and impacts arising as a consequence of the specific nature and context of the project, including the risks and impacts identified

#### (F) Mitigation measures

- ✓ Identifies mitigation measures and significant residual negative impacts that cannot be mitigated and, to the extent possible, assesses the acceptability of those residual negative impacts.
- ✓ Identifies differentiated measures so that adverse impacts do not fall disproportionately on the disadvantaged or vulnerable.

- ✓ assesses the feasibility of mitigating the environmental and social impacts; the capital and recurrent
  costs of proposed mitigation measures, and their suitability under local conditions; the institutional,
  training, and monitoring requirements for the proposed mitigation measures.
- ✓ specifies issues that do not require further attention, providing the basis for this determination.

#### G) Analysis of alternatives

- ✓ systematically compares feasible alternatives to the proposed project site, technology, design, and
  operation--including the "without project" situation--in terms of their potential environmental and
  social impacts;
- ✓ assesses the alternatives' feasibility of mitigating the environmental and social impacts; the capital and
  recurrent costs of alternative mitigation measures, and their suitability under local conditions; the
  institutional, training, and monitoring requirements for the alternative mitigation measures.
- ✓ For each of the alternatives, quantifies the environmental and social impacts to the extent possible, and attaches economic values where feasible.

#### (H) Design measures

✓ sets out the basis for selecting the particular project design proposed and specifies the applicable EHSGs or if the ESHGs are determined to be inapplicable, justifies recommended emission levels and approaches to pollution prevention and abatement that are consistent with GIIP.

#### (I) Key measures and actions for the Environmental and Social Commitment Plan (ESCP)

✓ Summarizes key measures and actions and the timeframe required for the project to meet the requirements of the ESSs. This will be used in developing the Environmental and Social Commitment Plan (ESCP).

#### (J) Appendices

K) List of the individuals or organizations that prepared or contributed to the environmental and social assessment.

#### L) References

- ✓ Indicate the ff:
- ✓ the written materials both published and unpublished, that have been used.
- ✓ Record of meetings, consultations, and surveys with stakeholders, including those with affected people and other interested parties. The record specifies the means of such stakeholder engagement that were used to obtain the views of affected people and other interested parties
- ✓ Tables presenting the relevant data referred to or summarized in the main text. (v) List of associated reports or plans.

## **APPENDIX 11: COVID-19 RESPONSE PLANS**

#### 1.0 INTRODUCTION

the Ghana Productive Safety Net Project 2 (GPSNP2) is being designed to build on the gains made through Ghana Social opportunities Project and, its successor, the Ghana Productive Safety Net Project, which is currently ongoing but due to end in June 2021. GPSNP2 seeks to improve productivity, social inclusion, expanding income earning opportunities to poor households, and providing relief to extremely poor households because of the COVID-19 pandemic.

The focus areas of this project will be: (i) scale up of **Productive Inclusion** activities (Component 1); (ii) scale up of **labour-intensive public works** (Component 2); (iii) expansion of **LEAP** cash transfers program (Component 3); and (iv) consolidation and decentralization of **systems strengthening** activities, and linkages to social services (Component 4). Component 5 comprises, Project Management, Coordination and Capacity building.

An assessment of sub-project activities carried out under each of the components suggests that Components 1 and 2 could become vessels for the spread of COVID-19 if effective measures are not mainstreamed into implementation activities to forestall such occurrence.

**Component 1.** Major component 1 activities to be undertaken include: (i) selection of beneficiaries; (ii) feasibility and market viability studies; (iii) information and sensitization campaigns; (iv) life skills training; (v) basic business management skills training; (vi) micro-enterprise skills trainings; (vii) provision of start-up lump sum cash grants; (viii) mentoring and coaching; (ix) access to market opportunities; and (x) promotion of financial inclusion activities.

Component 2. The objective of the LIPW component is to extend income-earning opportunities to extremely poor households through Labour Intensive Public Works (reliance on manual labour), which maintains or rehabilitates assets that improve the productivity of communities and respond to the anticipated effects of climate change. The following menu of sub-projects will be undertaken: Rehabilitation and maintenance of rural feeder and access roads (Rural and Urban), Rehabilitation of small earth dams and dugouts (Rural), Climate change mitigation interventions (Rural and Urban, Improved Water Supply (Urban) Improved Sanitation Facilities (Rural and Urban), Solid Waste Management (Rural and Urban), and Flood Mitigation Measures (Urban).

Risk rating of GPNSP 2 components

COMPONENT	POTENTIAL SOURCE OF EXPOSURE AND SPREAD	RISK RATING
Productive Inclusion (PI)	<ul> <li>Community sensitization</li> <li>Beneficiary selection and enrolment</li> <li>Training – District level (Business Advisory Committees), Service providers, beneficiaries (life skills, business management and micro-enterprise skills)</li> <li>Mentoring and coaching</li> </ul>	High
Labour Intensive Public Works (LIPW)	<ul> <li>Community sensitization</li> <li>Beneficiary selection and enrolment</li> <li>Training programs – Contractors' supervisors, District Assembly Staff (Desk officers, Social welfare officers,</li> </ul>	High

COMPONENT	POTENTIAL SOURCE OF EXPOSURE AND SPREAD	RISK RATING
	Climate Change Focal persons), and Community actors (Facility management Committee members  Daily work attendance	
Livelihood Empowerment Against Poverty (LEAP)		Low
Ghana National Household Registry (GNHR)	<ul> <li>Training of enumerators</li> <li>House-t-o house data collection</li> </ul>	Medium
Project Management, Coordination, and capacity building	Field Visits (monitoring activities of consultants)	Low

### 2.0 PURPOSE AND OBJECTIVE OF THE PLAN

This plan seeks to:

- Outline specific operational guidelines for the implementation of sub-project activities under each project component to ensure adherence to prescribed preventive and safety protocols.
- Identify the needed logistical support and funds required to effectively carry out activities because of the prescribed measures.
- Establish accountabilities for the protocols proposed at each specific stage of implementation.

#### 3.0 TARGET GROUPS

This plan targets the following implementers, individuals, groups, and other relevant stakeholders:

- All project Staff
- Zonal Coordinating Officers (ZCOs)
- District CLASS Implementing Teams (DCITs)
- Training Service Providers
- Civil Society Organizations (CSOs) or Non-governmental Organizations (NGOs), assigned to the implementation.
- Potential Beneficiaries
- Selected beneficiaries

#### 4.0 PROTOCOLS FOR PROJECT DELIVERY ACTIVITIES

In compliance with the government policy requirements on the CoVID-19 pandemic, the World Health Organization (WHO) prescribed protocols and the World Bank's technical note on Public Consultations and Stakeholder Engagement in World Bank supported operations, the following overall strategies will be observed:

#### 4.1 General Protocols

- 1. Social distancing protocols in all relevant activities including community sensitization and awareness creation, training sessions, payment and data collection activities.
- 2. Provision of hand washing facilities and hand sanitizers in all gatherings and training sessions
- 3. Provision of nose masks and hand sanitizers for selected beneficiaries and relevant stakeholders
- 4. Provision of COVID-19 prevention communication materials to beneficiary communities
- 5. Enforcement on the use of nose masks at all gatherings and in offices

The implementation of this response plan will be guided largely by three "Cs" of the COVID prevention lexicon i.e.

- Preventing congestion as much as possible at public gatherings
- Ensuring adequate air circulation
- Limiting physical contact

### **4.2** Office Operations

Each Office under the Ghana Productive safety Net Project 2 shall:

- Set up COVID-19 response team (of at least 3 people)
- When possible, encourage employees to work from their homes.
- have veronica buckets (with water), rolls of tissue and soap at the entrance to the facility.
- Encourage employees who have symptoms of COVID-19 or who have a sick family member at home with COVID-19 to notify their supervisor and stay home.
- Ensure that ventilation systems in the facility operates properly.
- Increase circulation of outdoor air as much as possible by opening windows and doors if possible and using fans.
- As much as possible, conduct meetings virtually.
- Perform enhanced cleaning and disinfection after anyone suspected or confirmed to have COVID-19
  has been in the workplace.
- Stagger shifts, start times, and break times as feasible to reduce the number of employees in common areas such as corridors and canteens.
- clean and disinfect all surfaces that are frequently touched by multiple people, such as door handles, desks, light switches, faucets, toilets, workstations, keyboards, telephones, handrails, printer/copiers, and drinking fountains daily.
- As much as possible, limit travels

### 4.3 PI and LIPW Specific Protocols

PI and LIPW sub-projects activities generally involve the congregation of large numbers of people. Activity specific protocols have been indicated for observance.

Sumi	Summary of Component specific protocols			
No	Activity	Target Group	Approach in response to Covid-19	Responsibility
1	Community Mobilization and Sensitization	Community members	<ul> <li>Hold program outdoors preferably in a large area</li> <li>Follow social distancing protocols by ensuring that the venue is big and spacious enough to allow for physical distancing (sitting 2 metres apart)</li> <li>Provide hand-washing facilities and sanitizers and ensure all participants wash their hands-on arrival at the venue and each time they step out and want to return to the venue</li> <li>Provide nose masks to all participants and facilitators and ensure strict adherence to the wearing of same by all during sessions</li> </ul>	ICDS, ZCOs
		Potential CLASS and LIPW beneficiaries and opinion leaders	<ul> <li>With the help of Community Facilitators (CFs), zone the community into 2-4 clusters (ensuring that each zone shall not exceed 100 people) and organize separate sensitization sessions for each of the zones (assign between 1-2 full days to each community)</li> <li>Hold sensitization fora in an open and spacious venue, preferably outdoor, to allow for physical distancing and air circulation</li> <li>Commence each forum by educating the audience on COVID-19 safety protocols using the project's COVID- 19 posters</li> <li>Enforce physical distancing during sessions</li> <li>Provide hand-washing facilities and sanitizers and ensure all participants wash their hands-on arrival at the venue and each time they step out and want to return to the venue</li> <li>Ensure strict adherence to the wearing of nose masks by all participants during sessions</li> <li>Leverage information vans as needed to provide mobile sensitization, if needed, to supplement the shorter, more restricted activities</li> </ul>	ICDS/DCIT Members/ZCOs
2	Beneficiary Selection	Eligible beneficiaries in entire community	<ul> <li>Ensure that only eligible persons turn-up at the venue on the day of enrolment (i.e. one person per household by engaging Community Facilitators and LEAP Community Focal Persons to validate persons who show up as either on the LIPW programme or from LEAP households</li> <li>Facilitate a process where beneficiaries will be required to turn up in turns based on the various zones in which the sensitization was conducted to self-select allowing for up to 20 persons converging at a time in order to avoid overcrowding at the enrolment center</li> <li>Commence session by reminding participants of COVID-19 safety protocols using the project's COVID-19 IEC posters</li> <li>Ensure physical distancing by providing sitting arrangements of two metre apart and strict adherence to the wearing of nose masks during all sessions</li> </ul>	

No	Activity	Target Group	Approach in response to Covid-19	Responsibility
		Provide hand-washing facilities and sanitizers and ensure all participants wash their hands upon arriving at the venue and each time they step out		
		Eligible beneficiaries in entire community	<ul> <li>and want to return to the venue</li> <li>Hold CBT sessions in an open and spacious venue to allow for physical distancing</li> <li>Commence session by reminding participants of COVID-19 safety protocols using the project's COVID-19 IEC posters</li> <li>Enforce physical distancing during sessions</li> <li>Provide hand washing facilities and ensure all participants wash their hands-on arrival at the venue and each time they step out and want to return to the venue</li> <li>Ensure strict adherence to the wearing of nose masks during all sessions</li> </ul>	ZCOs/ESSS/ICDS
3	Beneficiary Validation and Orientation	Selected/ enrolled beneficiaries in entire community	<ul> <li>Divide the selected beneficiaries into batches of up to 35 each and hold separate sessions for each of the batches</li> <li>Hold CBT sessions in an open and spacious venue to allow for physical distancing</li> <li>Commence sessions by reminding participants of COVID-19 safety protocols using the project's COVID-19 IEC posters</li> <li>Enforce physical distancing during sessions</li> <li>Provide hand washing facilities, sanitizers and ensure all participants wash their hands-on arrival at the venue and each time they step out and want to return to the venue</li> <li>Ensure strict adherence to the wearing of nose</li> </ul>	ZCOs/ESSS/ICDS
4	Group Formation (PI)	Selected beneficiaries in entire community	<ul> <li>masks during all sessions</li> <li>Clustering of beneficiaries for the purpose of training to be revised to 10-20 persons to reduce congestion during training sessions</li> </ul>	- DCIT Members
		DCIT (Desk exercises and interviews	<ul> <li>Efforts to be made to increase the number of Training Service Providers in response to the reduced class sizes (i.e. 1 per a reduced class size of 10-20)</li> </ul>	-DCIT Members with support from ZCO
5	All Training programs		<ul> <li>Follow social distancing protocols by ensuring that the training venue is big and spacious enough to allow physical distancing (2 metres apart)</li> <li>Provide hand washing facilities</li> <li>Provide nose masks to all participants and facilitators and ensure strict adherence to the wearing of same by all during sessions</li> <li>Introduce Training Service Providers to the project's COVID-19 IEC posters</li> </ul>	-ICDS

No	Activity	Target Group	Approach in response to Covid-19	Responsibility
			<ul> <li>As part of training, ask trainers to start of all their respective training with 5 minutes sensitization of COVID</li> </ul>	
		Beneficiaries (10-25 per class) (PI)	<ul> <li>- Hold training sessions in revised IGA based groups of 10-20 persons per class</li> <li>- Hold training session in an open and spacious location</li> <li>- Commence sessions by reminding participants of COVID-19 safety protocols using the project's Covid-19 IEC posters</li> <li>- Ensure physical distancing and wearing of nose masks during sessions</li> <li>- Provide hand washing facilities</li> <li>- Facilitators to intermittently remind beneficiaries on the need to adhere to the COVID-19 protocols</li> </ul>	-Selected members of DCIT with the requisite competences and selected Master Crafts persons
		Beneficiaries based on community coverage	<ul> <li>Organize cash out sessions in turns (ensuring that beneficiaries go to the payment points in batches of IGA groups) to reduce congestion</li> <li>Ensure physical distancing and wearing of nose masks.</li> <li>Provide hand washing facilities during cash out</li> </ul>	- E-Payment Service Provider, ZCO & DCIT
7	Coaching and	Beneficiaries (within their operational units or in clusters)	-Carry out regular visits to individual production sites/ units ensuring that beneficiaries and mentors adhere to COVID-19 preventive and safety protocols (i.e. wearing of appropriate PPEs during production and regular hand washing)	- Business Development Service Providers (master crafts persons)
			-Monitor and follow up on Business Development Service Providers (master craftsmen) through emails, calls and reports	- DCIT led by BACs
	Daily Work Attendance (LIPW)		<ul> <li>Reduction in the number of unskilled workers at site per day to ensure social distancing is achieved. Beneficiaries were put into groups and only a few persons made to work in a day through a rotational system to avoid overcrowding.</li> <li>Put workers into groups of not more than 100 people depending on the work activity. Institute a rotational system to ensure that beneficiaries are at least more than 2metres apart whist working.</li> <li>Provide each site with veronica bucket, soap and water. Ensure strict adherence to handwashing upon arrival at the site, during break and after work.</li> <li>Immediately dismiss from the site any beneficiary who refuses to adhere to the COVID-protocols.</li> </ul>	Contractors/CCMI Focal persons

## 5.0 CONCLUSION

The new wave of COVID-19 suggests that any modest economic gain from the downward trend observed in December 2020 will soon be eroded if the general populace fails to adopt smart means of going about their

economic activities without endangering their lives. It is hoped that strict adherence to the guidelines stipulated in this plan will go a long way to ensure that the vulnerable in our society are able to earn their wages provide the requisite social infrastructure for their communities whilst at the same time keeping safe.

### **APPENDIX 12: LABOR MANAGEMENT PROCEDURES**

#### **OVERVIEW OF LABOR USE ON THE PROJECT**

This Labor Management Procedure (LMP) is the preliminary LMP which will be updated in detail during implementation, with a full Labor Management Plan. The LMP provides the framework for addressing the specific impacts that are anticipated as a result of the implementation of the Ghana Productive Safety Net Project 2 (GPSNP2). This LMP is a planning tool that sets out a formal procedure for the protection of workers' rights and to manage and implement measures that will avoid or reduce labor related impacts on community health, safety, and security. It is expected that the Ministry of Local Government and Rural Development (MLGRD) and its implementing agency the Rural Development Coordinating Unit (RDCU), together with the beneficiary Metropolitan, Municipality, and District Assemblies (MMDAs) and other relevant agencies and civil works contractors, will ensure full compliance and application of the Labor Management Procedure during implementation. This LMP will further be updated into a plan during implementation.

The scope of this LMP therefore covers all types of workers: skilled and unskilled workers, including volunteers, who will be engaged directly and/or indirectly during the implementation of GPSNP2. Specifically, the LMP will be applicable to staff at the Rural Development Coordinating Unit (RDCU) National Coordinating Office (NCO) and Zonal Coordinating Offices (ZCOs), and contractors who will be a part of the project. It will also apply to all workers who will be hired during the construction phase of the project, and deals with all aspects relating to recruitment, labor and working conditions, management of worker relationships and Occupational Health and Safety (OHS). The LMP also includes measures related to the management of workers engaged by third parties or contractors, and the management of workforce-related risks within the supply chain.

This LMP is developed taking into consideration ESS 2 which specifies the requirements for the management of labor and working conditions under any World Bank-funded project. The LMP seeks to achieve the following specific objectives:

- Establish arrangements to appropriately manage and protect the OHS and welfare of workers including both employees and contractors and others who may be exposed to risks associated with the construction and rehabilitation of facilities under the GPSNP2
- Ensure that employees understand their rights in relation to labor and working conditions
- Allow employees to exercise their right to freedom of association and collective bargaining
- Provide employees and contractors with a feedback mechanism for them to raise feedback, concerns, complaints and grievances and to receive information on the response and any associated corrective action
- Prevent discrimination in hiring, remuneration, and access to training on the grounds of race, national
  or social origin, birth, religion, disability, gender, sexual orientation, union membership, political
  opinions and age and to promote equal opportunities
- Manage disciplinary practices and grievances in a manner that treats those affected individuals with respect and dignity and without threat, abuse or ill-treatment
- Ban the use or support of child, forced or compulsory labor in direct operations and in the supply chain
- Prevent sexual and gender-based violence that may arise from activities of the GPSNP2.

The Labor-intensive Public Works (LIPW) component of GPSNP2 has the objective of extending income-earning opportunities to poor households in rural and urban areas through public works, which maintain or rehabilitate assets that improve the productivity of communities and respond to the anticipated effects of climate change. Subprojects to be implemented under this component will include rehabilitation and maintenance of rural feeder and access roads; rehabilitation of small earth dams and dugouts; climate change mitigation interventions (seedling and tree planting); construction of rural and urban water and sanitation facilities; and works for solid waste management and flood prevention.

For the implementation of LIPW, a number of stakeholders will be engaged, including:

- District Assemblies (DAs) who are the implementing agencies
- Collaborating Institutions (technical line Agencies) who provide technical support to the DAs
- Private Service Providers such as small-scale contractors who assist the DAs in the delivery of works
- PFIs, who register beneficiaries on e-payment platforms
- Regional Coordinating Council, which monitors the activities of LIPW delivery
- Target communities who are the primary recipients of all LIPW benefits i.e. wages and assets
- Facility Management Committee (FMC), responsible for the overall management of the implementation
  process at the community level. However, the FMC will be represented at the site by the Community
  Facilitator who will be an automatic member of the committee
- Community Facilitators who serve as mobilizers and mediate between the beneficiaries/ Communities and other Project Stakeholders; and
- Target beneficiaries who provide labor and earn income from LIPW

The project will engage direct workers, contracted workers, and community workers. Engagement of direct workers such as Private Service Providers such as small-scale contractors and site supervisors. It is envisaged that aside unskilled workers (beneficiaries), hiring of these contractors will be on a small scale, given that the intent of this work is to largely have majority being manual for increased beneficiary access (high labor content). The project anticipates employing about 60,000 community workers for public works across all beneficiary communities. No large-scale labor influx is anticipated as contract workers are expected to be from the local communities.

As is the case with most public works, the subproject activities may expose workers to some degree of occupational health and safety (OHS) risks. Potential risks include injuries, snake bites and/or animal attacks; agrochemical contamination and poisoning; manual handling with its associated injuries; noise, dust and fumes inhalation, etc.

LIPW staff who oversee the project at the national and zonal coordinating offices of the RDCU have requisite expertise building from 10 years of implementation (starting with IDA-supported Ghana Social Opportunities Project (P115247) and then Ghana Productive Safety Net Project (P164603) building systems and training that ensures that all labor are treated fairly and incidents if they occur, are addressed in a swift manner, with no discrimination. As part of the labor management, the project requires contractors and service providers to prepare and implement stand-alone labor management plans for each site, which also includes how they will address gender-related issues, prevent child labor and avoid labor issues. The Single Window Citizens Engagement Service (SWCES) developed by the Ministry of Gender, Children and Social Protection (MoGCSP) to facilitate streamlined grievance and redress mechanism for GPSNP projects and other SP and gender-related programming, described in the ESMF and SEP will continue to serve as the core system for addressing grievances. Each contractor will also sign an anti-harassment document prior to initiating its work, and all cases tracked to confirm timeliness of resolution. All individuals participating in the program will receive periodic training on labor management to ensure that new staff and beneficiaries are aware of their rights and the systems in place to address any complaints and/or acquire information. The project will also support on-the-job training for small-

scale contractors and practical training at model sites for all category of persons who will be involved in the construction and supervision of works.

The following are specifics on project workers:

**Number of Project Workers**: Different type of workers will be engaged to deliver the project. The categories and estimated numbers are as follows:

- Unskilled workers (beneficiaries): 60,000
- RDCU National Coordinating Officers: 27
- RDCU Zonal Coordinating Officers: 48
- Community Facilitators from the beneficiary communities: 370
- Local Artisans (Masons, Carpenters, etc.): 400
- Contractor Site Supervisors: 340
- Client Site Supervisors: 175
- Site Engineers: 40
- Total number of Workers envisaged is therefore 61,400

Characteristics of Project Workers: Local artisans such as masons and carpenters will be hired from the localities to assist with activities for subprojects being implemented using the Community-demand Driven (CDD) approach. Persons from the communities who are lettered and have basic IT knowledge (ability to use Smart phones and tablets) will be engaged to handle data and facilitate electronic delivery and tracking processes (registration, daily attendance, e-payment, etc.).

For subprojects implemented through contracting, such as rehabilitation of small earth dams and dugouts, feeder and access roads, and water access projects, contractors will be procured from within the region and districts of implementation. A team of site supervisors will be deployed for quality assurance. These supervisors will be selected from the contractors (mentioned previously) and also from the metropolitan, municipal and/or district assemblies of implementation. Persons below the age of 18 and above 65 will not be allowed to work on the subprojects. International migrant workers are also not envisaged to be part of the project.

Timing of Labor Requirements: Most activities to be undertaken on the project are in the unskilled category and will be undertaken during the agricultural off-season — As such, majority of the beneficiary work force will be working from January to June and possibly between October and December each year. Exceptions will however be made for beneficiaries on the Climate Change Mitigation interventions and flood mitigation measures whose activities will be at their peak during the rainy season. Each beneficiary will have a maximum of 6-hour daily work, this will therefore translate to the project supervisors, service providers and contractors.

**Contracted Workers**: Two modes of implementation will be employed to deliver the project – Contracting and Community-demand Driven (CDD) approach. Rehabilitation and maintenance of small earth dams and dugouts as well as feeder roads, borehole drilling among others will be done through contracting while the climate change mitigation interventions and flood mitigation measures are executed using the CDD approach. It is envisaged that approximately 170 contractors will be procured to deliver the subprojects. At minimum, a contractor will be required to have two supervisors at site, therefore totaling approximately 340 workers. Agents and intermediaries will not be used in any of the instances.

Migrant Workers: Migrant workers are not expected to be used on the project.

#### ASSESSMENT OF KEY POTENTIAL LABOR RISKS

Given the nature of the environment where public works activities will take place (mostly in large open-air areas, near forests and/or water bodies), there is potential for various labor risks depending on the site and type of work. This section therefore discusses main potential risks and strategies for mitigation of such risks and/or remedies to address them if they occur. The main potential risks to onsite workers as identified in the ESMF and their mitigation measures include:

Risk of contracting URTI (due to air quality deterioration): This is from fugitive dust from land preparation and other earthworks. Fugitive dust generation is usually more pronounced during the dry season. This could potentially affect the health of unskilled workers, machine operators, supervisors and others. The impact may be of high intensity but of relatively short duration. Part of mitigation measures will be to regularly undertake water dousing for earthworks. All workers must also be provided with nose masks and its usage enforced to minimize dust inhalation.

**Risk of Exposure to Agrochemicals:** Pest infestation may require the use of agro-chemicals. Pesticide poisoning to workers due to poor handling, inhalation, and the likely usage of empty pesticide containers for storing water or food may occur. Overexposure to these agrochemicals may result in irritations, nausea, headache, and stomach disturbances. Personnel at site including contractors, supervisors, unskilled and other workers will have to be educated and trained in the selection and use of agro-chemicals, use of PPES and application equipment, disposal of pesticide containers and use of other agro-ecological based pest management practices.

**Cuts:** Cuts could also occur from the use of sharp-edged tools such as cutlasses, pickaxes, hoes etc. Being labor based, beneficiaries may work close to each other. Hence, swinging of cutlasses can result in cuts if adequate spacing is not ensured among those engaged to weed. Personal protective equipment (PPEs) must be used when working with sharp-edged tools. Workers should be put into gangs and well-spaced to avoid clashes. Well stocked first aid box must also be provided at every site to deal with emergency situations.

**Snake bites:** Beneficiaries may be exposed to the risk of snake bites during land clearing and collection of stones for dam upstream protection. Besides, sheds provided for the seedlings may create a congenial environment for most snakes especially in the savanna regions during the hot dry season. As a mitigation measure, workers should be provided and made to wear wellington boots, hand gloves and other PPEs when undertaking activities which put them at risk of snake bites.

**Musculoskeletal injuries:** This may result from repetitive motion tasks and long-term exposure in extreme environments of sunlight. Available data shows that ambient temperatures could be as high as 36°C in the dry equatorial Climatic Zone. Long term exposure to such extreme temperatures could cause suntans and consequent skin diseases among the workers. Measures that can be taken to ease musculoskeletal injuries will include regular rotation of workers over the different activities to prevent repetitive motions. Wearing of light clothing and hat during the hot period should also be encouraged.

**Sexual and Gender-based violence (SGBV).** Economic empowerment of women may come with an indirect risk of SGBV issues due to some cultural barriers to women being economically active than men and actors in privileged positions requesting for sexual favors from women in return for opportunities to work. Further, in rural and poor communities where the LIPW is located, there exists a weak referral system to address sexual harassment and domestic violence. To help avert the occurrence of SGBV, the LIPW has a Gender Inclusive Plan which posits the following to address SGBV on the project – continuous awareness and sensitization campaigns will be undertaken at all project related sites in the districts. The SGBV activities will be part of the overall

communication strategy (including the use of local dialects) which will be designed considering the specific needs of the beneficiaries. Periodic trainings to both men and women to sensitize them on SGBV will occur. A key function will be to prioritize changing intra-household dynamics by engaging men in program activities. The use of the SWCES grievance system also helps to ensure that victims are able to report cases and get help. Further, all trainers and contractors who will have physical presence at any beneficiary site will sign to a SGBV code of conduct. Breech of conduct will attract punishment including termination of contractor.

The project will include mitigation measures such as:

- i. Establishing and enforcing a mandatory Code of Conduct for the company, managers and workers, and an Action Plan for implementation
- ii. Ensuring appropriate health and safety conditions at work sites including safe disposal of wastes, provision of handwashing facilities and other basic hygiene needs
- iii. Taking countermeasures, indicated in the Environmental and Social Management Plan, to reduce the impact of the labor influx on the public services
- iv. Devising and implementing a strategy for maximizing employment opportunities for local population, including women
- v. Actively ensuring GBV cases are properly and promptly redressed exhaustively and confidentially in a survivor centred approach this would require a specific SGBV Redress Mechanism
- vi. Establishing a transparent, accessible and participatory work-based grievance redress system that protect aggrieved parties

#### BRIEF OVERVIEW OF LABOR LEGISLATION: TERMS AND CONDITIONS

The two main national legislations that will guide the labor practices of this project will be the Ghana Labour Act and the Occupational Safety and Health Policy of Ghana.

**Ghana Labour Act, 2003 (Act 651).** The Labour Act amends and consolidates existing laws relating to labour, employers, trade unions and industrial relations. Provides for the rights and duties of employers and workers; legal or illegal strikes; guarantees trade unions and freedom of associations and establishes the Commission to mediate and act in respect of all labour issues.

#### Occupational Safety and Health Policy of Ghana (Draft) 2004

Prevents accidents and injuries arising out of or linked with or occurring in the course of work, by minimizing, as far as reasonably practicable, the cause of the hazards in the working environment and, therefore, the risk to which employees and the public may be exposed, derived from provisions of the International Labour Organization (ILO) Conventions 155 and 161.

In addition, the others that will be followed for guidance on this project's labor procedures will be:

- Labour Regulations, L.I. 632
- Daily rated workers (Minimum Remuneration) Instrument, 1966 (E.I.14)
- Workmen's compensation Law,1987 (PNDC L187)
- Fair Wages and Salaries Commission Act (ACT 737, 2007)
- Labor Intensive Public Works Policy (2016)

#### BRIEF OVERVIEW OF LABOR LEGISLATION: OCCUPATIONAL HEALTH AND SAFETY

The National Occupational Safety and Health Policy of Ghana (Draft), 2004 will guide overall OHS aspects of the Labor-Intensive Public Works component of GPSNP. This guideline is intended to assist RDCU on how to identify, record and report occupational health and safety (OHS) incidents that may arise in the course of implementation of GPSNP2 labor-intensive public works activities.

Potential OHS incidents in GPSNP LIPW that should be recorded and reported to the Bank (by the RDCU NCO) are as below. This list will be expanded on the Labor Management Plan.

Indicative incident: A relatively minor incident that negatively impacts a small number of people and does not result in significant or irreparable harm to people. Examples of potential Indicative Incidents that should be recorded and documented by the ES safeguards specialists/ case management officers/focal persons in each beneficiary community and at corresponding Zonal Coordination Offices (ZCOs) and that should also be shared with the Bank's task team include:

- Minor public work injuries
- Underuse of personal protective equipment (PPE)
- Poorly organized or sporadic health and safety induction and or training
- Lack of Health and Safety plan and/or training for public works workers
- Minor social conflict related to or affecting the project
- Localized dust pollution

Indicative incidents can be investigated, evaluated, managed, and resolved by the RDCU using existing, project-level resources and with the support of the Task Team.

**Serious incident:** An incident that caused or may cause significant harm to public workers, communities, and may result in some level of injury. Examples of serious incidents may include injuries to workers that require offsite medical attention, exploitation or abuse of vulnerable groups, consistent lack of OHS. Serious incidents require an urgent response. Examples of potential Serious Incidents that should be recoded and documented by the ES safeguards specialists/ focal persons in each beneficiary community and Zonal Coordinating Offices and that should also be shared with the Bank's task team among others include:

- Instances of serious communicable diseases among public workers
- Chronic non-use of PPE at public work site
- Consistent lack of health and safety plans and training at public work site
- Injury/ies requiring off-site medical attention
- Cases of mistreatment of communities potentially, including vulnerable groups including incidents such as sexual harassment

**Severe incident:** Incidents that caused or may cause great harm to individuals. A severe incident is complex and expensive to remedy (if possible) and is likely irreversible. Examples of potential Severe Incidents that should be recoded and documented by the ES safeguards specialists /focal persons in each beneficiary city and Zonal Coordinating Offices and that should also be shared with the Bank's task team among others include:

- Any fatality
- Permanent disability
- Outbreak of life-threatening communicable disease
- Incidents that caused or may cause great harm to workers and communities

- May result in high levels of injury
- Abuses of community members including vulnerable groups by other project workers, including but not limited to GBV

**Requires an urgent and immediate response.** The following are the likely occupational health and injury issues that may arise due the above-listed incidents in the course of implementation of GPSNP2 public works activities:

- Snake / dog bites
- Injuries: cuts, punctures, sprains, abrasion, fractures, eye injury
- Back and joint injuries;
- Respiratory illness from ingesting particulates and volatile organics during waste collection;
- Infections from direct contact with contaminated materials
- Puncture wounds leading to infections
- Health risks: respiratory diseases, diarrhoea; eye trouble; headaches and nausea from anoxic conditions where disposal sites have high methane, carbon dioxide, and carbon monoxide concentrations
- Road accidents while on public work

#### **RESPONSIBLE STAFF**

The Rural Development Coordinating Unit (RDCU) under the Ministry of Local Government and Rural Development will bear ultimate responsibility for all labor issues during the implementation of the project. The MLGRD will liaise with the Ministry of Employment and Labour Relations (MELR) to confer on any labor infractions and guidance on their resolution. Decentralized agencies such as the Zonal Coordinating Offices of the RDCU and Metropolitan, Municipality and District Assembly Offices and the contractors will play leading roles in direct supervision and enforcement of all the labor management procedures pertaining to sub-projects in the beneficiary communities.

This section identifies the functions and/or individuals within the project responsible for addressing various OHS requirements and engagement with workers throughout implementation.

**Entities and Staff Responsible for Labor Management Compliance** 

Responsible	Responsible Officer	Roles and Responsibilities in LMP
RDCU NCO	<ul> <li>National Coordinator</li> <li>Environmental &amp; Social Safeguards Specialist</li> </ul>	<ul> <li>Develop labor protocols and procedures for all sub-projects in accordance with the World Bank's ESS 2 and relevant National Laws.</li> <li>Monitor and report on all labor issues.</li> <li>Ensure labor issues identified are resolved in accordance with ESS 2 and National Laws.</li> <li>Coordinate the inputs of all relevant MDAs and local councils in resolving labor related disputes.</li> <li>Undertake public disclosure of the Labor Management Procedure.</li> </ul>
RDCU NCO	<ul><li> National Coordinator</li><li> National Engineer</li></ul>	<ul> <li>Develop an agreed Contractor Control Plan.</li> <li>Support public tendering processes to contractors.</li> <li>Assess responsiveness of tenders to environment, labor, health and safety and community relations issues.</li> </ul>
Ministry of Local Government and Rural Development	Chief Director	<ul> <li>Provide technical support to RDCU on labor requirements associated with the project.</li> <li>Assess, evaluate, and address the welfare situation affecting all workers especially vulnerable groups.</li> <li>Undertake periodic spot check visits to project sites to monitor compliance to the requirement of the LMP.</li> </ul>

Responsible	Responsible Officer	Roles and Responsibilities in LMP	
Agency			
Ministry of Gender and Children and Social Protection	• Director of Children	<ul> <li>Ensure the rights of children in accordance with Government's current policies based on the United Nations Convention on the Rights of Children (CRC).</li> <li>Collaborate with all Government Ministries and Agencies and with all national advocacy and welfare groups.</li> </ul>	
Metropolitan/ Municipal/ District Assemblies	• Directors	<ul> <li>Enforce various policies and procedures developed under the project for the management of the workforce and their health and safety.</li> <li>Report issues on labor and working conditions of projects being implemented in respective communities.</li> </ul>	
Contractors  • Project Coordinators		• Update the LMP into a plan and comply with all the provisions in the LMP for the management of the workforce and their health and safety.	
Workers • Site Supervisor(s)		• Comply with various policies and procedures developed for the management of the workforce and their health and safety.	
Local Community	• Facilitate  Management  Committees	• Enforce various policies and procedures developed under the project for the management of the workforce and their health and safety.	

#### **POLICIES AND PROCEDURES**

#### **Project OHS Policies and Procedures**

Work provides economic, social and psychological experiences that promote the mental wellbeing of individuals. Ghana's Labour Act, 2003, Act 651 and many other subsumed policies protect the occupational health, safety and welfare of all workers. The employers' obligation under the law includes setting standards to safeguard the wellbeing of their employees, providing personal protective equipment, and providing necessary information, supervision and training consistent with the level of literacy of the workforce. It also enjoins the employer to report the occurrence of occupational accidents to appropriate agencies.

Majority of workers on GPSNP 2 will spend not less than six hours of their working lives at the workplace and so the work environment has to be devoid of hazards as much as possible and provide healthy and decent work for the workforce. Provisions to be made on the project to address the above include but not limited to the following:

- Appropriate precautionary measures will be taken to protect workers from anticipated dangers in the workplace
- Males and females will receive equal pay for equal work
- Equal opportunity shall be afforded women to perform any site task including those of a supervisory nature
- Prompt and full payment of wages shall be made directly to individual workers
- Task rates set for the works shall be such that an average worker will be able to accomplish such within six hours
- Workers shall be provided with appropriate PPEs as soon as practicable during the mobilization period which must be worn whenever required to perform a task
- First aid shall be provided and one worker nominated per site and trained to be responsible for first aid management and administration
- Prior contacts and arrangements with local clinics, health centers and district hospitals will be made to cater for workers whose extent of injury is beyond first aid
- Potable water will be provided for drinking and washing of hands
- Temporary latrines shall be constructed at each site and provisions made for male and female workers.

#### Monitoring Mechanism and Reporting on the LMP

Layers of monitoring will be instituted as part of Labor Management Procedure under the project. These will include the following:

#### **Worker Database**

There shall be a database of all workers employed under the GPSNP 2. The database will record information on the personal details of employees (such as sex, home address/ location, next of kin/emergency contact); their skill category, roles and responsibilities, disability (if any), etc.

#### Contractor Database

There shall be comprehensive database of all contractors on the Project. The database will record a summary of their scope of work, business origins, and a brief profile about history of compliance to environmental and social standards.

#### Supply Chain Database

This will contain information of the key suppliers which will be used to monitor the primary supply chain and record results of risk assessments for child and/or forced labor and significant environmental safety issues.

#### Worker and Community Feedback, Complaints and Grievance System

The Single Window Citizen Engagement Service (SWCES) at the Ministry of Gender, Children and Social Protection will be used to record grievances, issues and concerns raised by workers and communities. Grievances received will be redressed at different levels and feedback on resolution provided to SWCES. Periodic spot check visits to project sites will be made by relevant authorities to observe and document levels of compliance to the requirements of the LMP. This spot check visit will also serve as avenues for workers to provide direct feedback on issues bordering on their work.

#### Accident and Incident Recording, Reporting and Investigation System

The number and type of all accidents and incidents including near misses occurring during work shall be recorded including the corrective actions required and taken to address them.

#### **AGE OF EMPLOYMENT**

This project follows the national minimum age of 18 for employment. Every employee on this project fills out a registration form electronically, which includes collecting and storing a valid national ID. This ID is used to confirm age. The project has a zero-tolerance policy for engaging under-age workers. In the rare case that this should occur, sanctions including possible termination of service will be meted out to the contractor and the supervision team. Sites are monitored by Site Supervisors on a daily basis to confirm who is working on the field. This is augmented by the use of an electronic Daily Attendance Sheet (e-DASH) that was instituted under GPSNP to track daily attendance, using this system, the majority of workers on site are known and tracked. Additionally, the District Assemblies and project's Monitoring team, conduct spot checks on site to confirm that only workers who are of the right age are on site.

#### **TERMS AND CONDITIONS**

Per Section 33 of Ghana's Labour Act, 2003 (Act 651), the maximum hours of work per day is eight hours. Section 37 of the Act makes provision for shorter hours of work for workers in jobs declared to be manual labour and in

jobs likely to be injurious to health. Work for which shorter hours are prescribed shall be deemed to be equivalent to work done on the basis of eight hours a day for the purpose of all rights which may flow from the employment.

LIPW activities make use of manual labour. The project will use the task work system to execute the works. Task rates will be set for all activities and will be such that an average worker can take six hours to complete the daily task. This will translate to time spent at work by other workers and supervisors at the sites.

The daily wage for community workers will be equivalent to the current national minimum wage rounded to the nearest cedi. Contractors and suppliers shall negotiate payment with their personnel. This should at least be living wage and should not be below the current minimum wage. The RDCU NCO and its Zonal Coordinating Offices will ensure transparency and fairness to all parties in this regard.

The contractors or employers must comply with international standards aimed at safeguarding workers' right to privacy. Hence, any personal information or data gathered on workers should be used for the intended purpose which the worker must be made aware of. Personal information about a worker must be collected directly from the worker unless he/she consents, in writing, to the third-party release of the information. In monitoring worker activities including the use of CCT cameras and other applications, care should be taken to ensure that reasonable practices proportional and justifiable to the business need and which do not violate workers' right to privacy are used.

#### **GRIEVANCE MECHANISM**

As an intervention that is targeted at the extreme poor segment of the society, the LIPW delivery processes could face both intended and unintended infractions that may adversely affect target beneficiaries who are mostly vulnerable and voiceless. To avert this, the project (as indicated in the ESMF and SEP) will rely on the Single Window Citizen Engagement Service (SWCES) established by the Ministry of Gender Children and Social Protection under the GPSNP to facilitate the GRM process.

The RDCU and its Zonal offices will take the necessary steps to ensure that all beneficiaries and key actors know the toll-free number(s) of the Call Center and understand that access is free, by posting them on the Transparency Boards and through regular sensitization.

All cases received by the SWCES in relation to the LIPW shall be referred to the RDCU for redress. The Environmental and Social Safeguards Specialist and Case Managements Officers will be directly responsible for addressing all grievances referred from the SWCES. There shall also be dedicated officers in the various Zonal Offices who will be expected to lead in the resolution of cases within their respective zones.

Complaints will be resolved at four (4) different levels: *Community, District, Zonal and National*. All complaints, investigations and resolutions will be clearly documented through the United Case Management System of the SWCES and LIPW Management Information System. Cases will be tracked and when resolved, information will be shared with the SWCES for central reporting. All complaints will be investigated, resolved, and feedback communicated to the complainant within a maximum of 3 weeks from when the complaint was made. The Case Management team assigned will then follow up with an independent inquiry to the complainant (by phone, text, or through the Community Facilitator) to verify whether the complaint has been satisfactorily resolved. Once a satisfactory resolution has been confirmed, the case will be updated in the UCMS and closed. If the complainant is not satisfied with the resolution of the case, he/she will be informed about the appeals process to escalate the complaint to the next level, including the Ministry of Employment and Labor Relations or Local Courts.

#### **CONTRACTOR MANAGEMENT**

The project will select contractors and other service providers in an open, transparent and fair manner and in accordance with provisions of the Ghana Public Procurement Act, 2003 (Act 663). Through the responsiveness criteria set for evaluations in the bidding documents, the project will ensure that contractors and suppliers procured are legitimate and reliable entities.

Part of the clauses and conditions under the contract will be those on Environmental, Social, Health and Safety (ESHS) obligations as well as sanctions for noncompliance. Bidders shall submit as part of their bid, code of conduct that will apply to employees and subcontractors. Contractors engaged shall also be required to sign the Project's Gender Based Violence Code of Conduct.

Periodic site visits and interactions with personnel on the project employed by contractors will be made by MLGRD and its implementing agency to check compliance of the third-party entities with the employee management requirements.

#### 1. COMMUNITY WORKERS

Community members interested in LIPW will self-select themselves once they have been educated on the project modalities. Self-selected persons will be verified for poverty and once found eligible, can work on the LIPW. No force labor shall be allowed on the project. The Metropolitan, Municipal and District Assemblies shall sign Agreements with targeted community workers detailing the scope of activities and obligations of all parties under the agreement. Disciplinary rules and procedures shall be established by the project to promote orderly employment relations as well as fairness and consistency in the treatment of individuals.

Community workers will rely on the Single Window Citizen Engagement Service (SWCES) established by the Ministry of Gender Children and Social Protection under the GPSNP to report their grievances using the toll-free number(s) of the Call Center posted on the Transparency Boards at the sites. Three-member committee including at least one female will be formed in the community to resolve complaints. Cases not fully resolved at the community level will escalate to the subsequent levels until the case is fully resolved.

#### PRIMARY SUPPLY WORKERS

Selection of community workers will be done by the District Assemblies. Targeted persons will be from the primary beneficiary community and others within the neighbourhood. Primary community workers will be allowed to present one adult alternate to work in their stead on days they cannot attend work themselves. This arrangement is to ensure that no worker is represented at site by a minor. Community Facilitators and Supervisors from the Assemblies will have the primary responsibility in ensuring that children do not work at the sites. Continuous education and sensitization will be undertaken to make beneficiary communities and workers aware of the negative consequences of child labor. The communities when tooled will serve as the primary watch dog against child labor. Provisions will also be made in the contract agreements in accordance with Sections 116 and 117 of the Labour Act to curb force labor practices by contractors.

## **APPENDIX 13: WORKERS CODE OF CONDUCT**

#### **CODE OF CONDUCT FOR LIPW UNSKILLED WORKERS (BENEFICIARIES)**

#### 1.0 Background

Labour Intensive Public Works (LIPW) is a component of the Ghana Productive Safety Net Project (GPSNP) 2. The main objective of the LIPW component is to extend income-earning opportunities to extremely poor households through public works, which maintains or rehabilitates assets that improve the productivity of communities and responds to the anticipated effects of climate change. Being labour based, typically, considerable number of people are engaged at LIPW sub-projects sites daily during scheduled periods for project implementation.

#### 2.0 Scope and Purpose

This Code of Conduct applies to all beneficiaries engaged to work at LIPW sub-project sites. The overall objective is to ensure that the rights, safety and dignity of fellow beneficiaries, and the protection of their working tools and environment are upheld.

#### 3.0 Rules of Conduct

As a worker/ beneficiary on this project, I agree to:

- I. Treat my colleagues with respect, honesty, and consideration.
- II. No harassment and intimidation of fellow workers irrespective of sex, age, or religious affiliation.
- III. Always act responsibly whilst at work and seek to protect the wellbeing of my fellow workers.
- IV. Avoid acts that will endanger the lives of fellow workers whilst at site.
- V. Dutifully carry out tasks assigned by the supervisor.
- VI. Settle all disagreements at the site in a peaceful and humane manner.
- VII. Use the grievance redress channels provided to lodge complaints and for resolution
- VIII. Avoid using any position of responsibility I am entrusted with at the site to exploit fellow beneficiaries.
- IX. Protect working tools and other work-related materials entrusted into my care.
- X. Use Personal Protective Equipment provided by the project in a manner advised by the supervisors.
- XI. Abide by all environmental, social, health and safety measures communicated to me by the supervisor or any other person of responsibility on the project.

#### 4.0 Consequence of breaching this code of Conduct

This Code of Conduct is binding. A breach of any of the provisions stated may constitute an act of gross misconduct and may be considered grounds for dismissal from the site. Additionally, depending on the gravity of the offence, the case may be referred to the appropriate state institution for redress.

#### 5.0 Consent

The contents of this Code of Conduct have been explained to me in a language I understand, and I consent to it. I accept the consequences prescribed for violation of any of the above provisions.

Name

Signature/Thumbprint

#### **CODE OF CONDUCT FOR LIPW CONTRACTORS**

#### 1.0 Background

Labour Intensive Public Works (LIPW) is a component of the Ghana Productive Safety Net Project 2. The main objective of the LIPW component is to extend income-earning opportunities to extremely poor households through public works, which maintains or rehabilitates assets that improve the productivity of communities and responds to the anticipated effects of climate change. Per the design of the projects, eligible contractors will be engaged to supervise some of the LIPW sub-projects implementation such as the rehabilitation/construction of feeder roads, construction of community water supply systems, some aspects of flood mitigation measures etc.

#### 2.0 Scope and Purpose

This code of conduct applies to contractors engaged at any LIPW site. This code represents a framework of conduct expected from LIPW Contractors. The purpose of this Code of Conduct is to provide Contractors with a clear understanding of the standard of conduct expected when performing their activities under LIPW of GPSNP 2.

#### 3.0 Rules of Conduct

#### A. GENERAL

As a Contractor on this project, I agree to:

- I. No discrimination in task allocation based on gender, political affiliation, disability, marital status, or HIV/AIDS status.
- II. No harsh or inhumane treatment of beneficiaries. The use of physical abuse, disciplinary punishment, or the threat of sexual and physical abuse, and other forms of intimidation shall NOT be practiced.
- III. Ensure that the working environment is safe and hygienic.
- IV. Abide by all Environmental, Social, Health and safety requirements of the project as communicated to me.
- V. Accurately report all environmental, social, health and safety occurrences at the worksite
- VI. Provide all tools and equipment, including PPE required of me to ensure smooth operations at site.

#### **B. GENDER BASED VIOLENCE**

#### Background

Poverty, low socio-economic status, and unemployment have been identified as social risk factors that engender Gender-Based Violence (GBV). These risk factors, present in GPSNP communities, could be exploited by actors such as contractors, consultants, supervisors, and trainers among others in the course of the implementation of the project activities.

GBV predisposes victims to long-lasting health problems. According to the World Health Organization (WHO), health consequences of GBV may include unwanted pregnancy, unsafe self-induced abortion, infanticide, and sexually transmitted infections, including HIV/AIDS. GBV may also lead to psychological trauma, social stigma and rejection which could potentially lead to death from injuries or suicide.

The overall objective the GBV to prevent Sexual Exploitation and Abuse (comprising exploitation of a vulnerable position, differential power or trust for sexual favours, actual or threatened physical intrusion and Workplace Sexual Harassment (unwanted sexual advances, request for sexual favours and sexual physical contact).

Rules of Conduct regarding GBV/ SEA

signees to this GBV Code of Conduct:

- (i) Shall respect and promote fundamental human rights of beneficiaries without discrimination, irrespective of social status, ethnicity, colour, religion, gender, age, marital status, political affiliation, or disability.
- (ii) Shall not commit any act that could predispose any of the beneficiaries or community members to physical, sexual, or psychological harm, especially women and children.
- (iii) Acknowledge that engaging in sexual activity with any minor (child under 18) is illegal and that a child's permission does not equal legal consent. Hence, shall never engage in any such activity with any Child. Signees also acknowledge that mistaken belief in the age of a child is not a defence.
- (iv) Acknowledge that unless there is full consent<sup>2</sup> by all parties involved in the sexual act, sexual interactions between them and members of the communities surrounding the workplace are prohibited. This includes relationships involving the withholding/promise of actual provision of benefit (monetary or non-monetary) to community members in exchange for sex—such sexual activity is considered "non-consensual" within the scope of this Code.
- (v) Shall interact with project beneficiaries, community members and all other project related persons in a non-violent manner. Signees accept that violence, whether physical, verbal or otherwise, is an affront on the integrity of any person and, hence, is considered intolerable.
- (vi) Shall not practice any form of dehumanizing, manipulative or undignified behaviour.
- (vii) Shall not make any unwelcomed physical contact, comment, inappropriate jokes, and insinuations that is suggestive and can amount to sexual harassment or assault.
- (viii) Acknowledge that legal prosecution of those who commit acts of GBV or Violence Against Children (VAC) will be pursued if appropriate.
- (ix) Report suspected or actual acts of GBV and/or VAC by a fellow worker, whether in the same company or not. Reports must be made in accordance with project's Grievance Redress Procedures.
- (x) Acknowledge that he/she is required to report and act of suspected or actual acts of GBV and/or VAC as they have a responsibility to hold their direct subordinates responsible and uphold GPSNP's safeguards commitments.

#### 4.0 Consequences on Breaching this Code of Conduct.

This Code of Conduct is binding. A breach of any of the provisi misconduct and may be considered grounds for dismissal from of the offense, the case may be referred to the appropriate sta	n the site. Additionally, depending on the gravity
I, have read, understood of Conduct. I accept the consequences prescribed for violation	3
Signature:	Date:

<sup>&</sup>lt;sup>2</sup> **Consent** is defined as the informed choice underlying an individual's free and voluntary intention, acceptance or agreement to do something. No consent can be found when such acceptance or agreement is obtained by the use of threats, force or other forms of coercion, abduction, fraud, deception, or misrepresentation. In accordance with the United Nations Convention on the Rights of the Child, the World Bank considers that consent cannot be given by children under the age of 18, even in the event that national legislation of the country into which the Code of Conduct is introduced has a lower age. Mistaken belief regarding the age of the child and consent from the child is not a defense.

## **APPENDIX 14: STAKEHOLDER ENGAGEMENT**

#### 6 SAMPLE GPSNP AND GPSNP2 STAKEHOLDER ENGAGEMENTS

Engagements with Zonal Coordinating Offices of the RDCU with Zonal Coordinators, Engineers, and Case Management Assistants in the:

- Kumasi Zonal Coordinating Office (KZCO)
- Tamale Zonal Coordinating Office (TZCO)
- Bolga Zonal Coordinating Office, and (BZCO)

#### 1. Outcomes on consultations with TZCO, BZCO and KZCO - outcome of discussions on GPSNP2

Venue	Conference room of the Tamale Zonal Coordinating Office, Tamale			
Date	19th January, 2021			
Major issues of concern raised/ discussed				

- The need to reduce the labor content (percentage of total expenditure on labor payment) to provide flexibility in providing adequately for other equally important safeguards requirements.
- Access to suitable land of adequate size for CCMI activities is very often a challenge. There is the need to consider making fencing of sites mandatory for all sites very close to communities.
- Consider factoring speed ramps in the design of LIPW feeder roads to prevent communities undertaking unorthodox means of reducing vehicle speed in their communities.
- Adequate time (at least 3 days per site) should be allotted for educating the participants (beneficiaries) before actual commencement of site activities with the beneficiaries. "My-First-day-at work" doesn't offer adequate time for educating the participants on the details of the concept of LIPW.
- Participating DAs should be well resourced (Printers, paper, etc) to enable them effectively discharge their duties under the project as some DAs are not adequately resourced.

Participants	Designation	Contact Information
Samuel Amo-Nimoh,	ZC, TZCO	0244228368
Mr Emamanual Badza	ZC, BZCO	0244013559
Sabastian Yiale	ZE, TZCO	0208442543
Alhassan Ibn Yussif	CMA, TZCO	0591185085
Azundow Abukari	CMA, BZCO	0249296920
Kwame Sarfo	CMA, KZCO	0244957404
Blessed Asare-Takyie	CMA, KZCO	0246277505

#### 1.1



#### **Consultation with Wa Zonal Coordinating Office (WZCO)**

Venue	Conference room of the Wa Zonal Coordinating Office, Tamale
Date	21st January, 2021
Major issues of concern raised/ discussed	

- Consider appropriately remunerating the Community Facilitators since they serve as the main people around
  whom the successful implementation at of the project revolves. A well-motivated CF can mobilize the
  community easily.
- The Social welfare/community development officers have relinquished their roles as regards case management to the desk officers. The desk officers by their training (planners) can adequately play that role.
- In many DAs, the public relations and complaints committee is practically defunct. Consideration must be given to other alternate means of providing support to the desk officers in resolving community level project related disputes.
- Consideration must be given to the provision of resources for road signages in the design of LIPW feeder roads.
- At sites where attendance are recorded manually, Contractors' supervisors must be required to sign on each
  page of the Daily Attendance Sheets (DASHES). A DASH that has any page unsigned by the supervisor must
  not be honoured.

Participants	Designation	Contact information
Cedonia Dere	ZC, WZCO	0243518524
Solomon Dawutey	ZE, WZCO	0209297433
Isaac Owusu Akyaw	CMA, WZCO	0501301524



REPORT ON SENSITIZATION AND TARGETING AT DUFFOR FOR THE IMPLEMENTATION OF THE GHANA PRODUCTIVE SAFETY NET PROGRAMME IN THE SHAI-OSUDOKU DISTRICT ASSEMBLY ON THE 9TH JANUARY,2020 AT DUFFOR

#### Introduction

The Ghana Productive Safety Net Project is a Government of Ghana project set up to strengthen safety net systems to improve the productivity of the poor. The Labour Public Works (LIPW) component of the GPSNP is considered an effective approach towards the provision of short-term employment to the poor in order to enable them to meet their household expenditure. In this regard, community members of Duffor were sensitized and targeted for the project.

#### 2.0 REHABILITATION OF 3.5K DUFFOR JUNCTION TO DUFFOR AND OTHER ROADS

The Duffor community was selected to benefit from the GPSNP under road construction because it had unmotorable roads linking farming communities where there was excess farm produce wasting. A total number of workforce needed for this project was 118. Sensitization was conducted for the community on 9<sup>th</sup>January 2020.

#### **PARTICIPATION**

The District Planning Officer, District Social Welfare and Community Development Officer, District Director of Agriculture, District Works Engineer, Assembly Member for Duffor Electoral Area, Unit Committee Members Opinion Leaders and Community Members.

#### 4.0 SENSITIZATION OF THE DUFFOR COMMUNITY

The Duffor community was Sensitized on the concept of the GPSNP, the rationale behind the project, benefits of the project, eligibility of beneficiaries, community's commitment in the implementation of the project, targeting processes, approved rate of labour payment, the use of Labour Intensive Public Works in the implementation of the project, stakeholders involved, projects source of funds and project cycle. The community was asked to form Facility Management Committee to oversee the implementation of the project.

#### 5.0 REGISTRATION AND COMMUNITY BASED TARGETING

The Road construction at Duffor requires a workforce of 118 people to undertake this project. A total number of 118 (71 male and 47 females) were registered for the project. Community Based Targeting was not carried out in Duffor because the number of people registered met the exact number needed for the project.

#### 6.0 CONCLUSION

The exercise undertaken at Duffor was successful despite the challenges encountered during the sensitization and the difficulty in mobilising community members for the programme.

Prepared By

.....

Dorothy A. Acquah





No. 2

REPORT ON SELECTION OF CLASS BENEFICIARIES					
Name District/Municipality: NANUMBA Soul 14					
Name of Community: KANJO - KURA					
Da	te of Meeting : 8-9/05/2020 Ven	ue: KANJO-KURF	<del>)</del>		
Ve	nue of meeting Community	HAPEL			
Nu	mber of Community Members present at	the Forum: 42			
	mber of LIPW/LEAP beneficiaries presen	20			
	ota to be Selected: 21				
PRESENT AT THE MEETING     DA Team					
	Full name	Designation (Position)	Signature		
	Mabel abafa	Dir. CDSW	mbelood		
	Bright Toney Laure	BOD (BAC)	Tarisane		
ii. Community Leaders/Stakeholders					
	Full name	Designation (Position held in the community)	Signature /Thumbprint		
	Majote Charles	Community LEAP Tocal Person (CFP)	<del>Ma</del>		
	Mbalakiya Jacob	Assembly Man.	#		
	54 ·	30			

#### iii. Community Level Commitee( CBT Team) stakeholders

No	Full name	Sex	Designation (Position held in the community)	Signature /Thumbprint
1.	Talin Unadog	M	Opinion Leader	Mus.
2.	Waja Koji	M	Chiez Representative	
3.	Benyigram Bendin	e F	Women Leader	

#### 2. BENEFICIARY SELF SELECTION PROCESS

Name and Designation of the Community Facilitator for the CBT process.

1.	Name: Magethe Charles
2.	Designation: Community KEAP Focal Person (CFP)

#### Guide

Through a guided discussion, the facilitator should assist the community to establish their own criteria to prune down the number to the desired quota in the event of over subscription. Even after self-selection, the committee is required to assess the self-selected beneficiaries using the criteria agreed upon (*The criteria may vary from community to community)*.

The following examples can be shared with the community:

- o Poverty Criteria:
- Extent of Poverty/Deprivation of the household
- Extent of Vulnerability (Single mother/female headed household, disability etc.)
- Number of aged persons in a household
- Household dependency ratio
- o Entrepreneurship Traits
- Evidence of investments made with/ Enterprise activities initiated with LEAP &
- LIPW earnings or any other indicators that in their estimation will best measure entrepreneurship
- Membership of VSLA (where VSLAs exist in the community) or any other form of savings that can be verified

i. Please list the criteria/indicators established by prospective beneficiaries for selection.

- Extent of poverty abino	
- Number of aged person	
	ž t

Agreeing on set of criteria or indicators to be used to generate a shortlist of beneficiaries.

Through simple balloting or pair wise ranking the final list of indicators at least 4 indicators (2 from each set of criteria) should then be agreed upon by the community as criteria for pruning from the original list of persons who self-selected

 List the set of criteria/indicators finally accepted by the community for the generation of a shortlist of eligible beneficiaries (not more than 4 indicators)

- Extent of poverty	
- Dependency ratio	
& fuidence of investment made	
- Selection based on clanite solvation	
is made and distributed evenly accord	mg
to Clans in the community.	

# i. Voluntary or Self-Selection.

Number of eligible beneficiaries who self-select themselves.

		Total Number of	Beneficiaries Shortliste	d
LIPW		LEAP		TOTAL
Male	Female	Male	Female	
0 '	0	B	19	25

# DCIT Members

1. Name BRIGHT TONEY LAWOTE

2. Name Mabel Chafa
Signature Ababa Date Osfosfron

# REPORT ON COMMUNITY SENSITISATION FOR THE IMPLEMENTATION OF THE LABOUR-INTENSIVE PUBLIC WORKS (Ho West District)

### 1.Introduction

The Ghana productive safety net project (GPSNP) is a world bank /DFID / Government of Ghana supported project which is being implemented by the Ministry of Local Government and Rural Development.

The project seeks to support the Government to strengthen safe net systems that improve the productivity of the poor and to extend income earning opportunities to extremely poor households.

# 2. Issues Discussed

During the sensitization various projects issues were discussed. Among them were summarized below;

Labour Intensive Public Works (LIPW) is a cash-for- work program which maintains or rehabilitates assets that improves the productivity of communities.

The main thrust of the project is employment generation and creation of income earning opportunities to their participation in various forms of the public works.

Because the beneficiaries are mostly farmers, LIPW will be carried out mainly during the agricultural off season.

# 3. Menu of the Sub-projects

- Construction and rehabilitation of small earth dams and dugouts (SEDD)
- Feeder Roads (FRs)
- Climate change (CC) mitigation interventions.

# 4. Beneficiary Participation

Beneficiary will work for 90 person days per year during agricultural off-season.

Household will work on LIPW sites for two consecutive dry seasons over a two – year period through one big sub project.

# 5. Selection of beneficiary

Community has been chosen because it is one of the poorest in the District. According to District Assembly poverty profile.

Labour content of at least, 40% for feeder roads, 60% for small earth dams and dugouts and 70% for climate change.

### 6. Selection of sub-projects

It was through District Medium Term Development Plans.

# 7. Mode of implementation

Feeder road sub projects will mainly be given out on contract and participants will work with the selected contractor to produce the asset.

Climate change interventions will be done force account. Where the participants and a few skill artisan to be selected by the District Assembly will execute the works.

# 8. Self -targeting

- Persons who lives within 5km radius.
- Age 18-65 years from extremely poor household.
- 60% should be women.
- Daily wage of twelve Ghana cedis (GH¢ 12.00)
- Participants work for only 6hours including 1hour break
- Data /biometric of participant in the LIPW activities will be captured into the project system.
- Each household will be allowed to enroll two eligible adults as alternate participant.

### 9. Works Execution

A facility management committee (FMC) will be formed from members of the unit committee and others from the community to manage the site

- There will be supervisors from the Assembly and the contractor side
- Feeder road will have a client supervisor from the District Assembly.
- For Climate change mitigation interventions, there will be a supervisor from the Agric. Department.
- Each site will have a community Facilitator, who will be a member of the Facility Management Committee. The community Facilitator serves as intermediary between the District Assembly and the Community and other stakeholders.
- Participants will be given a specific task to accomplish on each day of work.

Above were some of the issues of presentation to the various communities. Various questions were asked, and clarifications sought by participants and accordingly addressed by the Project Information and Communication Team from the Assembly.

The tables below give details and evidence of sensitization as it was carried out within various selected project communities.

# 1. Holuta Community

Name of Community: Holuta	Date of visit:	23rd December,2019	
Start time: 6: 34am		Close time: 9:15am	Some critical concerns
Sub –Project: Rehabilitation of Fiv Palm trees including nursery (1,00			issues raised by the community.
Name of some selected Opinion leaders	Designation	contact	
Wilson Hene	Opinion Leader	0559931699	1.Community member
Mama Edith Dzomator	Elder	0543457002	want to know whether
Robert Atotunu	Secretary to the Chief	0243260664	compensation will be paid on the land.
Lokpoe Kwaku	Gongo bitter	0248674009	2. They want to be clea
Robert Adzodoe	Opinion leader	0549213984	on the issue regarding
Amevor Roseline	Women Leader	0549213984	land to be acquired for the project and if the project failed to progress as expected what happen to the land. 3. Concerns were raise on the inadequacy of the amount to be paid.
Project Information Communication	on Team		
Name	Designation		
Rashid Seth Asuo	District Director of Agric.		
Emmanuel Doh	District Planning Officer		
Solomon Homeku	District Works Engineer		
Diana Adzaku	Community Development & Social Welfare Officer		

# Some Pictures during Holuta sensitisation





# 2. Avatime Biakpa

Name of Community: Avatime Bia Start time: 6: 45am Sub –Project: Reh of five (5) ha of at Avatime Biakpa	Sub – Project: Reh of five (5) ha degraded communal land using Citrus trees				
Name of some selected Opinion leaders	Designation	contact			
George Madzody	Unit Committee Chairman	0506672511	Participants think the proposed wage of		
Salome Norgbemetu	Mankrado	0204081920	GHC12.00 was inadequate.		
Francis Agbemebiase	Youth leader	0541793078	2. Community required to		
Christine Amrador	Queen mother	0540553848	know if the proposed acres		
Ibrahim Otsyina	Unit Committee member	0548917135	are all not found at the sam place what provisions are		
James Bansah	Unit Committee member	0249518552	made. 3. They wanted to find out also, if the proposed land to be acquired for the project are segmented, will there be same number of security personnel provided.		
Project Information Communication	on Team				
Name	Designation				
Rashid Seth Asuo	District Director of Agric.				
Emmanuel Doh	District Planning Officer				
Solomon Homeku	District Works Engineer				
Diana Adzaku	Community Development & Social Welfare Officer				

# Some pictures from Biakpa



# 3. Avenui

Name of Community: Avenui	Date of visit: 26 <sup>r</sup>		
Start time: 6: 37am Close time: 10:30am			Some critical concerns/ issues raised by the community.
Sub –Project: Reh of Five (5) Coconut trees at Avenui	ha degraded communa	al land using	
Name of some selected Opinion leaders	Designation	contact	
Mensah Fiebert	Elder	0248504513	They wanted to know
Togbe Asamoah	Chief	0542682865	the type of coconut to
Stephen Gbeklui	Fiator	0544067246	be planted
Gershon Nkrumah	Elder	0545035668	2. They want to know if
Tiami Etsee	Opinion Leader	0202993237	an individual has land
Mama Gbeklue	Unit Committee member	0544202560	to be used as private individual whether they will be supplied with seedlings.  3. Somebody proposed establishment of seed garden in the Ho Wess  4. Participant wants to know whether there are ready markets for the proposed plantation.
Project Information Communi			
Name	Designation		
Rashid Seth Asuo	District Director of Agric.		
Emmanuel Doh	District Planning Officer		
Solomon Homeku	District Works Engineer		
Diana Adzaku	Community Development & Social Welfare Officer		

Some Pictures from Avenui





# Social Protection Intersectoral Working Group – Engagement with Stakeholders on GPSNP and GPSNP2



# **Attendance List**

INTER	-SECTORIAL TECHNICAL	COMMITTEE MEETING
VENUE: AQUA SAFRI	DAYONE DATE: J	anuary 29 <sup>TH</sup> , 202 <b>1</b> .
No. NAME (S)	ORGANIZATION	CONTACT DETAILS SIGN
1 HOREN K QUISHIGAN	MEZR	TEL: 026 841 2 7 24  EMAIL: Koren quantized Emelingonish
Juliet Masamark		EMAIL: Smas on of cognes -
3. Joseph Barner	M0668P	EMAIL dibar ner @mail con 800
Maa-Deder Antie	MUC CSS	EMAIL: enagledeianhe
5. Dobrnuo Vitu	MUC GS	TEL: Wird Book of the Barrey of E

# MINISTRY OF GENDER, CHILDREN AND SOCIAL PROTECTION

# INTER-SECTORIAL TECHNICAL COMMITTEE MEETING

VENUE: AQUA SAFRI

DAY ON CDATE: January 29TH, 2029

No.	NAME (S)	ORGANIZATION	CONTACT DETAILS	SIGN
1	Chris Mitax	Y2 A	EMAIL: Chingarhia oy ghoo g.yk	TAN
2.	Eunice Graham	MOE	TEL: 0244 893788	F
3.	KWAME OMANE	moscsp	EMAIL: COZAY227695	(2)
4.	George Bah	MOYFA (DCS (PFJ)	TEL: D244897314 EMAIL: gpdirectorlyahos.com	Dane
5.	Samuel Bedege. Manto	ZbN	TEL 02-73701263	Sol
6.	Beyonin sele Juan	MASLOC	TEL: 0242321112 EMAIL: Kadber87070hooG	E AC

# MINISTRY OF GENDER, CHILDREN AND SOCIAL PROTECTION

### INTER-SECTORIAL TECHNICAL COMMITTEE MEETING

VENUE: AQUA SAFRI

DATE: January 29<sup>™</sup>, 202**≸** 

o. NAME (S)	ORGANIZATION	CONTACT DETAILS	SIGN
1. Eigene N. Korletey	LABOUR DEPT.	EMAIL: Chiefleban @	9-6E
2. Loserm Dansuch	MoGCSP	TEL: 0241456866	Na ser
" ES Amohu	- ABAGH JEAN	TEL: 0244770800	Chr
4. Luc-1 Akua Arithur	SPD/Mogest	TEL: 02-1659216-1	Onn
S. ALEX MOFFAIT	most	EMAIL CON 12223294	111
6. Dr. Rospe Jan	Swam	TEL: 6244823167 EMAIL: Gran Kung Dymand Com	BJ

# MINISTRY OF GENDER, CHILDREN AND SOCIAL PROTECTION

# INTER-SECTORIAL TECHNICAL COMMITTEE MEETING

VENUE: AQUA SAFRI

DAY Chale DATE: January 29<sup>TH</sup>, 202

lo.	NAME (S)	ORGANIZATION	CONTACT DETAILS	SIGN
1.	George Kwadwo Osci Madrio	GPSMP-MLGRD	TEL: 0547669498 EMAIL: george. Osei-ababio Ogosno.gov.gl	July 1
2.	Peter Essain Asante	OHLAS	TEL: EMAIL OPPETER CASING	24
3.	E Tue Award	Mosest	EWAIT: 0508/64001-	i i
4.	ROBERT INTSCENIL	645	TEL 0248412416	
5.		, , , ,	TEL: Kari oakony 2000 Byakor. L EMAIL:	ork muy
6.	Etua Anxanfa	Morrsp	TEL: 0103037489 EMAIL: Of Ua. any confu Dung of Of Oug.	Da

# MINISTRY OF GENDER, CHILDREN AND SOCIAL PROTECTION

# INTER-SECTORIAL TECHNICAL COMMITTEE MEETING

VENUE: AQUA SAFRI

DAYONL DATE: January 291H, 202

		#4.11 #1000 h		
No.	NAME (S)	ORGANIZATION	CONTACT DETAILS	SIGN
1.			TEL: 0244568833	01
	Amy EST BUAH	MOFA PPMED	EMAIL: anyebuch@gmail.wn	CANM.
2.			TEL: 0243242428	
	Fatima Dauda	MSDI	EMAIL: fat, madz @	Servill.
3.		COSNIP	TEL 0208181978	-0
	Clara V. Tigenoah	GPSNP WOGCSP	EMAIL: ctigenah eogmal	<del>1</del>
4.	J		TEL: 0243513873	21-1
	Frederica Ownain	DSW	EMAIL: fredereameny	Janz
5.	7.2		TEL: 0244762728	G -
	Chalotta Surporp	mof	EMAIL: lotsap & gnail. com	Jan
6.	Samuel Mersch Aburangent	Mome	TEL: 5218 777 783	
	Samuel Messen Hebranger	Mome	EMAIL: of orampalscoop from Con	Con.

# MINISTRY OF GENDER, CHILDREN AND SOCIAL FROIDS.

# INTER-SECTORIAL TECHNICAL COMMITTEE MEETING

VENUE: AQUA SAFRI

DAY ...... DATE: January 29<sup>TH</sup>, 202¶

lo. NAME (S)	ORGANIZATION	CONTACT DETAILS SIGN	Į.
1. Dr. Rta Obush-	SPD	EMAIL NITCLE PARTY COM	,
2 Silba Alfa	GSFP	TEL: 0244690137 EMAILS ii baal fe@ yeurs con Super	2000
3. Auberon Jeleel Odoon	CSPSP-GH	TEL: 0208151523 EMAIL: jeleel Dirchesion-glave	0
4. Ensek felimi	SPD	EMAIL Som Elmanch Bythere	1
5. Egere Mangel	MoGCOP	EMAIL: CENTRATOR COS	7
6. Q. D. Gediako	M54 C88	EMAIL: ODES 5939 600	2

# MINISTRY OF GENDER, CHILDREN AND SOCIAL PROTECTION

# INTER-SECTORIAL TECHNICAL COMMITTEE MEETING

VENUE: AQUA SAFRI

DATE: January 29<sup>TH</sup>, 202**§**.

lo. NAME (S)	ORGANIZATION	CONTACT DETAILS SIGN
1	11	TEL: 02-44575559
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2		TEL: 02+1773315 A
Isaac Duke Azanle	Faits	EMAIL: dukeikarogmach wom MANDS
3.		TEL: 0208238162 M
FAU STUA HEHEAMPORK	1559	EMAIL: Fackeanports & yahn. con
4.		TEL: 0244 981846
Manus' Nuderor Awity	NVT (	EMAIL: Mawatinawity & framus
		1 50-2695885
or Charles Kenny	OHLas	EMAIL: Con Ogward Com Bolls
Dr. Chalis Kenry 6. Inusal Shirans	mcg is1)	TEL: Shiraztefulgeha en

### MINISTRY OF GENDER, CHILDREN AND SOCIAL PROJECTION

# INTER-SECTORIAL TECHNICAL COMMITTEE MEETING

VENUE: AQUA SAFRI

DATE: January 29<sup>TH</sup>, 202**9** 

No.	NAME (S)	ORGANIZATION	CONTACT DETAILS	SIGN
1.		WAD- MORA	TEL: 0244 966970	
	Has Oyor Quartey		EMAIL: nas gustey @ yalous	
2.	Abera Annobes	MOFGE	TEL: 0273 773349	0
	A Same		EMAIL: abesmall 88 @ gmail. (a	
3.	11 1 7 1	5 2)	IET: OSERA POJEDA	NC
	Ibrahum Tahale		yehay of ap of Jaho	\$
4.	V. 11	10	TEL: 027 620 8170	dy
	Mi Napani Seidu	Mugasp	EMAIL: napariali @ Yaletia	
5.		u Mo7	TEL: 0248223387	#100
	Dr. ALEX AMANKWAH-POKU		EMAIL: aanvankwah-Poxu@mole	D. 60. 57
6.	ρ	-01	TEL: DS66689166	0
	riscula Yambah SPD	EMAIL: Anscullayamout & @	ACC.	



Beneficiary engagement on GPSNP II at Korsive in the North Tongu District



Stakeholders Engaged on GPSNP II at Nandom District Assembly in the Upper West Region



Beneficiary engagement on GPSNP II at Nagbo subproject site in East Mamprusi district in the North East Region

Beneficiary engagement on GPSNP2 in Lingbinsi, North Gonja District (Savannah Region)



# **APPENDIX 15: TERMS OF REFERENCE FOR ESMF**

**Note:** The ESMF and relating documents were developed by the MLGRD and MOGCSP teams, together with the support of two short term consultants of the World Bank, who support GPSNP and GPSNP2 design. The TOR below is therefore for the consultant hired to support GPSNP2 design, but the work product is reflective of work done by all the team, not only the one consultant.

# TERMS OF REFERENCE SHORT TERM CONSULTANT SOCIAL PROTECTION AND JOBS GLOBAL PRACTICE GHANA

# October 2020

### A. BACKGROUND

Ghana has established flagship safety net programs that have progressively expanded nationwide. The LEAP cash transfer program started in 2008 with an objective of smoothing consumption for extremely poor and vulnerable households. The LIPW program also started in 2010, with an objective of providing short-term employment to poor people during the lean season, while creating productive assets. Key among these efforts was the decision by the Government of Ghana (GoG) that households participating in the LEAP would receive free access to the National Health Insurance Scheme (NHIS). More recently, GoG has introduced reforms and innovations to strengthen the transparency and objectivity of SP delivery. Central to these reforms has been the launch of the Ghana National Household Registry (GNHR), which collects data on households to enable their selection into a range of targeted programs through an objective and transparent process. The ongoing Ghana Productive Safety Nets project (GPSNP), co-financed by the GoG, IDA, and the UK Department of International Development, and implemented by the Ministry of Gender, Children and Social Protection, aims to further improve the effectiveness of these flagship programs and to complement these with concerted efforts to build linkages to productive support for extremely poor households. This project is supporting the Government to provide tailored support to the poorest households to address the demand-side constraints to accessing services that would strengthen their productivity.

The ongoing COVID-19 pandemic, and the accompanying economic hardships resulting from shutdowns and quarantines, has deepened poverty levels and increased vulnerability among Ghana's poor households. The GPSNP has responded to this crisis by providing a safety net and channeling financial support to protect poor families from the economics shocks precipitated by this crisis. This additional support has accelerated the project implementation timeline, with project completion now estimated at the end of FY 2021. As such, the GoG has requested further support from the World Bank Ghana Social Protection & Jobs (SPJ) team to prepare a follow-on project to consolidate and solidify the gains made through GPSNP.

### **B.** OBJECTIVES OF THE ASSIGNMENT

The STC will support the Government design team at the Ministry of Gender, Children and Social Protection and Ministry of Local Government and Rural Development in the preparation of the World Bank Environmental and Social Framework (ESF) which are required prior to approval of the project. The project design requires the development of the following reports:

- Preparation, consultation and disclosure of ESMF and Resettlement Policy Framework (RPF)
- Preparation and disclosure of Stakeholder Engagement Plan (SEP) including Grievance Redress Mechanism to address project related complaints
- Preparation of Environmental and Social Commitment Plan (ESCP)
- Preparation of Labor Management Procedures (LMP)
- Preparation of an Integrated Pest Management Plan (IPMP)

The Consutlant will undertake desk review of relevant studies, reports and project papers, as well as interact with Government staff and key stakeholders to produce the necessary reports. , the World Bank ESF and other project documents to develop the relevant reports.

### C. DELIVERABLES

Deliverables of this assignment include completion of the following:

- Environmental Safeguards Management Framework (ESMF) and Resettlement Policy Framework (RPF)
- Stakeholder Engagement Plan (SEP) including Grievance Redress Mechanism to address project related complaints
- Environmental and Social Commitment Plan (ESCP)
- Labor Management Procedures (LMP)
- Integrated Pest Management Plan (IPMP)

# D. QUALIFICATIONS AND EXPERIENCE

The Consultant shall have skills, relevant experience and qualifications required to carry out the described tasks. The selected consultant shall have knowledge of the relevant current legislation of the Republic of Ghana and procedures for land acquisition and resettlement as well as the World Bank safeguards requirements, including experience in organizing consultations and interacting with public sector officials.

# Qualification and experience

The following qualifications are required:

# Education/Experiences

 A minimum of Master's degree in Social Sciences (Land Economy, Development studies, geography, anthropology, sociology) or related field.

- At least 5 years of experience in undertaking similar work and/or experience in the development of RPF instruments, including Environmental and Social Management Framework for World Bank and Donor funded projects in West Africa;
- Familiarity with relevant government involuntary resettlement and compulsory land acquisition regulations and policies, institution and structures and knowledge and understanding of the civil society dynamics in Liberia, especially at decentralized/rural level will be an advantage;
- At least 3 years relevant working experience in the field of rural development, working directly with communities and local authorities, with an emphasis on women and gender issues would be preferable;
- Experience and knowledge on conducting stakeholder mapping and analysis, and audience segmentation;
- Experience and knowledge in dealing with social issues relating to agriculture, land acquisition laws and policies; resettlement and rehabilitation; and gender Analysis are desirable;
- Have experience in inclusive and accessible public consultations, including grievance redress mechanisms and disclosure;
- Have knowledge of the Liberian context on livelihoods and land tenure issues including gendered aspects
  of these), and drivers of conflict and fragility in the project areas of intervention (including issues related
  to access to land and natural resources, differences in land uses especially among youth and women.
- Experience in donor funded projects and prior experience in World Bank funded projects will be a further advantage;

### **Skills and Abilities**

- Excellent written, verbal, organizational, analytical and interpersonal skills. Fluency in written and spoken English;
- Skills in writing reports and reviews, delivering presentations and defending recommendations;
- Facilitation skills and ability to conduct effective focused group discussion among different Stakeholders;
- Computer skills: in particular MS Word, Excel, PowerPoint and internet;
- Strong interpersonal and diplomatic skills with capacity to interact effectively with a range of stakeholders;
- Ability to work independently with minimal supervision; and
- Qualitative research and experience in community consultation would be an asset

# E. REPORTING REQUIREMENTS

The consultant will be report to Christabel Dadzie, Senior Social Protection Specialist and TTL for the GPSNP2.

# F. DURATION OF THE ASSIGNMENT

The assignment will be for 30 days

### DETAILED SCOPE OF WORK

### ENVIRONMENTAL AND SOCIAL MANAGEMENT FRAMEWORK

The consultant is expected to prepare an ESMF taking into consideration the activities and institutional arrangements for project implementation. The initial stage of the Consultant's intervention will be the scoping of the project's field of influence, activities and impacts that will have to be studied in the ESMF. The ESMF should contain the following sections:

- (a) Executive Summary: The Consultant should provide a concise statement of the project objectives and a brief project description in addition to a non-technical summary of the main findings of the environment and social assessment. Description of what impacts are envisaged. The summary should also outline applicable laws. The section should also include a summary of the proposed Environmental and Social Management Plan.
- (b) *Project Description:* The Consultant will provide an overview of project objectives, components and associated activities, with an emphasis on component(s) that will finance subprojects; anticipated types of subprojects, and types that will be excluded from financing; project target areas; project coordination and implementation arrangements, with details of institutional arrangements for managing the subproject cycle; and annual reporting and audit requirements.
- (c) *Purpose and Objectives:* This section should present the main objectives of the framework, and the Consultant methodology that has been used in the preparation of the ESMF.
- (d) *Baseline Data*: The ESMF should also give adequate information on the current environmental situation and socioeconomic and cultural characteristics in project areas, including physical, and biological environments, as well as socio-economic and cultural settings in project area.
- (e) Environmental and Social Policy and Regulatory Framework: The Consultant should analyze the existing environmental policies, laws, conventions and protocols on environmental and social impact assessment, both national and international, and assess needs for their strengthening. In addition, the Consultant should analyze sub-sector specific policies, laws, regulations and directives with potential for environmental implications. The Consultant should analyze and outline the gaps between the World Bank's and the country Environmental Impact Assessment requirements.
- (f) Analysis of Environmental and Social Impacts, Issues and Risks: Provide a description of what environmental and social risks and impacts are envisaged. Analyze the activities under the project and outline the associated environmental and social impacts.
- (g) Development of Environmental and Social Management Framework: The Consultant should propose a mechanism for environmental and social screening, evaluation and supervision within the project management unit, which will ensure that funded projects/sub-projects are environmentally and socially sound and sustainable and that any adverse environmental consequences and social impacts and risks are recognized early in the project's cycle. The Consultant is expected to develop an environmental and social screening tool or checklist. This section should also project activities, issues and risks that might require

separate environmental and social assessment in relation to location, project size, and other site-specific factors. It should also outline the activities which will trigger and when other risks assessments and mitigation plans; i.e., Environmental and Social Impact Assessments (ESIAs) and Environmental and Social Management Plans (ESMPs), Pest Management Plan, Biodiversity Management Plans (BMPs), Resettlement Action Plan (RAP), Abbreviated Resettlement Action Plan (ARAP), and Process Framework that may be required.

- (h) Development of a preliminary Environmental and Social Management Plan: The ESMF shall recommend practical and cost-effective actions to prevent, minimize, mitigate or compensate for adverse impacts and to enhance positive ones. Estimate the impacts and costs of mitigation measures, including those for consultation and institutional and personnel capacity building during project implementation. The ESMF shall include proposed work programs, budget estimates, schedules, staffing and training requirements, and other necessary support services to implement the mitigating measures.
- (i) Institutional Framework for Implementation: The Consultant shall propose institutional arrangements to handle the preparation, implementation and supervision of comprehensive environmental and social assessment of the proposed project. Such framework should include means for strengthening of implementing institutions to be able to assess and manage the environmental and social impacts and risks of the project and its sub-projects. To this end, the ESMF will address institutional tasks and cover every stage of the project process (from the initiation and reviews to the monitoring of the implementation of Environmental and Social Management Plans (EMPs)).

The ESMF should also assess the capacity of the implementing agencies to undertake such screening, implementing and monitoring processes. The Framework should also examine the need for in-house environmental and social assessment capacity and should explore the possibility of establishing an environmental and social unit within the PIU structure with the responsibility to conduct or supervise the environmental and social analyses of all sub-project proposals.

(j) *Training Need:* The Consultant should assess institutional capacity of implementing agencies on ESMF implementation and identify needs for capacity building. The ESMF should also describe how sensitization meetings and launching workshops can bring out environmental and social issues and considerations of the proposed economic and social infrastructure sub-projects.

Based on the findings, the Consultant will develop an ESIA training program for various stakeholders including proposed recipients – Ministry of Lands and Natural Resources, the Ministry of Environment, Science and Technology, the Forestry Commission, and the Environmental Protection Agency, Minerals Commission, Ministry of Water and Sanitation, Ministry of Local Government and Rural Development; Precious Mineral Marketing Company etc.

(k) *Public Consultation and Disclosure:* Public consultation is a vital part of this Environmental and Social Assessment process. Since the ESMF is developed before most of the sub-project decisions are made, the consultant shall propose consultation and disclosure processes undertaken during project design and ESMF development.

The Consultant will, in close coordination with implementation agencies, assist in carrying out stakeholder consultations with national NGOs, community opinion leaders, scientific experts, relevant government agencies and the private sector in order to present and discuss potential impacts of (sub-)project activities and a proposed mechanism to address them under the ESMF and reflect their views into account. Consultation process and major issues raised need to be documented and attached to the ESMF.

- (l) Grievance Mechanism: Taking into account the existing mechanism in implementing agencies, the Consultant shall design a grievance mechanism which provides an effective avenue for expressing concerns and achieving remedies for project affected people, promote a mutually trustful and constructive relationship and enhance social accountability and ultimately the achievement of project development objectives.
- (m) Monitoring and Evaluations: The consultant should describe a monitoring regime that will be established, prioritizing those elements that must be in place prior to infrastructure investments to allow a baseline to be established against which changes during construction and operation can be assessed with identification of who is responsible for respective actions for M & E.
- (n) *Budgets for ESMP Implementation:* The Client will estimate the budgets necessary to carry out recommendations contained in the ESMF. It should also indicate how and by which institution the costs will be catered for.
- (o) *Annexes:* The consultant should provide annexes to the draft and final reports, including but not limited to:
  - Screening checklist
  - Evidence of stakeholders and institutions engaged and consulted in developing the ESMF
  - Draft terms of reference (TOR) for the development of Environmental and Social Impact Assessments (ESIAs), Environmental and Social Management Plans (ESMPs), AND Pest Management Plan (PMP)
  - Draft outline of Environmental & Social Performance Reporting

### RESETTLEMENT FRAMEWORK

The consultant is expected to prepare an RF taking into consideration the activities and institutional arrangements for project implementation. The consultant shall conduct a field assessment and collect baseline information (primary and secondary) relevant to social screening to determine the various social impacts that may affect the lives of the people and or habitats in the proposed project area. Where applicable, the consultant should estimate the approximate size of land parcels that needs to be acquired, the current land usage, number of households, businesses and other activities that are likely to be affected. Assess the extent and or length (as applicable) of public utilities such as telecom, electricity, water and sewerage systems that may be affected. The consultant should determine the approximate scale of physical relocation of residential households, public infrastructure, commercial enterprises and other persons/families/households, who may be directly and or indirectly affected on account of land acquisition and or execution of the project. The shall include but not limited to:

- identification of common/community property and or resources that may be affected (e.g. wells, hand pump, schools, community buildings, graveyards etc.);
- land quality including areas with high agricultural yields, areas of degradation;

- ownership, access to and use of natural resources, and local development status;
- study the types of land ownership (private, community owned areas), sources of livelihoods and category/type of owners in the project area;

The Consultant shall conduct a sample survey of potentially affected households and business entities and losses that may occur due to access restrictions etc. The survey also should assess whether there is a potential issue associated with land appreciation resulting from the project and potential impacts to those without security of tenure. The sample survey may not necessarily be a full-scale census of potentially affected population, but should identify:

- the social, economic, and demographic profile of the people and communities affected such as population, gender, ethnicity, vulnerable groups, etc.;
- spatial distribution of population and growth rates, location and data of cities and villages in the project area;
- administrative structure of the local administration, mandates and extent of engagement of community groups on local issues/ administration;
- their views and perceptions on the proposed project etc.;
- economic activities, employment, income and poverty status of the people in the project area;
- local economic development trends and ongoing government initiatives for development in the project area;
- conduct a preliminary analysis of the nature, scale and magnitude of all potential direct, indirect, induced
  and cumulative impacts that the proposed investments are likely to cause, and classify the same using
  established methods

# The RF should contain the following sections:

- (a) Executive Summary: The Consultant should provide a concise statement of the project objectives and a brief project description in addition to a non-technical summary of the main findings. Description of what impacts are envisaged. The summary should also outline applicable laws.
- (b) *Project Description:* The Consultant will provide an overview of project objectives, components and associated activities, with an emphasis on component(s) that will finance subprojects; anticipated types of subprojects, and types that will be excluded from financing; project target areas; project coordination and implementation arrangements, with details of institutional arrangements for managing the subproject cycle; and annual reporting and audit requirements.
- (c) *Purpose and Objectives:* This section should present the main objectives of the framework, direct and indirect social impacts and the Consultant methodology that has been used in the preparation of the RPF.
- (d) Legislative Framework for the Land Acquisition and Involuntary Resettlement: This section shall contain a summary about the key relevant laws in relation to the land ownership, expropriation, transfer of ownership and compensation issues. It should also present the main administrative and institutional framework for issues related to land management and resettlement in Ghana. This chapter shall present the gaps between the WB's ESF standards and the Ghanaian

Legislations. It should contain measures and recommendations to bridge the gaps (if any) between the two.

- (e) Social Assessment and socio-economic survey Findings: This section should include methodology for survey, the baseline, socio-economic data, and the steps for the preparation of identification of PAPs and other social impacts and estimated population likely to be displaced.
- (f) Eligibility categories and Methods of Valuing Affected Assets: This section should detail the estimated land acquisition and likely categories of impact, eligibility criteria for various categories of PAPs, quantification of impacts of the PAPs category wise, the valuation of land used by the public and calculation methods for compensation, payments and related considerations.
- (g) Organizational Elements, Entitlement Matrix and Procedures for Delivery of Entitlements: This section shall detail the process of preparation of RAPs, submission and approval processes. It also should explain linkages between the RAP and the actual project execution including how resettlement is linked to the implementation of civil works. Further, it shall contain a detailed entitlement matrix prepared in consultation with stakeholders, Government of Ghana and PAPs including the criteria for eligibility of compensation and other resettlement assistance and, present entitlements by type of impacted assets and category of impacted persons.
- (h) Measures to address Gender and other social Vulnerabilities: Identify gender and vulnerable people issues and concerns during the project implementation and post resettlement/implementation periods, due to household management roles for women. The consultant should identify Project-relevant gaps between males and females, propose specific actions to address these gaps, and finally present indicators to monitor outcomes from actions identified to address these gaps.
- (i) Methods for Consultation with and participation of PAPs: This section should describe the terms and methodologies to be adopted for consultation and participation of PAPs in the process of development of RAPs and until they have received their entitlements. This process should be elaborated to avoid and minimize confusion and suspicions for PAPs and relevant authorities engaged in land acquisition and or other compensation determination and disbursement processes. This should be detailed for different levels of consultations, the expected outcomes at different stages of the consultation and participation approaches which should be adopted.

The Consultant shall conduct stakeholder consultations with key interested parties including community Service Organizations (CSOs), non-governmental organizations through focus group decision and interviews to gather qualitative data and information on the social concerns, suggestions and recommendations to avoid, minimize social risks and adverse impacts, if any to implement the project. Further the consultant shall:

- conduct consultations with each stakeholder category and present a Stakeholder Analysis of local stakeholders such as local government, associations, resident communities, and or others who could play a role in the project implementation process with positive/negative influence on the outcomes;
- record and analyze people's perception of the project, its adverse impacts, and minimum acceptable mitigation measures (relocation options, if any are required assistance offered) that will enable them to cope with displacement or loss of livelihoods temporary or permanent in nature, if any;

- consultations should also focus on coping mechanisms currently being used by communities; d)
  hold separate focused group discussions (FGDs) with women and other vulnerable groups (as
  identified from the survey).
- draw up impact categories critical to determine potential adverse impacts and analysis of the relative vulnerability and risks to the affected communities.
- (j) Resettlement Action Plans (RAPs) and Income generation/Restoration plans: This section should detail the various steps for preparation of RAPs and the key elements that should be covered including the timeframe, resettlement, project schedule, grievance redress mechanism, method for consultation and participation, monitoring and evaluation arrangements. It should also include details on selection of relocation sites (temporary or permanent) and plans for housing, infrastructure and services, in case shifting of affected residential, commercial, residential-cumcommercial structure and community properties are required.
- (k) Grievance Redress Mechanisms: In this section, provide the detailed description of existing grievance redressal mechanisms/ systems/practices for the project at national, regional, district and sub-district levels available to PAPs for grievance redress. It should also include levels of GRM and their composition for type of grievances. The identification of eligible people for compensation, the valuing and compensation and any other complaints they may have with the entire process should be mentioned.
- (l) *Implementation Arrangements:* In this section, key institutions, departments, and stakeholders involved/authorised to execute the project will be detailed with their roles, responsibilities and relationship with the project activities. Present an assessment of the implementing agency, specific to implementation of RAPs. Provide an assessment of the strengths, weaknesses and opportunities for capacity enhancement to address social and gender issues and citizens engagement. Prepare an indicative action plan by type of training, audience and frequency.
- (m) Monitoring and Evaluation Procedures: The section should include institutional monitoring and evaluation (M&E) arrangements for the project (external/internal), parameters/indicators for M&E, periodic evaluation, reporting and dissemination of these reports.
- (n) Budget and Funding Arrangements and Time: This section should provide an overall cost estimates for land acquisition, resettlement including for monitoring of the resettlement activities. If there are multiple sites, the RPF should give an indicative budget for resettlement for each of the sites or communities. The financial responsibility of the relevant stakeholders, where applicable, should be categorically stated to avoid ambiguity of source of funds for resettlement activities.